NELTH WELL

Mao's words return

French

Action

Directe

terrorists

By David Housego in Paris THE FRENCH Governmen

seize

No. 30,167

Monday February 23 1987

D 8523 B

Syrian forces enter Beirut in peace bid

sert its authority on war-ravaged Lebanon and bring to an end the

war of the militias. The US, in a notably muted response, said external forces could not restore order in Lebanon. Israel streets and release their hostages

SYRIAN troops, backed by community of tanks, entered West Beirut in a decisive move by Damascus to assation, which has been attempting to reassert its military presence in Lebanon, vigorously condemned the Syrian move. Syrian military authorities ordered all militias to get off the

said it would react after watching Page 16 US 'will pay full

The US is to resume paying its full contribution to the cost of the United Nations as a result of reforms undertaken by the organisation, according to the American ambassador to the UN, General Vernon

Waiters. General Walters said the Reagan Administration will request from Congress the full \$209m the US is assessed to contribute. He said the US will also arrange to pay off the debt for the contribution not paid last year. Page 4

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The Palestine Liberation Organisation claimed responsibility for a bomb attack beside Jerusalem's Damascus Gate in which police said 17 people were injured, 12 of them border policemen. The PLO claimed between seven and 10 Israelis were killed.

Soviet test alert

US scientists, in the Soviet Union to monitor nuclear testing, said they were told to turn off their seismic equipment, which they said Soviet colleagues told them is normal procedure prior to a nuclear test. The Soviet Union has observed an 18-month unilateral test freeze.

Afghan peace bid

Pakistani Foreign Minister Sahabzada Yaqub Khan arrived in Moscow for talks with his Soviet counterpart Eduard Shevardnadze which he said will focus on a time-table for the withdrawal of Soviet troops from Afghanistan.

Reporter held

gave no details of charges.

Airbus trials start

The first prototype of the European consortium-built Airbus A320 airliner took off from Toulouse airport to complete a successful first threehour test flight.

Swedish party vote

Mr Olof Johansson was elected leader of the Swedish Centre Party after having held the post provisionally since Mrs Karin Soder resigned the post in January for

Oil price talks

The oil ministers of Saudi Arabia, Kuwait, the United Arab Emirates and Qatar, which produce about 40 per cent of Opec's oil, met in Doha

Mozambique raid

The Mozambique newsagency said anti-government rebels killed at least 50 people in a raid on five teaprocessing factories in the northern province of Zambezia.

Blow to Botha

Two leading South African academics at Stellenbosch University re-signed from the ruling National Party saying that they did not think forming apartheid, Page 3

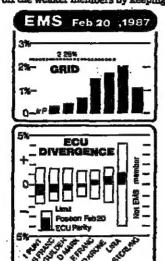
Andy Warhol dies

Andy Warhol, the pop artist, died in his sleep of a heart attack at New York Hospital after having been ad-mitted on Friday for gall bladder surgery. He was 53. Obituary, Page 13

NatWest set for UN share' £1bn profit

largest UK clearing bank, is expected to set a new record by becoming the first British bank to make profits of more than filbn before tax when it announces its results tomorrow. Page 5

EUROPEAN Monetary System: Most currencies were a little firmer in the EMS last week. Once again attention focused on the performance of the dollar with the latter underpinned by news of the week-end's meeting of G7 finance minis-ters. This helped to keep pressure off the weaker members by keeping



the D-Mark subdued. The Irish punt remained the weakest currency but was well within its divergence limit and seemed to snow little reaction to the change of Gov-ernment in Dublin, finishing the week at 43 per cent of its maximum ice limit and seemed to show Police in the South African tribal divergence spread compared with 41 per cent the previous week.

homeland of Transkei said they had . The chart shows the two constraints change rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may more more than 2% per cent. The lower chart gives each currency's divergence from its 'tenual rate" against the European Currency Unit (ECU), itself a basket of European currency unit (ECU), itself a basket of European

> FERMENTA, troubled Swedish chemicals and antibiotics company announced further changes in se nior management at the weekend The chairman and vicechairman are to leave the board. Page 17

SPANISH banks have provided Fu-erzas Electricas de Cataluna (Fec-sa), financially troubled electricity utility, with Pta 24bn (\$186.7m) to belp it overcome its debt crisis.

HOECHST, West German chemical company, has been given US Federto discuss ways of propping up the al Trade Commission permission to oil price without further output buy Celanese, US chemicals group. for \$2,85bn. Page 18

AUSTRALIAN entrepeneur Alan Bond increased his shareholding in Hong Kong's leading television company HK-TVB by 3 per cent to 26.7 per cent with the HKS176.4m (\$22.9m) purchase of 12.8m shares

PANAVIA, the British, West Germany and Italian consortium which builds the Tornado fighter-bomber is competing to sell 160 of the air-craft to South Korea in a deal po-

MEXICO expects the \$7.7bn new credit agreed with its creditors last September to be signed on March 15, despite market anxiety over Brazil's debt repayments. Page 4.

HONGKONG DRAGON Airlines, 21-month-old aviation group, attacked the government's "protec-tionist" aviation policy and said it undermined the territory's laisses

















Paris accord seeks stability

BY PHILIP STEPHENS AND GEORGE GRAHAM IN PARIS

LEADING Western industrial na- while the US reaffirmed its detertions yesterday agreed to seek to mination to reduce its budget defi-stabilise exchange rates at around cit.

The aim is to gradually reduce they would intervene jointly in curain and Canada at the weekend talks in Paris, was reinforced by a series of specific commitments from each nation to strengthen eco-

differences over economic and ex-change rate policies which have contributed to the recent turnoil on foreign exchange markets.

The snarp of the rive.

Ministers and central bankers at the talks, however, claimed a sub-stantial achievement in resolving stop talking the dollar down.

The Bonn and Tokyo govern-

refusal to participate in the meeting measures, and the continued co-opyesterday after it emerged that the eration of us all, will foster greater key details had been worked out on stability of exchange rates around Saturday by the finance ministers current levels." nomic policy co-ordination.

In particular, the US, Japan and
West Germany agreed to settle - for
the time being at least - the sharp
differences over contained.

Saturday by the finance ministers
of the Group of Five. Neither Italy
nor Canada participate in meetings
of the Five.

West Germany and Japan which have soured relations bepledged new measures to boost the tween them in recent months.

With the accord, although they acgrowth rates of their economies, Mr Edouard Balladur, the French

gathering, appeared delighted with the results. We are not at the end of the road. Not everything is re-built. But we are on the right track," they would intervene jointly in currency markets to prevent a renewed slide in the dollar's value.

The accord, endorsed by the US, Japan, West Germany, France, Britvalue.

The substantial US trans denote and built But we are on the right track, the parallel surpluses in Japan and West Germany, without a further major depreciation in the dollar's represented another step forward in achieving closer and The accord was marred by Italy's more effective co-operation. These

> Mr Baker appears to have agreed that in return for the West German and Japanese agreements to pro-

many of the policy differences The Bonn and Tokyo govern-which have soured relations be-

levels was not open ended. Mr Kitchi Miyazawa, Japan's Fr-nance Minister, said that the agree-ment could be seen as the second stage of co-operation which began with the so-called Plaza agreement

rate changes since the Plaza accord ment that a period of stability is de-had brought currency values "with-in ranges broadly consistent with consensus was not necessarily underlying economic fundamentals." It added that ministers agreed
further substantial exchange rate
shifts among the currencies could
of a shift in the US view on the doldamage growth and adjustment lar, involving a commitment to inprospects in their countries. In cur- tervene in foreign exchange marrent circumstances, therefore, they agreed to co-operate closely to fos-

now they agreed to stabilise it.

Finance Minister and host at the to hold exchange rates at current ter stability of exchange rates around current levels.

gets or reference zones for their currencies. Mr Nigel Lawson, Brit-ain's Chancellor of the Exchequer, in September 1965. Then govern-ments had agreed to act in order to push down the value of the dollar, which they would intervene in the markets, but no move to abandon This communique released at the the system of floating exchange end of the talks said that exchange rates. This is a practical agree-

Continued on Page 16

Italians threaten to cancel June summit

clusion, along with Canada, from Saturday's monetary talks among G5 members, Italy and Canada.

the Group of Five finance ministers

Believing that the dinner was a from the leading Western industriaclear breach of last year's Tokyo lised countries

detained Agence France Presse on European Monetary System ex-journalist Graham Brown, 39, but change rates. The upper grid, based cluded from a dinner organised on understanding. the French Finance Minister. The Group of Five (G5), establish-

ed in the early 1970s as a largely informal group, consists of the five countries whose currencies make up the Special Drawing Rights (SDR) and was intended to help governments co-ordinate economic policy, following the breakdown of

warned yesterday that it might can-cel this year's World Economic more formal grouping, dates from Summit in Venice following its ex-the decision to hold annual World Economic summits and includes the

lised countries summit agreement covering Italian Mr Giovanni Goria, the Italian and Canadian participation in such Treasury Minister, pulled out of talks, Mr Bettino Craxi, the Italian yesterday's planned Group of Seven Prime Minister, yesterday detalks in Paris in protest at being exmanded "clarification" of the Tokyo

evident that the summit in Venice cannot take place in the form and at the time envisaged," said a thunderous note put out by the Prime Minister's office in the early afternoon. This declaration implies that Rome may not be satisfied by any-thing less than confirmation of its interpretation of the Tokyo agree-

ment and an apology by the Five for ignoring it. Certainly, government officials were stressing yesterday that Italy could not be expected to host a summit in June except as a full member of the chib.

Mr Craxi's wrath has been stirred by the evident failure of his own personal diplomacy and the subse-quent damage he might suffer during a highly volatile phase in Italian It was the Prime Minister's stren-

nous lobbying in alliance with Canada which persuaded the other five industrial nations meeting in Paris heads of government from the US, West Germany, France, the UK and Japan to agree in Tokyo to "request the Group of Five finance ministers to include Canada and Italy in their

Continued on Page 16 Details and analysis, Page 2; Editorial comment, Page 14

Brazil moves to allay debt fears

THE BRAZILIAN Government was banks to settle the matter directly

yesterday attempting to allay fears that its decision on Friday to sus-pend interest payments on medium and long-term foreign debt would provoke a confrontation with its

sised that the move was aimed only at preserving the country's \$3.9bn foreign exchange reserves until a "just" resolution of the rescheduling talks, which are now imminent. Finance ministers of the leading

yesterday sought to minimise the immediate threats posed by Brazil's action. Ministers said the Brazilian move - temporarily suspending debt repayments - did not yet threaten the solvency of US banks. and they envisaged no immediate need for action. The onus, US officials said. was on the commercial

with Brazil. However, several bankers left a meeting with Mr Francisco Gros, the central bank president, on Sat-urday convinced that the unilateral

The decision would make forthcoming debt rescheduling talks with commercial creditor banks "very much more difficult," one banker said.

Bankers have also noted clear signs of alarm in Brasilia over possible retaliation by creditors. Mr Aureliano Chaves, the Mines and Energy Minister, revealed that last he ordered Brazilian oil tank-

Continued on Page 16 Brazil puts bankers in debt emma, Page 4; Mexico expects \$7.7km loan, Page 4

scored its first major success against international terrorism over the weekend when police arrested four leaders of Action Directe, the group responsible for the killing in November of Mr Georges Besse, the former head of Renault. The arrests came on the eve of the trial of Georges Ibrahim Ab-dullah, the Lebanese terrorist leader who goes before a special tribunal in Paris today accused

tribunal in Paris today accused of complicity in attacks on American and Israeli diplomats in France. Action Directe had threatened to kill magistrates taking part in the case. It is suspected to have provided support for terrorists attempting to secure the release of Mr Abdullah through bomb explosions in Paris in September that cast 11 ris in September that cost 11

Police made their swoop on the isolated farm house near Orleans in central France, where Action Directe leaders were hiding, on Saturday night. They found pa-pers taken from Mr Besse's briefcase as well as an assault rifle, 30 kilos of explosives, and sophisticated bugging devices.

They also found a room which had been prepared to house a potential prisoner seized in a kidnapping. Jean-Mare Rouillan, 34, the recognised head of the group and one of the four seized, is believed to have told the police that they had planned a kidnapping to secure the release of Regis Schleicher, 29, another Action Directe leader now in prison.

Other incriminating evidence included lists of prominent French personalities whom ap-parently the group wished to seize or kill.

Among the other three people arrested were Nathalie Menigon and Joelle Aubrea, two women whose photographs have been prominently displayed on posters throughout France as wanted in

Action Directe has been re-sponsible for about 89 terrorist attacks over the last seven years of which most have been again offices and public buildings. But since January 1985 when the group formally linked up with the West German Red Army Faction, it has focused its attacks more on personalities seen as symbolic of Western "imperialism" or "capitalism."

Reagan's political leadership comes under further strain

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

cation of a damaging presidentia report into the Iran arms scandal. report into the Iran arms scandal.

He also faces the probable resignation of Mr Donald Regan, the White House Chief of Staff, who has been fending with Mrs Nancy Reagan, the President's wife.

White House officials have al-

ready conceded that the report of year to look into the operations of the National Security Council in the wake of the Iran arms dealings, will be highly critical of the NSC. There tentially worth \$3hn. Page 4 is also widespread speculation in Washington that, although the Commission's fiercest criticism will be levelled at former National Security Adviser Admiral John Poindexter and his assitant Lt Col Oliver North, others, including Mr Regan, will be singled out for blame. If this proves to be the case Mr

PRESIDENT Ronald Reagan's ability to halt the steady erosion in his capacity to provide effective political leadership will be tested again the president's wife were not on this week with the expected publication of the desired publicati appears to have lost his long struggle to keep his job. It quoted Chief of Staff was "hanging by his

fingernails." Mr Reagan's political prestige has been eroded by his apparent in-ability to act decisively to resolve the White House conflicts. In addithe Tower Commission appointed tion there have been damaging new by Mr Reagan in November last allegations about the Iran/Contra arms scandal and revelations about the efforts of inexperienced White House officials to shape US foreign policy through covert operations, often in the face of opposition from senior officials such as Mr Caspar Weinberger, the Defence Secretary. and Mr George Shultz, Secretary of

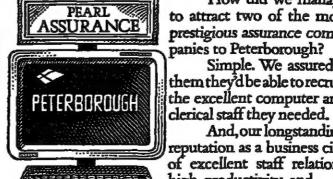
Regan, who is widely perceived to have failed the President and the country by clinging to his office in the President was no the face of pleas from all sides to attempt to cover up.

Senator Robert Byrd, the Demo cratic majority leader in the Senate on Saturday bluntly accused White House officials, who he did not name, of lying. "I think there has been a great deal of lying and cover up," he said. There were also re-ports that Mr Reagan had altered ignificantly his initial testimony to the Tower Commission on the background to the affair.

Yesterday Mr Seymour Hersh of the New York Times reported that the real objective of the air strike against Libya last year was not the stated objective of striking at guer-rilla and military facilities, but an effort to assassinate Col Muammar Gadaffi, the Libyan leader.

Separately the Washington Post reported yesterday that Lt Col North, the White House official fired in November for his part in the Iran arms dealings and the alleged transfer of profits from the not deny allegations that officials arms sales to the Contra rebels in Last week the White House and not deny allegations that officials had tried to cover up the extent of Mr Reagan's involvement in the decision-making process leading up to desire the decision-making process leading up to before Justice Department officials launched the investigation which

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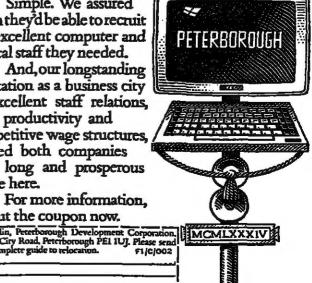


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THE **Prof Milton**

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West of the Control o

Consensus rests on players carrying out their pledges

THE FRENCH are already dubbing it the Louvre or Paris accord, hoping it will supplant bickering over the appropriate September 1985's Plaza agree-rate for the US currency bement in the folklore of the tween those same countries foreign exchange markets, after the almost complete. In the event, the final act was breakdown of the Plaza conmarred by the walk-out of the Italian delegation. But the carefully-orchestrated theatre at the French Finance Ministry was clearly designed to rein-force the impression that this was as momentous an occasion as that at New York's Plaza

Finance Ministers gathered again to smile for the cameras as they presented a com-munique that was deliberately drafted in the style of the original accord. As at the Plaza, each gave a commitment on the role its Government would play in fostering sustained economic growth and restoring calm to the foreign exchange markets. Mr Nigel Lawson, Britain's Chancellor, was moved to call the latest deal the "linear descendent" of the Plaza. Mr James Baker, US Treasury Sacretary, the architect of that deal, expressed himself "very pleased" with its successor, though shied away from calling it Plaza 2.

The only superficial difference was that on this occasion Canada joined the original five — the US, Japan, West Germany, Britain and France. Italy's pledge of cooperation was hastily deleted from the populity as the first of the cooperation of the populity of the cooperation of the populity of the population of the popul from the penultimate draft of

The similarities with Septemextent contrived. Then the Finance Ministers launched their plan to drive down the dollar on an unsuspecting world after weeks of quiet and secret negotiations between senior officials.

sensus last autumn. As late as around current levels. Friday night, some participants were uncertain that a substantive deal could be clinched.

Against that background, the outcome was better than most ministers had hoped for. Mr Lawson, who was accused by other governments of being obstructive in the preparations for the meeting, could justly claim that his insistence on thorough preparation had paid

Pragmatic

As one wey player put it:
"I think we have a pretty good agreement. It is pragmatic and flexible but much better than I expected. It will work I hope for the time being though not perhaps for eternity."

"Work" in that context means that it may persuade the foreign exchange markets to stop pushing down the value of the dollar.

that Mr Baker will refrain-for the time being at least-from talking down the value of the US currency. At the same time he will redouble his efforts time he will regulate his entires to persuade the US Congress to cut the US budget deficit. In return, West Germany and Japan have promised more to

stimulate their economies—the Bonn government by adding to the tax cuts already scheduled for early next year, and the Japanese by pushing through their present budget and preparing a further programme to stimulate domestic demand. Assuming that the policy

Yesterday's accord followed commitments are met, the com-months of frequently public munique says, then exchange munique says, then exchange tion then is a tightening of rates are now in ranges fiscal policy in the US, accom-"broadly consistent with underlying economic fundamentals." panied by a parallel relaxation in the surplus countries. Central hanks will therefore co-operate to foster stability at

For the medium term, governments are pledged to further develop performance indicators for the key areas of their economies, which will act as guidelines for policy. The as guidennes for pointy. The indicators, first mooted at last year's Tokyo summit, cover, in particular, growth, inflation, current account and trade balances, budget performance, monetary conditions and

exchange rates. The consensus behind the communique is founded on a common diagnosis of the action needed to bring down the US current account deficit manageable levels and reduce the parallel surpluses in Japan and West Germany. To tackle that imbalance, and

the major threat of protection-ism it poses, domestic demand in the US will have to grow less fast than its economy as a whole. In Japan and West needed. There is also a common acknowledgment that the key instrument in achieving this is

now fiscal policy. Interest rates in West Germany and Japan are now—in nominal terms at least—close to or only fractionally above historic lows, suggesting little if any further room for

For his part Mr Baker has made it clear that he is not prepared to try to close the trade gap by raising interest rates and driving the US economy into recession.

It is less than obvious how

evenly the medicine will be shared. Despite the more confident and cordial mood displayed by finance ministers yesterday Mr Baker was complementary about the Bonn government, Mr Lawson about the Japanese— the accord is far from watertight.

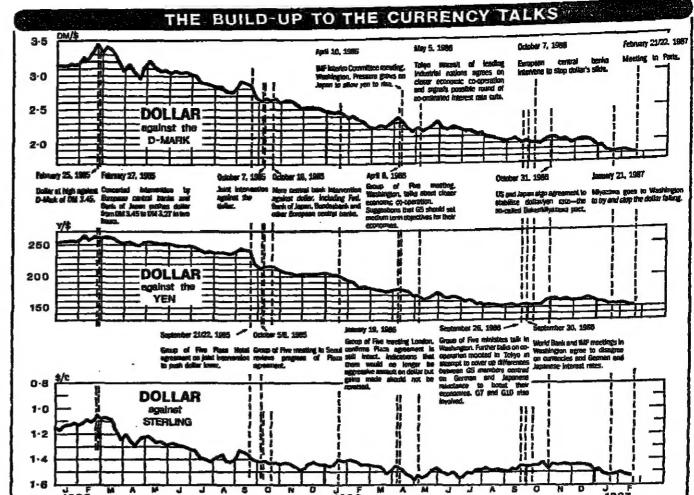
Mr Edouard Balladur, the

French Finance Minister, though delighted with the progress of the talks, said as much: We are not at the end of the road. Not everything is rebuilt But we are on the right track." The communique itself also The communique itself also suggests that the consensus on stabilising exchange rates is not necessarily permanent, but dependent on each of the players carrying out its pledges. In other words, Mr Baker might feel able to withdraw his support if there is not concrete evidence of faster growth in

The commitment on intervention is also not wholly trans-parent. Mr Lawson said that there was a clear, if private, understanding between governments on when they would intervene. Asked if that included the US he replied:

"Of course."

Mr Baker, however, was less orthcoming: "We never comforthcoming: "We never com-ment about intervention," he said. Senior officials at the talks acknowledged that Mr Baker had left himself an opening to begin talking the dollar down against if his counterparts do



against if his counterparts do "reference zones" for their Mr Lawson commented.

mies do begin to show signs of reviving over coming months.

The ministers have thus held different system, this is a stability lasts is likely to Without such indications the back from establishing perpractical agreement that a depend on whether the West markets may soon want to test manent or even semi-permanent period of stability is desirable," German and Japanese econotice strength of this weekend's

mies do begin to show signs of accord-and whether the US is really prepared to seek to hold up its currency while it is run-ning a current deficit of over \$120bn.

Reduction of large trade imbalances to be given high priority

notwithstanding, the ministers

and governors recognise that the large trade and current ac-

count imbalances of some coun-

tries pose serious economic and

political risks. They agreed that the reduction of the large un-sustainable trade imbalances is

a matter of high priority, and

and Central Bank Governors of six major industrialised counmultilateral surveillance of their the Tokyo Economic Declaration of May 6 1986 pursuant to which the group of seven Finance Ministers was formed. The ministers and governors. using a range of economic indireviewed current economic developments and pros-pects. The managing director of the IMF participated in the

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The ministers and governors were of the view that further progress had been made since the Tokyo summit in their non-inflationary expansion Their national economies at now in the fifth year of expansion, and the prospects are for continued growth this year, al-though the level of unemploy-ment remains unacceptably high in some countries. A high degree of price stability has been attained, and there have

INTER CONTINENTAL

the restoration of a more sus-tainable pattern of current ac-

Progress is being made in reducing budget deficits in deficit countries, and fundamental tax reforms are being intro-duced to improve incentives, in-crease the efficiency of economies, and enhance the prospects of higher growth. Other import-ant structural reforms are also being carried forward, includbeen substantial reductions in ing deregulation of business to interest rates. Exchange rate increase efficiency and privatisa-

that the achievement of more balanced global growth should play a central role in bringing about such a reduction. The ministers and governors reaffirmed their concern over continuing pressures for protectionism. They agreed that efforts to deal with economic problems by erecting trade barriers were self-defeating and pledged to intensify their efforts to resist NOW YOU CAN MAKE recent positive conclusions of discussions between the US and

bilateral trade issues.

The ministers and governors recognised that the major in-dustrial countries have a special responsibility to follow policies which foster an open, growing world economy in order to support the efforts of developing countries, especially debtor countries, to restore steady growth and viable balance of payments positions. They noted that the progress achieved by many debtor countries toward these ends have not solved all the problems and stressed the importance of all participants in the strengthened debt strategy reinforcing their co-operative

efforts.

The ministers and governors agreed to intensify their economic policy co-ordination efforts in order to promote more balanced global growth and to reduce existing imbalances. Surplus countries committed themselves to follow policies designed to strengthen policies designed to strengthen domestic demand and to reduce their external surpluses while maintaining price stability. Deficit countries committed themselves to follow policies their external surpluses while maintaining price stability.

Deficit countries committed themselves to follow policies designed to encourage steady, low-inflation growth while maintaining price stability.

The government of Japan will be playing an increasingly important role in world trade. These closely to foster stability of economies have achieved strong exchange rates around current growth based significantly on levels.

forces, These positive developments

The Government of Canada's policy is designed to sustain the current economic expansion through its fifth year and beyond. In the budget for 1987-88, the Government has cut the facal deficit for the third successive year and re-mains committed to further progressive reduction. It will continue with its policies of regulatory reform, privatisation and liberalisation of domestic markets. It will vigorously pursue trade liberalisation bllaterally with the United States and multilaterally within the Uruguay round. Monetary poli-cies will continue to aim at the reduction of inflation and be

change markets. (1 per cent of GNP) with sub-stantial tax rate cuts for cor-porations and individuals. It porations and individuals. It will pursue in 1937 its privatisation programme (with a projected \$6bn to \$7bn sale of assets) and reinforce the liberalisation of the French economy, especially of labour and financial markets.

consistent with orderly ex-

The Government of Germany will pursue policies to diminish further the share of public expenditures in the economy and to reduce the tax burden for individuals and corporations with a comprehensive tax reform aimed at reinforcing the incentives for private second the incentives for private sec-tor activity and investment. In addition, the Government will propose to increase the size of the tax reductions already enacted for 1988. The Federal the tax reductions already the command programme to renacted for 1988. The Federal Government will emphasize policies that enhance market forces in order to foster structural adjustment and innovation. Short-term interest rates, although already at a very low hance the strength and fexibated in interestional command. policies that enhance market forces in order to foster structural adjustment and innovation. Short-term interest rates, although already at a very low hance the strength and flexiblevel in international comparison, have further dropped substantially during the last few weeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with edirected at improving the conditions for sustained economic expansion at a susweeks. Monetary policy will be consistent with edirected at improving the conditions for sustained economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks. Monetary policy will be consistent with economic expansion at a susweeks.

adjustments have occurred tion of government enterprises To this end, each country has which will contribute importantly in the period ahead to vate entrepreneurs and market takings.

To this end, each country has domestic demand and thereby their access to open, growing contribute to reducing the executive of a more description sive tax reform, now before the Diet, will give additional stimulus to the vitality of the Japanese economy. Every effort will be made to get the 1987 budget approved by the Diet so that its early implementation be ensured. A comprehensive economic programme will be prepared after the approval of the 1987 budge by the Diet, so as to stimulate domestic de-mand, with the prevailing econ-omic situation duly taken into account. The Bank of Japan an-nounced that it will reduce its discount rate by } per cent on

February 23.
The United Kingdom Government will maintain conditions for continuing the steady growth of GDP of the past five Intensity their efforts to resist protectionism and reaffirmed their strong support for the new round of trade negotiations. They welcomed the progress and in the same period will made in the properatory work for the new Gatt round and the recent positive conclusions of the same order of magnitude recent positive conclusions of the same order of magnitude growth of GDP of the past five proved in the Tokyo Economic years and will continue to work to reduce infiation by follow-refinements, they will:

On external account the aim term economic objectives and will be broad balance over the implement a tax cut programme of the same order of magnitude recent positive conclusions of the same order of magnitude public expenditure in the account of the past five proved in the Tokyo Economic proved in the Indiana proved in the India omy will continue to fall and the burden of taxation will be reduced, while public sector borrowing is maintained at low level. These and other measures to strengthen the supply per-formance of the economy, such as the privatisation programme. will reinforce improvement over recent years in the growth

of productivity. The United States Govern-The United States Government will pursue policies with a view to reducing the fiscal 1988 deficit to 2.3 per cent of 1988 deficit to 2.3 per cent of following key variables: growth, inflation, current accounts/ trade balances, budget performance, monetary conditions and exchange rates.

The ministers and governors agreed that the substantial extenses the continuing programme to the share of government Flaza Agreement will increas-

pluses which have contributed importantly to the present unsustainable pattern of global imbalances, thus increasing protectionist pressures. The ministers and governors con-sidered that it is important that the newly industrialised developing economies should for preserving an open world trading system by reducing the barriers and pursuing policies that allow their currencies to reflect more fully underlying economic fundamentals.

The ministers and governors also agreed to additional refine-ments in the use of economic indicators for the multilateral surveillance arrangements approved in the Tokyo Economic projections are to be mutually

consistent and will serve as a basis for assessing national policies and performance; Regularly examine, using performance indicators, whether current economic developments and trends are consistent with the mediumterm objectives and projections and consider the need for

remedial action.

Plaza Agreement will increas-ingly contribute to reducing external imbalances and have now brought their currencies ent with underlying economic fundamentals, given the policy commitments summarised in this statement. Further substantial exchange rate shifts among their currencies could

scheduled in the West German Laender. Two of particular con-

cern to the CDU are in April and May. If the CDU fails to take Hesse and loses the Rhine-land Palatinate, then it loses its

slim majority in the Bundesrat,

Lawson hints at interest rate cut

MR NIGEL LAWSON, the Chancellor, yesterday gave a broad hint that he would be ready to cut Britain's interest rates if the pound rose

Speaking in Paris after this weekend's meetings of Finance Ministers and central bankers of leading industrial countries, Mr Lawsen sald that he hoped that their agreement would contribute to a period of stability for

The Chancellor said that he did not think that the agreement reached between major industrial countries would have a direct impact on the prospects for British interest rates.

Mr Lawson added, however, that while he had made it clear for several months that he did not want sterling to fall further from present levels "by the same tolen I have no wish to see a sub-stantial rise."

His comment marks the first specific acknowledgment that the British Government has set a celling as well as a floor for fluctuations in the pound's value. They imply that Mr Lawson is auxious to preserve the competitive gains which flowed from last week's sharp depreciation in the pound's value, if neces-sary by lowering borrowing

There has been mounting speculation in financial mar-kets that a large undershoot in this year's public borrow-ing — and the prospect of a reduction of next year's target — will soon allow interest rates to fall.

Last week the London money markets were sig-nelling an immediate halfpoint reduction in rates from their present 11 per cent, but the Bank of England indicated that for the time being at least it is adopting cantious stance.

The consensus among City economists is that Mr Lawson would like a one-point reduc-tion in bank base rates within the next few months in order to trigger a reduction in mortgage rates. That in turn would feed through to lower retail price inflation, countering some of the recent upward pressure on

There is less certainty, however, over whether part of any such reduction will come before the Budget on March 17.

THE BRIEFCASE WITH THE PERFECT MEMORY

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SWEDEN 020 795 111 SWITZERLAND 046 05 15 55 UNITED KINGDOM Bonn squabbling threatens commitments London 741 9000

MR GERHARD Stoltenberg, mann, the Economics Minister, West Germany's Finance Min-ister, may have some explaining row over how to make the 1990 to do today when he meets reform—meaning that Mr Stolto do today when he meets other members of the governing coalltion in Bonn.

The opportunity will be yet another attempt, after January's general election, to find formal agreement among the three coalition parties on the partial outlines of a DM 40bn tax reform planned for the 1990s. The explanation will have to do with how Mr Stoltenberg managed, at the troubled meet-ing in Paris yesterday, to promise to make additions to a

DM 9bn tax cut planned for

January next year.

Although the pledge was not surprising, it is nevertheless widely believed that the only way to increase next year's cut is to draw down on monies targetted for the DM 40bn reform.
But the coalition parties.
Chancellor Helmut Kohl's Chancellor Helmut Kohl's CDU, to which Mr Stoltenberg belongs, Mr Frant Josef Strauss's CSU and the liberal CDD led by Mr Market Books tenberg may have put the cart before the horse.

In the bland wording of the the share of public expendi-tures in the economy and to reduce the tax burden for cor-porations and individuals with a comprehensive tax reform ..." has an almost fairyfale quality.

In the real West Germany, a row about cutting corporate tax and the top marginal rate of income tax, which both stand at 56 per cent, has been rumbling now for three weeks. The CSU and the FDP want them cut. But because the CDU, the coalition leader, did badly in the general election, some of in the general election, some of its leaders have got cold feet about appearing to be too con-cerned with the rich. Somehow, the coalition will Strauss's CSU and the liberal agree on something, but FDP led by Mr Martin Bange, spiritually, the CDU's heart is

not in tax reform. When the tricky question arises of how to finance a DM 40bn reform by slashing the country's DM 120bm a year subsidy bill, it can be relied upon to become even more squeamlein.

Paris communique, Bonn's commitment to "diminish further general election in 1991 there and with it the ability to make are 11 important state elections laws.

INTER CONTINENTAL HOTELS "7:30 am-7:00 pm in the United Kingdom.

W. A. Miller

and the first of the second of

By John Elliott in New Delhi PAKISTAN YESTERDAY scored a diplomatic victory over neighbouring India when its President, General Zia ul-Haq, invited himself to a Test Match between the two countries outside New Delhi and announced his mission was "Cricket for peace, not war."

While India batted its way towards a possible victory in its third Test against Pakistan, President Zia demonstrated his superiority in the game of diplomatic nerves played by the two countries by insisting self-deprecatingly, but ambiguously, that he really could "not differentiate between a googly and a tall-spin."

India had been caught on the wrong foot by Gen Zia's self-invitation which he publi-cised four weeks ago when the two countries' armies were facing each other provoca-tively across their common border.

But his request to see the ericket could not be turned down. So, distrustful but outmanocuvred, Mr Rajiy Gandhi, India President 21st ter, greefed President Zia with adequate but unenthusi-astic cordiality when he arrived in Delhi on Saturday

There was none of the usual diplomatic pagentry of a 21-gun salute, guards of honour, and lines of assembled ambassadors to greet the President, just Mr Gandhi, his wife and two cabinet

Only Mr K. P. S. Menon, India's Foreign Secretary, managed a quip and a smile when asked by reporters whether the President was on a state or official visit.

" It is an unoficial, private "It is an inomical, private and cricketing visit." he declared as General Zia arrived in a Pakistan International Airlines jet, accompanied by more than 60 members of his family, staff and senier officials.

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Mr Gandhi hosted a low-key dinner, and saw him off early yesterday morning to fly to the cricket in the pink Rajasthan city of Jaipur, harely 100 miles from the tense border area where India's controversial army manouvres, called "brass tacks," are taking place.

In Jaipur, amid tight security and protected by a bullet-proof screen, President Zia watched the cricket for a few hours. It was the second day of a five-day Test, and play finished with India scoring 459 for eight wickets. Presi-Azharuddin, the only Meslem in India's Hindu-dominated team, Score a century.

During 40 minutes of pri-During 40 minutes or private talks before dinner on Saturday night, the two leaders agreed that good progress had been made on reducing border tensions. They also decided that a stalled programme of bilateral machines on trade and other meetings on trade and other matters should be accelerated.

But whatever the outcome of either the Test Match or these accident proue bilateral meetings, it was President Zia, with pictures of him and Mr Gandhi embracing each other splashed across yester-day's newspaper front pages, who won the day's diplomatic laurels.

Robert Thomson reports from Peking on the powerful resurgence of the country's conservative forces

Mao's words return with a lesson for China's modernisers

STUDENTS prodding bowls of Chinese dumplings, rice and had or pork in the dining hall of the Peking Iron and Steel Institute in recent days have had their digestion inspired by the revival of recorded messages of the thoughts of Mao Tse-Tung, the late Great Helmsman.

The recent days have had their despite opposite the provided messages of the thoughts of Mao Tse-Tung, the late Great Helmsman. The renewed emphasis on Mao's teachings is a sign of the political turmoil that, according to some diplomats, has set

ing to some diplomats, has set back the country's development several years, and has seen serious challenges to the authority of the new Communist party leader. Zhao Ziyang.

China's paramount leader, Deng Xiaoping, is to-ing and fro-ing to such an extent that it is difficult to know where he space in recent days. stands. Yet there is no doubt that he has lost prestige with the demise of Hu Yaobang as

had originally promoted his long-time friend to that post, despite strong conservative opposition, and then fell out himself with the hapless Hu. Deng has also seen the undermining of his plan for an orderly succession, which he attempted to institutionalise by encouraging elderly officials to retire. Instead, a clutch of septuagenarians and octogenarians is leading the con-servative charge and, at best, the succession question will be settled by a compromise that compounds the country's crip-

Conservative officials have cornered much newspaper space in recent days, despite Zhao's attempt to set precise boundaries for the drive against "bourgeois liberalisation," by

Party control over individuals and the country as a whole is at the heart of the conservative drive. Slogans such as "Get rich through labour" have been replaced with exhortations to be thrifty

which the party means Western their social role, and students influence. Zhao had wanted the report that party members are taking notes of what is said their consequently divising the discussions and discussions are discussions. members, but conservatives, who are more orthodox in their devotion to Marxism, are extending the drive to the military universities, and cul-tural workers generally. Party control over indivi-duals and the country as a whole is at the heart of the conservative drive. Parents and neighbours have been encouraged to lecture students on

during class discussions and

even during casual conversa-tions.

Slogans such as "Get rich through labour" have been replaced by exhortations to be "thrifty" and "selfless." The individual is to sacrifice him or the stress, as has the Presinew in or the figure of the stress, as has the Presinew homes and many of them of the interpretation of Marx
a grave danger that "our money to build temples and the presine of the stress, as he can be presined by the presine of the control of the president o herself on behalf of what the party defines as the state's

ism is also at the heart of the struggle. Hu Yaobang and friends believed that Marxism could be "enriched" and drew a faint party line that was fre-

a faint party line that was frequently crossed by academics to settle. Foreign business people based here have noticed a marked fall in the confidence of import and export corporations, are demanding that clear guidelines be drawn, based on orthodox Marxism, so that the Chinese people will not misunderstand Marx Conservatives have also stepped up their attack on agricultural policy, and called for the introduction of more stepped up their attack on agricultural policy, and called for the introduction of more controls on farmers to ensure that they use all available fertile land and to stop them "wasting" their money.

A forum organised by the Beanle's Daily norstrong controls on the past seven years.

Conservative officials have repeatedly said that "stability and unity" are their foremost concerns, and yet their drive has ensured that Chinese politics will be a confusing and that the Chinese people will not misunderstand Marx.

The conservatives are also controls on farmers to ensure emphasising themes such as "self-reliance," which is also an echo of Maoist thinking. A typical tack by an official wanting to make this point is to make the right noises about the meed that "farmers have for an "coven door" policy, and called for the introduction of more chart that they use all available fertile land and to stop them wasting" their money.

A forum organised by the People's Daily newspaper concluded that "farmers have for an "coven door" policy, and called for the introduction of more chart that they use all available fertile land and to stop them wasting their money.

industry will not be able to grow" if foreign products are allowed into the country.

Chinese financial agencies are waiting for the political dust to settle. Foreign business people based here have noticed reforms are likely to stall, as the party will almost certainly strangle the individual initia-tive and confidence that reformers have worked so hard to develop in the past seven

messy business for a long time to come. And, of course, the Chinese people are foremost among those bewildered by the comings and goings of the Com-munist party.

Ghana to pursue economic reform despite criticism

BY PETER BLACKBURN, RECENTLY IN ACCRA

A TOP LEVEL Ghanaian government team starts im-portant talks today in Washington with the World Bank and the International Monetary Fund concerning the continua tion of a four-year economic recovery programme.

The talks follow last Friday's presentation of the 1987 budget, seen as a signal of the Government's determination to continue Africa's most farreaching economic reform programme despite strong labour criticism.

The team, led by the chairman of Chana's Committee of man of Ghana's Committee of Secretaries, Mr P. V. Obeng, and the Finance and Planning Secretary, Dr Kwesi Botchwey, will start talks with the World Bank on an estimated \$150m structural adjustment loan and should conclude a performance review of last October's SDR 81.8m (£67m) one-year

standby agreement with the IMF. "We shall continue the adjustment programme. But we must match the pace with the mood of the people and take more account of the social consequences," Mr Obeng said in an interview in Accra.

The budget, originally expected in January, has abo-lished the two-tier foreign ex-change rate system introduced last September, raised the daily minimum wage by 24 per cent and introduced production incentives designed to create new jobs.

drugs, official debt service and cocoa exports formerly traded at the first tier rate of Cedis 90 to the dollar will now be traded at the second tier rate applicable to all other transactions.
This is fixed by weekly foreign auctions and is currently Cedis 150 to the dollar.

The most immediate effect of the abolition of the two-tier system is a 27 per cent increase in tuel prices. A gallon of premium grade petrol has been increased to Cedis 190 from Cedis 150.

Import duty and purchase tax on commercial vehicles have been abolished and duty on spare parts reduced to 10 per cent from 30 per cent. These measures are designed to limit the increase in the cost of trans-



President P. W. Botha: double blow

increase in cocoa producer prices. Under the two-tier system, cocoa farmers had been subsidising oil imports, finance and planning secretary Dr Botchwey pointed out. "This cannot be allowed to continue, since it would otherwise mean going back to the days when cocoa farmers provided cheap foreign exchange that was dissipated without being replen-ished," he said.

port which would in turn affect food prices and accelerate in-

No mention was made of an

flation, analysts say.

The Government has increased the daily minimum wage by 24 per cent to Cedis 112 from Cedis 90. This is in line both with last year's official inflation rate and IMF guidelines, analysts say. The country's powerful unions have argued that inflation is effectively much higher. They have been press-ing for a minimum wage of Cedis 150 per day which would have maintained the traditional parity with the dollar.

However Cedis 150 per day is still insufficient to feed a worker, the unions point out. The Government has sought to mitigate union opposition by supplementing workers incomes through more tax relief and increased bousing, food and other allowances.

In an effort to restore confidence in the banking system, the Government has announced that Cedis 50 notes withdrawn after the December 1981 revomediately with full interest.

About 60 per cent of the country's money circulates outside the banking system and this has contributed to an acute liquidity squeeze, according to bankers.

The budget also provides further incentives for industry and non-traditional exports. The corporate tex rate has been cut to 45 per cent from 50 per cent and duties on industrial raw materials reduced.

Real gross domestic product grew by 5.3 per cent in 1986, the third successive year of rapid growth. Further growth of at least 5 per cent is forecast this year, while inflation is targetted at 15 per cent, down from 123 per cent in 1983,

Senior members quit Botha's party frontation with Mr Botha last it was clear the party had no Worrall is standing against Mr Friday, when the President, plans for further reform of Heunis in the wealthy wine-who is Chancellor of Stellenbosch University, tried to pacify be had tried to make the Helderberg in what South critics at a heated three-hour Government aware of its racial African newspapers call the dilement of the residual forms of the resi

SOUTH AFRICAN's President, Mr P. W. Botha, faced further disaffection within his National Party yesterday after two leading academics resigned in protest at the slow pace of apartheid reform, Reuter reports from Johannesburg.

The resignations of Mr Sample Terreblanche, one of the party's most eminent theoreticians, and law professor James Fourie were announced as the party geared up for a whites-only general election on May 6.

Both are on the staff of
Stellenbosch University, a
National Party stronghold and

meeting.
In his resignation statement,

Mr Terreblanche said: "I have In a separate statement become convinced that the Government does not possess Fourie said: "I cannot be part the will or the vision to bring of the National Party under its about appropriate a the will or the vision to bring about appropriate reforms.
"For man years I placed my academic freedom and integrity at risk in order to lend credibility to the Government's alleged reforms."

Mr Terreblanche, a political

dilemma "but without the necessary success."

present leadership."

Mr Terreblanche was a close

adviser to the Minister of Con-stitutional Development and Planning, Mr Chris Heunis, who Stellenbosch University, a alleged reforms."

Alleged reforms."

faces a strong challenge in the financial backing election from South Africa's tion campaign seat of learning for the economist and vice-chairman of Afrikaner community. Their the state-run South African Mr Denis Worrall, another the Government resignations followed a con-Broadcasting Corporation, said National Party rebel. Mr form strategy.

African newspapers call the most crucial election contest since the party came to power in 1948.

The minister was the architect of the Government's apartheid reforms, which Mr Worrall and other National rebels have attacked as ineffective.

Mr Worrall is receiving financial backing for his elec-tion campaign from wealthy Cape wine growers dismayed at the Government's stalled re-

Dragonair boosts capital to HK\$400m in routes fight

Dragonair the enlarged financial air's attempts to gain access cent, and Mr Ronald Chao, the base to continue with fleet to lucrative routes now served textile baron, with 25 per cent.

DRAGON AIRLINES is doubling its paid-up capital to HK\$400m (£34m) in a sabrerattling exercise that shows it airline's chairman and controlling shareholder. The Territory's aviation and Cathay Pacific Airways over the right to the Territory's air traffic.

"This is evidence of the commitment of shareholders in the company's future and will give Dragonair the enlarged financial administered by existing share-holders in roughly equal pro-portion to their current hold-ings. The main Shareholders

| Description | Designs | Description | Designs | Description | Designs | Designs | Description | Designs | Designs | Description | Designs | Description | Designs | Description | Designs | Description | Designs | Designs | Designs | Description | Designs | Designs | Description | Designs | Designs | Description | Descri 35 per cent. Hongkong Macao is due for delivery next month International Investments, a and a fourth in September.

Dragonair ordered IcDonnell Douglas

Increase in Dollar-Based Export Prices and

Drop in Export Volume

(right-hand scale; to U.S. dellar)

two tions on an ad hoc basis. MD11 Dragonair was recently awarded licences to operate scheduled services to 14 destinations in China, four destinations in Japan, Guam, Dhaka and

The airline is now losing about HK\$4m a month, and Mr International Investments, a consortium comprising many leading businessmen as well as services to three destinations ager, says it will not become the Bank of China, with 25 per in Thailand, and operates adcent, and Mr Ronald Chao, the ditional charter flights to are operating with "reasonable textile baron, with 25 per cent. China and regional destination."

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Weakness of manufacturers will continue due to low overall demand

Due to the yen's rapid appreciation, a structural adjustment in Japanese industry is now in progress. These adjustments reveal stagnation in the manufacturing sector with generally favourable effects on the non-manufacturing sector. Among non-manufacturers, more industries are benefiting rather than suffering as a direct result of the yea's appreciation. Therefore, the tinued growth in these areas. However, there is increasing concern for the plight of the manufacturing sector.

Inventory liquidation

Excessive inventories in the manufacturing sector are being adjusted due to several factors including stringent market ments resulting from decreas-

ed oversess demand and a decrease in the growth of equipment investments. As a result, the index of producers' in-ventories of finished goods indicated a 3.2 per cent drop in November 1986 from the same month of the previous year. Moreover, the index of producers' inventory-sales ratio, having reached its peak last summer, is tending to decline. Accordingly, there has been a comparative improvement in the inventory surplus situation which has partially resolved the earlier inventory glut. Overall recovery in this sector will, however, depend on future demand trends.

As for overseas demand, full-scale adjustments in export volume are being realized. Exdropped 7.7 per cent from the previous year. This represents the biggest drop in exports

related to the ven's appreciation since the Group of Five (G5) meeting in September 1985. The increase in the dollar value of export prices has been one factor contributing to this decline. Another special factor has been the decrease in vehicle exports, which represent 20 per cent of Japan's total export volume. Due to volun-tary restraints applied to the EC market, vehicle exports decreased 17 per cent compared to the same month the previous year. Japanese companies that rely on exports have attempted to minimize the increase in export prices by holding to an approximate 50 per cent price shift ratio in order to maintain their existing

Effect of strong yen

The effect of the yen's appreciation, however, was so extensive that from September 1985 to November 1986, export prices in dollar terms in-creased by 27.7 per cent. Recent declines in export volume have been influenced by such factors as weakened international, competitivenes due to price increases that directly affected actual export volume. In addition, business activity in the U.S., Japan's biggest export market, is expected to be stagnant, especially during the first half of this year. Thus, export volume is projected to bottom out during the latter half of fiscal 1986.

In the face of these difficult conditions on overseas demand, further expansion in domestic demand will be necessary for smooth business recovery. Currently strong household expenditures, how-ever, cannot be expected to show further growth because of modest increases in household income. Similarly, corporate expected to expand, although the prospects for investment in remain good as these are seen

J F M A M J J A S G M -1885to be the keys to survival. In addition, growth in government demand is not

promising, as revealed in the fiscal 1987 budget presented at the end of 1986. A policy of fiscal austerity will be continued. The pattern set over the last five years of keeping general expenditures below the previous year will be maintained. General accounting will be

held to low growth for the first time in 32 years. Slow recovery

Specific measures maintain

the volume for public works by encouraging fiscal investment and loans, and local government and private financing. but these measures lack real strength.

Even with the current emphasis on the expansion of the domestic market, recovery will be slow and without any spe-cific leading factors. Thus, manufacturers have slowed the decline in business activity through inventory adjustments, but significant recovery cannot be expected under the current stringent conditions.

Plant and Equipment Investment

(Year-to-year percentage change)

	FY 1985	FY1986 (projec- tion)
Manufacturing industry	+13.2	-8.1
Production expansion	+5.9	-21,1
Streamlining and saving of labour New product development, advances into	+6.3	-5.5
new businesses, and R&D	+24.9	+11.0
Energy-saving measures	+2.0	+9.9
welfare, etc	+23.4	-13.7
ion-manufacturing industry	+4.5	+15.2
Courses Bank of Janan		

Talk it over with DKB The international bank that listens.



The next DKB monthly report will appear March 23.

Israeli crackdown on smugglers raises unholy diplomatic row BY ANDREW WHITLEY IN JERUSALEM

THE ISRAELI authorities have

seized heroin and gold worth
over \$1m (£860,000) from a
car carrying the Greek
Orthodox patriarch of Jerusalem from Jordan into the
occupied West Bank.
Security sources say 5 kg

of heroin and a large quantity of gold was found in the car of Theodorus I, a Greek national who head the church in the Middle East Pleading diplomatic immunity. His Bestitude, as the cleric is known, was released but his Arab driver was arrested.
The haul, on the Allenby
Bridge across the Jordon River,
highlights the drive Israel

launched recently against a flourishing cross - border smuggling business.

It also casts an embarrassing light on those said to be the principal couriers: high-rank-

since Israel captured the West Bank from Jordan in 1967, large quantities of dollars and gold bullion have been taken across the Allemby, the only permitted crossing point between the permitted crossing point permitted crossing permitted crossin only permitted crossing point a former kingpin in the trade, between the territories and said most of the gold was Jordan At its peak, in 1984, the smuggled through Israel and

Seventeen people, including 12 Israell border policemen, were injured yesterday in an explosion outside Damascus Gate of Jerusalem's Old City,

Reuter reports.

The explosive device, responsibility for which was claimed by the Palestine Liberation Organisation, was Liberation Organisation, was hurled into the street or nearby brush during the change of shifts between two patrols of border policemen.

"At this time it's not clear to us yet if we're talking about a hand-grenade explosion or a bomb blast," the police said. Most of the casualties appeared to have been slightly wounded by shrappel.

Security forces took 70
Arabs into custody for questioning. A PLO spokesman said the attack was carried out by the "All Abu Taouk" unit.

principal couriers: high-ranking clergymen and other foreigners with the traditional right to cross the river in both directions without challenge from border police.

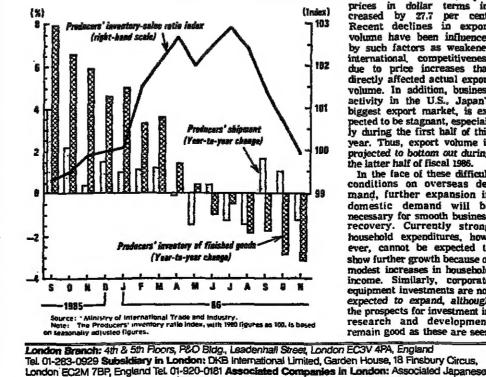
Last November, Archbishop Shahe Adjemian, a prominent Armenian clergyman also known to have been a courier, was arrested on corruption charges and providing gun the coupled territories. And, before the Israeli tories, And, before the Israeli was arrested on corruption moneychanger-based financial system in the occupied territories. And, before the Israeli cocupied territories. Since Israel captured the

the Gaza Strip into Egypt. Whereas Israel and the occupied territories consume only about 7kg of gold a day, the Egyptian demand is estimated to have been as high as 150kg. Israel has been the transit route from Jordan, where bullion can be imported freely,

to the important jewellery mar-ket in Egypt. Going the other way, through the "Gaza Pipe-line," are Egyptian pounds needed to pay expatriate Egyptian labourers working in landar and the Gulf states. Jordan and the Gulf states, Despite periodic half-hearted crackdowns, in the past the Israeli authorities apparently preferred to turn a blind eye to the stream of Israeli-registered, white registration-plate cars — those with diplomatic immunity — returning

loaded from Jordan across the What precipitated the aboutface seems to have been mounting concern that the smugglers are now bringing in drugs and weapons, which reach the hands of potential terrorists. Just over a week ago Israeli security forces announced they had cracked a ring of Arab truck drivers who had been amuggling guns and explosives into the West Bank.

An extra consideration for the Israelis now is to promote the recently-reopened commerterritories, a first fruit of the burgeoning quiet co-operation with Jordan over the region's administration.



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Inventory Adjustment in Manufacturing Sector

S Korea

may buy

aircraft

Korea.

160 Tornado

COPENHAGEN HANDELSBANK A/S

(Aktieselskabet Kjøbenhavns Handelsbank)

The Annual General Meeting of Shareholders in Copenhagen Handelsbank A/S will be held on Monday, March 16, 1987, at 5.00 p.m. at "Cirkusbygningen", Jernbanegade 8, DK-1608 Copenhagen V., Denmark.

At its meeting today the Shareholders' Council of Copenhagen Handetsbank A/S decided to recommend to the Annual General Meeting of Shareholders that a dividend of 15 per cent be declared for 1986.					
The key figures from	m the Profit a				
G H	lopenhagen landelsbank Group	Copenh Handels			
(DKr. million)	1986	1986	1985		
Interest received, etc, Interest paid,		8,563.8 -6.343.1	7,923.6 -5,803.0		
Net income from interest and commission Other ordinary	2,424.5		2,120.6		
Profit before	729.9	752.8	636.7		
expenses, etc	3,154.4	2,978.5	2,757.3		
Salaries and pensions	-1,359.0 - 655.2	-1,322.0 - 631.3	-1,260.5 - 608.5		
Profit before provisions and depreciations, etc. Provisions for	1,140.2	1,025.2	888.2		
bed and doubtful debts Depreciation of	- 308.5	- 276.0	- 229.3		
machinery, etc	- 205.7	- 144.6	- 163.2		
Profit before entraordinary income and expenses	626.0	604.6	495.8		
Extraordinary income and expenses (includ- ing revaluation of					
combi-pension pools) Revaluation	+ 257.3	+ 252.7	- 258.6		
of securities	-1,669.2	-1,692.9	2,481.0		
Profit before texation Taxation	- 785.9 - 34.7	- 835.6 + 14.4	2,718.2 -1,285.0		
Net profit for the year	- 820.6	- 821-2	1,433.2		

900.0 Available for distribution , 439.8 1,627.4 217.0

50.0

40.0

197.2 2.0 2.0 Welfare Fund..... Handelsbank Journation.... 1.0 1.0 1.0 1.0 0.0 215.2 0.0 S00.0 218.8 311.0 439.8 1,627.4

In connection with the 18th official property valuation the booked value of the Bank's real property has been increased by DKr. 242.0 million which has been trans-terred to the mark-time found.

Hence, the total capital funds amount to DKr. 8,740.7 million at the end of 1986.

Agenda

(a) The Annual Accounts incorporating the Balance Sheet, the Profit and Loss Account with Notes, the Annual Report and the Consolidated Accounts with their recommendation for the approval of the Profit and Loss Account and the Balance Sheet, and their recommendation for the discharge from their obligations of the Board of Directors and Management.

(b) The recommendation of the Shareholders' Council for the appropriation of the amount at disposel according to the Annual Accounts.

(c) The unanimous recommendation of the Shereholders' Council to raise the limit on the authority vested in the Board of Directors to increase the share capital of the Bearl. It is proposed that the existing limit of 113.5 million Danish kroner be raised by 312 million Danish kroner and extended until March 16, 1992. It is further proposed that the Board of Directors be empowered to apply such increase, in full or in part, as consideration for the Bank's thick-over of existing enterprises and to make such shares as are issued in relation thereto carry proportionate dividend from the date of the take-over.

"Until March 16, 1992, the Board of Directors shall be empowered to increase the Bank's existing share capital of one thousand four hundred and forty-six milion five hundred thousand Dorish knoner, by one or more issues of new shares for a total of four hundred and twenty five milion five hundred thousand Danish knoner, at the discretion of the Board of Directors.

wholly or partly in the form of shares, which may be subscribed at the market price quoted upon the issue of such shares or at a lower price fixed by the Board of Directors but at a price to be not less than 105, to which existing shareholders shall have pre-emotion rights only if the subscription price be fixed below the quoted market

(ii) wholly or partly in the form of shares which shall exclusively be applied as consideration, in full or in part, for the Bank's take-over of existing

wholly or partly in the form of shares which, as part of the terms of one or more of the bond loan floated by the Bank, may be subscribed at the market price quoted upon the issue of such loan or at the regulated price consistent with the terms and conditions for the particular loans, in at a price to be not less than 105, by the holders of such bonds, and/or holders of such warrants similar entitlements as were attached to the bonds at the time of their issue. The shareholde shall not have pre-emption rights in respect of books increased with warrants stached.

Shares issued pursuant to item (ii) hereof shall, at the discretion of the Board of Directors, emittle the holders to proportionate dividend from the data of the take-over of such enterprise(s).

The new shares shall, in every respect, renk pari passu with and be subject to the same regulations as are existing shares in the Bank. The new shares shall consequently be negotiable instruments and be made out to besize, but may be registered by name, and new shareholders shall not be restricted in their access to exercise pre-emption rights in respect of future share capital increases.

(e) The unanimous recommendation of the Shareholders' Council to empower the Board of Directors to make such amendments to the Articles of Association as the Supervisor of Banks and Registrat of Cropanies may

(f) Section Forty-eight of the Danish Companies Act provides that a company shall be permitted to acquire its own shares only if the Board of Directors has been so authorised by the shareholders in general meeting. Such authority shall be specified in time, and shall not be valid for more than eighteen months.

ordingly, the Board of Directors requests the sha ers in goneral meeting to authorise it as follows containes with the provisions of the storesaid

Until the Annual General Meeting of Shareholders In 1998, the Board of Directors shall be empowered to acquire the Bank's own shares as its absolute property or by way of pledge, always provided that the Bank's portfolio of its own shares, at no time, shall exceed ten per cent of its subscribed share capital. The remuneration may not differ by more than ten per cent from the officially quoted price at the time of the acquisition."

(g) Election of members to the Shareholders' Council. (h) Election of State-authorised Public Accountants (external auditors).

Pursuant to subarticle (2) of Article Fifteen of the Articles of Association and Section Seventy-eight of the Danish Companies Act, the adoption of resolutions for amendments to the Articles of Association, please see under items (c), (d) and (c) of this Agenda, requires a majority of two-thirds of the votes cost and of the share capital emitted to vote and present at the general meeting.

Any person being able to identify himself as a stransholder may obtain an admission card on application to the Sank's Head Office. 2 Holmens Kanal, DK-1091 Copenhagen K, Denmark, during normal business hours, from March 2 to March 11 inclusive, alternatively, the admission cards may be obtained from N. M. Rodsschild & Sons Ltd., P.O. Box 185, New Court, St. Switchin S. Larre, London ECAP ADJ or from our London Branch, 18 Cannon Street, London ECAP 66B.

Shareholders, whose shares are entered by name in the Bank's register of shares, will receive the Agende and the Aranual Accounts through the post at the address stated it the register. Other shareholders may on application to en-office/branch of the Bank, and to N. M. Rothschild & Sons Limited on or after Februsery 27, have the aforesaid Agend Paper and Annual Accounts sont to them.

Copenhagen, Fobruary 19, 1987. **Board of Directors**

COPENHAGEN HANDELSBANK A/S

(Aktieselskabet Kjøbenhavns Handelsbank)

This advertisement is issued in compliance with the requirements of the Council of The Stock Euchange, it does not constitute an investion to any person to subscribe for or purchase shares.



FORWARD GROUP PLC (incorporated in England under the Companies Acts 1948-1976 Number 1458898)

Placing by Albert E. Sharp & Co. of 1,600,000 Ordinary shares of 5p each at 125p per share

Authorised

SHARE CAPITAL

Issued and to be issued fully paid £362,000

£500,000 in Ordinary shares of 5p each Forward is a supplier of specialist services to the electronics industry. Its principal activity is the manufacture of technologically advanced printed circuit boards. The other activities of the Group include the provision of finishing and testing facilities and research and development of printed circuit board

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary shares of the Company, issued and to be issued, in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Extel Statistical Services and copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 9th March, 1987

> Albert E. Sharp & Co. 6/7 Queen Street

Albert E. Sharp & Co. Edmund House, 12-22 Newhall Street, ngham B3 3ER

23rd February, 1987

Ivo Dawnay on reaction to the suspension of interest payments

Brazil puts banks in debt dilemma

confrontational stance in unilaterally suspending interest payments on its medium and ong term foreign debt.

This is the view of many observers in spite of assurances to the contrary from President Jose Sarney and Mr Dilson Funaro, the Finance Minister One Brazil-based foreign

One Brazil-based foreign banker emerged at the week end after a lengthy briefing of 200 overseas bank representatives with Mr Francisco Gros, the Central Bank president, saying: "Everybody is very, wery negatiations (with the coming negotiations (with the commercial banks). It is going to make everything very much more difficult."

This view is being widely shared for three principal

First, the open-ended nature of the action. The banking community believes that, by making the suspension indefinite, Brazil is attempting to put pressure on creditors to agree a deal on the terminal manufacturers and recession monitors.

US banking regulations require loans to be written down, in effect as losses, if interest is not paid over a period of 90 days. Mr Funaro clearly believes that these, and other creditor banks national bank-ing laws mean the pressure is ing laws, mean the pressure is on those with exposure in Brazil to reach a rapid deal.

"Now it is the banks who

have an interest in negotiating as quickly as possible," he said last Friday.

element in the move lies in high base.

Brazil's outline terms for a deal While arguing that all is to be that none of the major credi-While arguing that all is to be debated. President Sarney's speech last Friday insisted that othing could be agreed that



Dilson Funaro: debt supremo

ployment and recession would not be acceptable.

Sao Paulo has just recorded the first increase in unemployment for nearly three years. Fiesp, the state's powerful industrialists' federation, is projecting a 30 per cent fall in output in the first two months of this year, admittedly from a

tors can envisage any new money for Brazil without steps

The third cause for concern abroad lies in a series of signals that indicate a marked toughening of Brazil's stance.

Not least, there is distress that the Government did not as the Government did not as the concernment. the Government did not, as a that criticised the Government diplomatic gesture, give any warning to the foreign banks' creditors committee that action was imminent.

Furthermore, all those in the Government who supported a more conglistory approach have backed the suspension, congressmen in the main coalimater congressmen congressment congressm

recently resigned. Mr Fernao Bracher, who left this month the most prominent example.

Mr Funaro, who last month

authorised the threat of the suspension of all payments on sovereign country credits during talks with the Paris Club creditors group, is now unchal-lenged head of economic and debt policy. President Sarvey, who confesses little expertise on economics, has delegated strategy to the hardline Funaro

A measure of the siege men-tality prevailing in Brasilia came after the president's address from Mr Aureliano Chaves, Mines and Energy Minister.

He revealed that he had ordered Brazilian oil tankers ordered Brazilian oil tankers
to sail from foreign ports to
avoid sequestration. Other reports claim that a large portion
of the country's \$3.96bn
(£2.64bn) reserves have been
saited away overseas in "inviolable" account and the
Banco do Brasil has also taken

There is a strong feeling among critics of the Government that the debt issue is heing used as a political diver-sion from the pressing economic issues. President to right its economy. Many Sarney is anxious to attempt smaller banks will resist all to restore some of the prestige, efforts to provide new cash. popularity and political muscle

more conciliatory approach have tion party, the Brazilian Democratic Movement, PMDB, have categorically refused to give the as Banco Central president, is Government a free hand on

economic policy.

Many politicians are likely to oppose measures to squeeze the money supply, put ceilings little or too much. Reports from the National Security Council meeting that preceded the announcement also suggest that the claims of total govern-

ment unity are less than certain.

Mr Celso Furtado, a highly
respected former Planning
Minister, is said to have sought
assurances that all the possible ramifications of the move have been prepared for, citing various awkward scenarios. The reply, it is claimed, was uncertain.

Although many bankers can

accept the suspension of interest payments as a necessary step, there is serious concern over the manner in which it was

A senior banker said last week: "While Washington may have considerable sympathy with Brazil's economic difficulties, the US Government is not going to watch impassively if its major banks are seriously threatened."

The belief is widespread that Brazil is set on a high-risk

Course. World debt: when bankers

Mexico expects \$7.7bn loan next month

MEXICO expects the \$7.7bn undone now. (£5bn) new credit agreed with its international bank creditors Mexican Finance Minister, said package Mexico agreed with its last September to be signed on on Friday that Mexico had creditors last autumn. Other March 15, in spite of market "firm promises" on all but the anxiety over Brazil, finance "insignificant quantity" of would be watching closely to officials in Mexico City said.

\$350m of the syndication. He see if Brazil could now get

package by the Mexican Government, the banks and the US He wished Brazil every sucfinancial authorities for any cess in the new negotiations a week, central bank officials one of them to wish to see it with its bankers, suggesting say. This is largely the result

Disbursement of the huge argued that there was no reason had been held up for four months by opposition from about 90 smaller creditors, most of them US regional banks, but officials in Mexico believe that there was no reason why Brazil's temporary interpution of full debt service, about 90 smaller creditors, most of them US regional banks, but officials in Mexico believe that there was no reason why Brazil's temporary interpution of full debt service, which has a foreign debt of \$103bn, is not facing foreign exchange constrictions as severe as Brazil's, officials foreign exchange constrictions as severe as Brazil's, mexico, which has a foreign exchange constrictions as severe as Brazil's, mexico, which has a foreign foreign exchange constrictions as severe as Brazil's, mexico, which has a foreign exchange constrictions as severe as Brazil's, mexico, which has a foreign exchange constrictions as severe as Brazil's, mexico, which has a foreign exchange constrictions as severe as Brazil's, mexico, which has a foreign exchange constrictions as severe as Brazil's, officials of them US regional banks, but officials in Mexico believe that there was no reason why Brazil's temporary interpution of full debt service, which has a foreign exchange constrictions as severe as Brazil's, officials of the mexicon provided in the compared to similar foreign exchange constrictions as severe as Brazil's temporary interpution, and the compared to similar foreign exchange constrictions as severe as Brazil's, officials of the mexicon provided in the compared to similar foreign exchange constrictions as severe as Brazil's temporary interpution of them US regional banks, but officials in Mexico believe that there was no reason why Brazil's temporary interpution of full debt service, which has a foreign debt of \$103bn, is not facing foreign exchange constrictions as severe as Brazil's temporary interpution of the mexicon provided in the compared to similar foreign exchange constrictions as severe as Brazil's temporary interpution of th

Mr Gustavo Petricioli, the a deal similar to the refinancing an increase in Mexico's non-oil

that it might be able to achieve of the recovery in oil prices, exports, and the repatriation of capital brought about by a domestic credit squeeze which continues to be severe.

Mexico last year lost export revenue of \$8.2bn as a result of the oil price collapse but by the end of December non-oil exports had risen 37.4 per cent over their level 12 months previously. Mexico was able to repay, just over a week ago, the remnant of the \$1.1bn bridging finance provided last August by Western governments and

Doumeng group

wins FFr 6bn

By David Housego in Paris

Soviet contract

SHIPPING REPORT

Dry cargo rates hit by weak tanker market

Financial Times Reporter

THE tanker market remained very weak over the past week, not helped by the fact that a big gathering of the Institute of Petroleum in London seems to have taken a number of oil

off West Africa.

The weakness of the tanker market has continued to exert pressure on dry cargo rates, with lower levels reported on coal and ore runs into Japan. One bright feature has been the number of Chinese orders, mainly in the areas trade with the number of Chinese orders, mainly in the grain trade, with Chinese brokers described as having their busiest period for a couple of years.

In the sale and purchase market there has been a burst of activity in the dry cargo area, chiefly among Panamax-sized bulk carriers, six of which were sold in the course of the week. Weak tank freight rates, though, have dampened interest in the tanker market, though a couple of transactions are re-ported involving Iran. The demolition market had a very quiet week, with Taiwan breakers almost inactive, though mainland China is still selec-tively in the market.

US to 'resume' paying its full share of UN costs

BY EDWARD MORTIMER

As a result of reforms under-taken by the UN, General Walters said, the Administration "is going to request from the Congress the full \$209m (£139m) assessment of the United States." It would also "acknowledge

traders off the market.

VLCC fixing is described as virtually non-existent, with smaller tankers also having difficulty in getting business out of the Middle East. Rates in the Mediterranean have been very low, and tonnage is reported to be queueing again off West Africa.

It would also "acknowledge the debt for what was not paid last year, and we will make arrangements to pay it off."

Officially in Europe to the Communist regime in Afghanistan. Stressing that on this point he was voicing his on a damage-limitation exercise or after the Iran arms scandal, he belittled the importance of US arms sales to Iran, while stressing that the would have advised involve UN forces moving into Afghanistan. Soviet forces with-

He described the amount of weapons involved as "enough to sustain an artillery barrage for about an hour and a half," and said "every country in Europe has been selling arms the Afghan Mujahideen (resistance).

THE US is to resume paying its full share of United Nations' costs, General Vernon Walters, way in the Soviet Union, the US ambassador to the UN, said in London at the weekend.

As a result of reforms under-He felt cautiously hopeful about the future of US-Soviet

relations, including arms con-trol agreements, "if Gorbachev carries the day internally." He also felt cautiously hopeful about this week's UN-sponsored indirect talks in Geneva between Pakistan and the Communist regime in

ing that he would have advised involve UN forces moving into against them "if they had asked me . . but they didn't" drawing, the UN forces supervising a plebiscite," and a guarantee of Afghan neutrality by the major powers.

ance fighters) to accept this.

16,358 14,732 47,286 18,120 37,220 10,042 4,414 Sapt 86 30,901

World Economic Indicators

FOREIGN EXCHANGE RESERVES

(\$m) Nov. 86 16,785 14,897

INTERAGRA, the Frech holding company of M Jean-Baptiste Doumeng, the so-called communist millionaire, said at the weekend it had signed a

FFr 6bn (£65m) agricultral contract with the Soviet Union. It covers deliveries of beef and frozen food, the setting up of intensive chicken farms, irrigation equipment and turn-key plants for processing grain, maize and vegetable oil.

Mr Doumeng, long considered a friend of the Soviet Union, with easy access to its leader-ship, negotiated the final details of the contract when he was in Moscow for the recent inter-national peace forum.

He said at the weekend the contracts had been signed with Soviet purchasing agencies under the wing of the Russian External Trade Ministry. Interagra also said it had

signed an economic and scien-tific co-operation agreement covering agriculture with another organisation.

Mr Doumeng said he had seen Mr Mikhail Gorbachev, the Soviet leader in Moscow. He first got to know him when Mr Gorbachev, then a young agriculture minister, visited Mr Doumeng's farm in south west France about 10 years ago.

Mr Doumeng's close and somewhat mysterious relations with the Soviet Union have long been regarded with mixed feelings by successive French

By Peter Bruce in Bonn PANAVIA, the British, West German and Italian consortium that builds the Tornado fighter-bomber, is trying to sell up to 160 of the aircraft to South Theoretically, such a deal could be worth \$4.5bn (£2.6-£3.3bn), but serious talks with

Seoul are apparently quite re-cent. The South Koreans only began in 1985 to look for a new strike aircraft. on state sector investment and restrain subsidies either as too peting for the order, which will not replace aircraft but add to South Korea's overally air capability, with the F-16, the F-20 and, more recently, the F-18.

People close to the negotia-tions suggest that the possibility of a South Korean order fur Tornado is more promising than a current effort to sell to the Japanese, who want a similar number of aircraft.

The aircraft is popular with Japanese air staff, but the surplus in Japanese trade with the US has become so politically critical that Tokyo would be loathe not to use a major military order to soothe ruffled factors in Wischighten.

feathers in Washington. The Japanese search for an aircraft. however, has been going on since 1979 and although the South Koreans may see their requirement as more

urgent, no early decision should be expected. With developing countries in

particular, political decisions to buy aircraft like the Tornado are often thwarted by financing difficulties. One West German official noted wryly that Seoul would probably hold out "until we offer to give them the air-craft." Jordan is also considering buying 40 Tornados, The British

buying 40 Tornados. The British have been negotiating with Amman for some five years. King Hussein has already flown Tornado and it is possible that, angered by US sales of weapons to Iran and a US decision not to sell the F-16 to Jordan, he may decide this year to but the may decide this year to buy the Panavia aircraft.
Richard Johns writes: General Camil Coha, Turkey's Air Force Commander is visiting the UK this week and will fly in a Tornado based at RAF Hilling ton near Burn St. Edward's

ton, near Bury St Edmund's, on Friday.

Turkey has made it clear that it would like to purchase 40 of the aircraft but would require assistance with financing.

Ankara says that it is stretched by the cost of the 120 F16s which it is buying from General Dynamics of the US and is building under license.

It is understood that one of It is understood that one of General Cuba's aides is to have discussions with Marconi about the possibility of the company supplying it with "electronic support measures" (ESM) for the F16s.

Canada unveils immigrant curbs

Canada has reversed traditionally unquestioning hospitality towards refugees in response to hardening public opinion against a rapidly risi a: tide of immigrants with dubious claims to refugee status, Bernard Simon reports from Toronto.

Mr Benoit Bouchard, Employment and Immigration Minister, unveiled measures last Friday which for the first time enable the authorities to turn back people claiming refugee status at Canadian border posts. The new curbs include transit visa requirements and stricter application of refugee processing

Mr Bouchard said the measures are designed to "better help refugees who need our protection while deterring abuse of our refugee determin-ation system." Church and human rights groups criticised the new curbs as an erosion of Canada's humanitarian traditions.

Egypt-Sudan charter THE Prime Ministers of Egypt and Sudan have signed a charter giving guidelines for future relations and, in effect, shelving a controversial pact aimed at gradual integration of the two Countries Bouter feelings by successive French governments.

A militant communist since the age of 16, Mr Doumeng runs a group which had sales of over FFr 4bn in 1984.

amed at gradual integration of the two countries, Reuter reports from Cairo.

Mr Sadeq al-Machdi of Sudan and Mr Atef Sedki of Egypt signed the Brotherhood Charter in Cairo last Friday.

Gulf states 'to align currencies' | Manila factions compete

UK W. Germany

KUWAIT'S central bank Governor Oman, Qatar, Saudi Arabia and the confidential until the formal gosaid yesterday that Gulf Arab United Arab Emirates (UAE), held shead was given. states were likely to introduce a un-ified currency grid, broadly similar Sheikh Salem said the governors

The alignment was the first step base."

towards creating a common Gulf

Once each had chosen a base valtowards creating a common Guir Currency, envisaged in the Unified Economic Agreement of the six-nation Gulf Co-operation Council (GCC), Sheikh Salem Abdul-Aziz al-Sandi al Sabab said

"It is already decided, finalised Unlike the EMS, where curren-(by monetary authorities). It is only cies rise or fall within set margins a matter of approval," he said. He said formal approval would be rates would be tied only to the peg. Sought when heads of state of the GCC, grouping Bahrain, Kuwait, been chosen but remained strictly

to the European Monetary System of GCC central banks and monetary (EMS), within a year, Benter reports from Kuwait.

Speaks Salean Sale and the government of GCC central banks and monetary authorities agreed last month to link their currencies to a "common

against each other, GCC exchange

They say this could be either the Manile. International Monetary Fund's Special Drawing Right (SDR) or a hybrid international currency basket derlined the divisions that run tailored to Gulf trade.

to celebrate uprising

rowed the choice of a peg down to a gan celebrations to commemorate volt last year, seizing two military unit tied to the dollar, on which the "People's Power" uprising that GCC states are heavily reliant as most oil sales are denominated in the US currency, or a basket of currencies.

The "People's Power uprising that toppled President Ferdinand Marton of civilians."

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The "People's Power uprising that toppled President Ferdinand Marton

through the 250,000-man armed for-

Regional economists have nar- THE PHILIPPINES yesterday be- rile. Together they had led the re-

were linked to a coup plot, while General Ramos stood by Mrs Aqui-

The second ceremony was orga-Different systems now apply in the six GCC states. Oman's rial has been pegged officially to the US dol
They brought together two recent the second ceremony was organised by a group of ambitious middle-ranking officers called the Reform the Armed Forces Movement. been pegged officially to the US dol-lar since 1973 and Kuwair's dinar is foes, the Armed Forces Chief Gen-(Ram), who spearheaded the revolt linked to a financial and trade eral Fidel Ramos and the former last year along with General Ramos weighted basket of currencies.

NatWest pre-tax profit expected to exceed £1bn

BY DAVID LASCELLES, BANKING EDITOR

NATIONAL Westminster Bank, the UK's largest clearing bank, is widely expected to set a record tomorrow by becoming the first bank in the UK to make profits of over £1bn

NatWest's landmark results will open the Big Four clearer's 1986 reporting season, which market analysts predict will show total profits rising by 20-25 per cent, one of the sharpest increases in this economic cycle. Barclays is due to report on Thursday and Lloyds on Friday. Midland Bank will announce its re-

The improvement will reflect the continued buoyancy of the UK economy and the profitability of the banks' lending operations. Al-though the healthier state of UK business has removed some of the pressure on banks to make big provisions against loan losses, they are expected to maintain these at cautious levels, particularly in view of the continuing seriousness of the

Third World debt problem. The results may also give some

clue as to the profitability of the is Citicorp, the largest bank in the new securities and investment US.

Barclays is expected to turn in a banking operations which the banks established last year for the more mediocre performance. Profderegulation of the City of London. its may be up by 6 to 8 per cent to Bankers have been warning that around £900m because the bank's the high cost of setting these up will business has been growing more the high cost of setting these up will business has been growing more have largely offset whatever profits slowly and margins have been

they earned in their first months in operation. Since the Big Bang only occurred on October 27, the new subsidiaries were in business for two months of the period covered NatWest, which overtook Bar-

clays in size last year, earned £482m in the first half and is thought to have exceeded this level in the second half of the year, main-ly because of the benefits of its record £714m rights issue last April. If analysts are correct in their

predictions of Elbn total, this will represent a rise of some 25 per cent, and a striking achievement for Mr Philip Wilkinson, the bank's chief executive, who retires next summer. The only other bank in the world to have earned bigger profits

squeezed.

These will also be the last results

reported by Sir Timothy Bevan, the retire in May. Analysts are expecting Lloyds

Bank to record a profit increase of between 20 and 25 per cent to some £700m, with much of the rise coming from non-lending business Midland's results should also con-

firm that it has finally recovered from the Crocker National Bank disaster with an increase of 20 to 25 per cent to about £430m. However the new chief executive, Sir Kit MacMahon, is expected to an-nounce a rights issue to replenish the reserves depleted by Crocker's

Midland Bank, Page 8

British manufacturers 'responding well to more competitive pound'

BY JANET BUSH

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BRITISH manufacturers are now responding well to the more competitive pound, lower oil prices and optimistic than they have been for some considerable time about out-

This upbeat message emerged from the Confederation of British a third of manufacturers expected output to rise over the next four months following a sharp rise in or-

On a less sanguine note, the in- were not priced out of world marquiry turned up evidence that some kets as they had been in the past. manufacturers might respond to manufacturers might respond to

In a separate analysis of the outthe recovery in output by raising look published today, the London

pany, at least three times in recent

They have been investigating the

sale, in 1985, of 11.18 per cent of the company's equity by Miss Maureen Smith, then the vice-chairman, to

Mr Christopher Moran, an insur-

ance broker who was expelled from

Lloyds in 1982, and the subsequent

placing of the shares on the market by Simon and Coates, the stockbro-

This series of transactions led to

a London Stock Exchange inquiry, which made no criticism of Good

Relations and found there were no

grounds for making a case against Miss Smith or Mr Moran for insider

But the stock exchange chided

Miss Smith for not informing the Good Relations board of her inten-

tion to sell, Mr Moran for not dis-

closing to Simon and Coates the

source of the shares and Simon and Coates for failing to establish where the shares originally came from.

Disclosure of a fresh round of in-

quiries, this time by the DTI, is

seen in the City as evidence of in-

creasing activity by official investi-gators into allegations of improper

trading practice and of a desire by

the Government that its machinery

for control of the City is seen to be

The Government has come under

severe political pressure in the af-termath of the Guinness takeover

of Distillers, and inspectors are ex-

ed illegally to manipulate upwards

The DTI yesterday refused to

its own share price.

Sir Terence Beckett, director gen-eral of the CBI, welcomed the better performance by manufacturing industry but warned against complacency in the face of extremely

competitive world markets. "I would caution against headlines which describe Britain as booming. Output is certainly better Industry, the employers' federathan it has been for a very long tion's February monthly trends intime. But world markets remain than it has been for a very long quiry published today which sug-gested that substantially more than will have to work very hard indeed will have to work very hard indeed to increase their sales," he said.

Sir Terence urged manufacturers to ensure that their costs were kept under control so that British goods Business School predicted that

manufacturing output would rise quite quickly this year, continuing the trend which emerged late last year as export began to respond to

> The LBS forecasts a 4% per cent rise in manufacturing output both this year and next. Import penetra tion is expected to pause in the first half of 1987 although the trend remains upwards. Exports are expected to rise by the same amount as manufacturing output.

> Despite improved export performance and strengthening invisible earnings, the current account is expected to widen to £2.3bn this year.

> From 1988 onwards, however, it is forecast to return to balance as export growth will be in line with that

Officials investigate Research Good Relations sale in drugs

By Lymon McLain

inquiries at the company. They have new powers under the Financial Services Act to demand the production of documents and to compel co-operation from individuals under pain of court action

and Coates share transactions, Miss Smith has left Good Relations and Good Relations itself has merged with Lowe Howard-Spink

Techniques to meanly and superintendent John Todd, said it lyse individual genes, to synthesise under lyse individual genes, to synthesise new or modified ones and to transport them become was investigating possible fraud on the Eurobond market. It has been suggested that \$25m worth of business is under examination, but no details of the inquiry have been

Mr Geoffrey Collier, the former securities chief at Morgan Grenfell, the London merchant bank, today appears at the Wimbledon Magis-trates Court in London to answer charges of insider dealing. The charges have been made by the Department of Trade and Industry.

The initial summons covered alleged offences last November, relat-

DEPARTMENT of Trade and Inconfirm or deny an inquiry into the dustry officials from the companies Good Relations share transactions investigation branch have inter- but noted that investigations were viewed senior executives of Good taking place all the time and did not Relations, the public relations com- necessarily mean that those investi-

gated were guilty of an offence.

The purpose of the investigation was not immediately apparent yesterday. I have no idea what it's about at all and haven't been contacted." Miss Smith said.

But the DTI invstigators have vi

These powers can be used retro-

Since the Smith-Moran-Simon Marschalk, the advertising compa-

ed to share dealing in AE, the engi-

sited the offices of Good Relations twice and have also made telephone

supported

RESEARCH and developm pharmaceuticals is entering a nev phase in which its work can be tar geted more precisely through devel opments in information technology and biotechnology, but "it is vita that Government and the industry take steps to ensure that in the course of this change the UK is not disadvantaged compared with its competitors."

This is one of the conclusions in a eport by the Pharmaceuticals Economic Development Committee on research and development, pubhished today. The pharmaceutical industry was

trying hard to exploit the potential of the advances in technology, auto-mation and of instrumentation that have occurred in the past 10 years. "However, it is a cause of great oncern that much of this advanced equipment has to be purchased from abroad, the committee says

in its report. fer genes, and have them become active, in foreign organisms were

These techniques already permit the synthesis on a commercial scale of human hormones and molecules that profoundly affect brain and be-Companies in the UK pharma-

centical industry are urged by the committee to review their involvement in biotechnology Pharmaceuticais - Focus on R&D, Pharmaceuticals Economic Development Committee, NEDO, Millbank Totoer, Millbank, London,

Westland POLITICAL pressure is increasing for the UK Deletico Ministry to make an early decision to buy helicopters from Westland in or-

support

Pressure

mounts to

its order hook. The Ministry of Defence (MoD) confirmed yesterday that a decision on future procurement of troop-carrying helicopters was due next month.

der to tide Britain's only helicop-

ter maker over a two-year gap in

A ministry spokesman said the issue was not seen as being a reswas natural that ministers from other departments, notably the Department of Trade and Industry, would also want to discus

the company's future.

Westland has publicly warned that, unless it wins MoD orders to cover a barren period in its order book between 1988 and 1990, it will have to make further redundancies in the production and design teams of the helicop-ter division, which accounts for

60 per cent of group innover.

Pre-election pressure on the Government to avoid reminding the electorate of the hitter goverument row over Westland in the winter of 1985-86 have led senior Westland executives to say privately that the MoD will in the

privately that the mod will in the end place some orders.

Westland reported a £26.4m pre-tax profit in the year ending last September, compared with a £95m loss the previous year. It also received a £75m capital injection a year ago when £3korsky of the US and Fiat of Italy took shareholdings following the deshareholdings following t shareholdings following the de-leat of the rival all-European partnership bid championed by Mr Michael Heseltine, who resigned as defence secretary over the Government's handling of the Westland issue.

But Westland has currently no helicopter orders to fulfil be-tween the end of 1988 and 1991, when it is due to start producing the Anglo-linian EH 101 heli-cepter. Its helicopter division lost 750 employees last year. The company has warned of further redundancies, perhaps through "rationalizing" research and development work with Sikorsky and Fiat.

and Fast.

Westland says the MoD should advance any belicopter procurements it is thinking of making and buy earlier rather than later so as to help maintain an indigenous UK belicopter manufactur-

ing capacity.

The MoD, for its part, says it is loath to be rushed into buying the wrong aircraft just to bail Westland out.

Philip Bassett reports on an imported change in working practices

Annualised hours trend increases

BLUE CIRCLE, the UK's largest cement manufacturer, in 1985 needed to change its working practices to raise productivity, in order to justi-

Part of the package it negotiated with its unions attacked the compa-ny's high overtime: despite a nomi-nal working week of 39 hours, actual weekly working hours were in excess of 50 - high cost, vulnerable to industrial action, socially and morally difficult to maintain at a

time of high unemployment.
The solution the company chose was annualised hours – looking at working hours not in terms of days, or weeks, but over a whole year. Blue Circle moved from a four-crew shift system, based on 39 hours a week to a seven-crew sys-

em based on hours ranging from 2,028 to 2,251 a year. The move was Sweden, but even by 1984 very few central to greater labour flexibility, employers in the UK operated in a common pay-rate system, har-monisation of status, cashless pay and use of contract labour.

a 15 per cent reduction in unit laweek, and output per employee ris- manner.

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of Britain's largest

The move, thought to be the larg-

est concerted negotiating effort

ever attempted by a UK union, will

It is part of the TGWU's new ef-

forts to try to draw into union mem-

bership traditionally unorganised

temporary and part-time employ-ers, whose numbers have increased

The TGWU's campaign - aimed to

and part-time labour.

Percentage of companies with annualised hours

Reduced unit costs Reduced overtime Reduced absence nged holiday arra doyee benefits —iipioyee penents Return to profitability

and impact of annualised hours in the UK, published to coincide with a society conference this week on The trend was first noted as fa

back as 1956 and developed in this way.

Now, according to the survey, the trend has greatly increased: The In-The result was a 30 per cent reduction in required manning levels, companies now with such arrangements, and 94 actively considering bour costs, average pay increases their introduction, some 1/2 em-for manual workers of 13 per cent ployees in Britain now have their while working about 8 hours less a working time organised in this

ting by 35 per cent.

The startling figures in this casestudy example are given by the Industrial Society today in the first full-length study of the extent, use

Companies surveyed by the society included BP Chemicals, Mars, Gulf Oil, Kellogg, Imperial Tobacco, Pilkington, Vickers Medical, Wigfull-length study of the extent, use

A TGWU document prepared for

dertakings - custom and practice -

will be part of the union's review.

The union's aim is to try to win

The TGWU is trying to rebut em-

ployers' claims for lower pay for peripheral workers because their flex-

tions, flexible labour must be a cost

He stressed that, while there

would be a daily dialogue be-

tempt by the other parties to stall

the largest, single party, Labour

will form a government. We will

attempt to carry out our pro-

gramme and we may make short-term tactical arrange-

ments with parties to get the legislation through. But the mo-

ment they try to block a central

part of our policy, we will have to go to the country again."

Union bid to improve

part-time conditions

union, the Transport and General the rally tells the union's officers Workers', are to try to renegotiate that the "quickest way to get into the recognition agreements the the campaign will undoubtedly be

union has with every employer with to seek a review of existing agree-

which it deals in an attempt to win ments with management." Both for-

equivalent conditions for temporary mal agreements and informal un-

as part of changes in the employ- ible patterns of work are to their

formelly launched at a relly in London on Thursday, to be addressed by Mr Neil Kinnock, Labour Party leader.

TGWU leaders are claiming that their whole approach to the cambaign is helping to shape a new form of UK trade unionism

last for at least two years - will be advantage to the employer.

sent pattern in the UK labour mar-et. advantage, by stressing that, even with equivalent terms and condi-

cess industries, especially in paper industry following a ground-break-

union, Sogat '82.

The basic formula of annualised subsidiary, saw an end to its annual

time are the main reason for com-panies moving to annual hours - 73 - 6 per cent of companies, according per cent of operatives covered by to the survey, saw no reduction in the system are on a nominal basic overtime or in their unit costs - the But the benefits - especially in the and more broadly, through its job reduction of overtime - are seen by creation possibilities, may acceler companies concerned as consider- ate that increase still further.

the companies with such a system sence levels drop from 6 per cent to are continuous process, though 4.2 per cent and labour turnover significantly, almost half of those from 12 to 15 per cent to 8 to 10 per considering the control of the sence levels drop from 6 per cent to 8 to 10 per considering the control of the sence levels drop from 6 per cent to 8 to 10 per cent to considering it are not.

the impact of the paper industry's of labour flexibilities.

scheduling holidays, increase in Series No 6, Industrial Society, 3 sickness absence, inter-shift com- Carlton House Terrace, London

Annualised hours have tended to feature mainly in continuous process industries, especially in paper

But American Can, after bringing ing agreement there in 1982, warm-ly supported by the main print reduction in overtime; Don and nion, Sogat 82. Low, a Tayside textile company,
The survey confirms that 26 of saw its overtime bill cut by half, ab-

hours is relatively simple. In a com-pany with a 39-hour week, the cal-50 per cent and 30 new jobs. The system is not without conyear $(52.2) \times 39$, less the number of troversy. Unions representing 1m holidays and bank holidays council manual workers are looking (25+8/5, all × 39), giving 1.778. sceptically at proposals currently Most companies currently working this way introduced annualised hours some two to five years ago — nualised hours as part of a package

But the use of the idea - though Requirements to reduce working still small - is clearly increasing. ing week of 39 hours or less, benefits to employers, employees

Disadvantages include the com-plexity of shift rotas required, G. Desmons and T. Vida-Hall New

Drive for minimum recognition standards

BY PHILIP BASSETT, LABOUR EDITOR

gress (TUC) to draw up a code set- representatives within a plant. ting minimum standards for union recognition deals with employers in a diminution of trade unionism through such developments as single-union and strike-free agree-

equivalent conditions for temporary affect thousands of British employ- and other peripheral workers at ees. The union is recognised in companies which have contracted Mr John Edmonds, GMBU general secretary, has informally dis-cussed the idea with leaders of the parts of virtually every industrial out many of their services, such as sector and area in the country.

cleaning, catering and security, TGWU transport workers and the National Union of Public Employwhich used to be carried out by

The move is an indication of how extensive has become the impact within the unions of such developments as strike-free deals, being ditional recognition agreements. signed mainly by the EETPU electricians and AEU engineering the TUC.

for the TUC to set down a code ing single-union deal with the which would establish a model GMBU to its new plant in South procedure for resolving disputes Wales but to reach a deal instead

LEADERS of the GMBU general ees' rights to take industrial action workers' union are considering call-ing upon the Trades Union Con-right of unions to have local union

The thinking stems from a number of recent incidents, all of them an attempt to halt what they see as involving the companies concerned granting recognition to the EETPU: A beauty contest parade for re-

cognition between competing unions at the Japanese-owned Orion electronics company in South An electricians' deal covering all

warehouse personnel in the cold and other stores across the country of Christian Salveson, the food ser vices and transport group with which the TGWU, GMBU and Usdaw shooworkers' unions have tra-

 A decision by Matsushita Elec-The aim of the initiative would be tronic not to extend its long-standbut which would preserve employ- with the electricians.

Alliance mounts final by-election effort to capture Tory votes

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

WITH three days left before polling in the Greenwich by election, the Alliance campaign team is moun-ting a final onslaught to capture the collapsing Conservative vote and to try and snatch the seat from La-

The latest opinion polls suggest the final result could be uncomfortably close for Labour, which is de-fending a majority of 1,211. A telephone survey conducted for the Sunday Express newspaper at the weekend put Mrs Rosie Barnes, the Alliance candidate, less than 5 per cent behind Labour's Mrs Deirdre Wood. The Conservatives are given 17.5 per cent. The size of the Labour lead reflects the result of a National Opinion Poll carried out last week.

A Mori poll published in yesterday's Sunday Times newspaper suggested, however, that Labour still retained a larger lead, putting the company at 48 per cent against 37 its support at 46 per cent, against 37

per cent for the Alliance and 16 per cent for the Conservatives. Opponents of Mrs Wood, who was forced to call a weekend press conference to comment on newspaper ther's death from alcoholism, yesterday criticised attempts to introduce smear tactics into the campaign. Mr John Antcliffe, the Tory LABOUR would call a second early general election rather than form a coalition with other pority parties, Mr Larry Whitty, the party's general secretary.

aid yesterday. Mr Whitty, in remarks which reflect recent comments by Mr Neil Kinnock, the Labour leader, ruled out any question of a La-bour-led coalition government in on government in the event of a hung parliament. He said on Tyne Tees Tolevision that, if Labour was the largest single party after an election, it

Disappointment in the Conservative camp at the party's failure to emerge as the leading contender for the London seat will, however, be tempered with the results of two other weekend polls, suggesting the party retains a national lead over Labour, particularly in the crucial

the latest attack on Mrs Wood's family, which represented "an inde-fensible intrusion" into her private

servatives, at 39 per cent, two per-centage points ahead of Labour, with the Alliance at 23 per cent. Mr David Steel, the Liberal leadtain that the Alliance was not going to have a "fair slice" of seats in the next House of Commons because of

toral system. He claimed on "Weekend World" that there were no signs the Labour party had the capacity to take Tory seats in any significant number and that it was not wrong in pring A Harris poll conducted for the for people to vote tactically in order Observer newspaper puts the Con- to express themselves

the unfairness of the existing elec-

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UK NEWS

Saving face over spot checks on high-technology imports

Peter Montagnon

reports on an

embarrassing

wrangle with US

about sovereignty

In deciding whether to allow the

checks the Government was faced

tion of procedures and are prepared

controlled, this is not enough to sa-

the Falklands over an issue of

sovereignty. In the trade area it had now handed control over UK sover-

important than a pragmatic desire to avail themselves of the simpler

merce auditors, he added.

to submit to the auditing process. Even though the US right to conduct the spot checks will be tightly

long faced an embarrassing decision over how to respond to the US request to be allowed to make spot thecks on companies importing high-technology goods from the oth-er side of the Atlantic.

Last week's statement on the issue by Mr Paul Channon, Trade and Industry Secretary, was a compromise that will broadly satisfy both the US Government and UK industry, but, almost inevitably, the Government failed to complete the hat-trick of silencing its political op-

Mr Paddy Ashdown, Liberal MP in matters of high-technology trade for Yeovil, has long argued that US to the US; if it did not, it would an assertion of extra-territorial rights noy many UK firms who regard the noy many UK firms who regard the new system as a useful simplificafor its controls on high-technology exports reflects not just a national security purpose but also an at-tempt by large US computer compa-nies to dominate the world market in high-technology products.

As such they are an unwarranted

As such they are an unwarraneous intrusion on the national sovereign rights of other countries, and the Secretary of State's decision to allow as the fine end of the wedge.

The US Administration and large US companies will continue to take the state of the secretary and greater liberties," he on UK sovereignty. To argue other-wise was "a question of semantics," he said.

said the Government was prepared "exceptionally" to allow US auditors to inspect UK companies, but only at the request of the UK company itself. The Government firmly rejected the concept of extra-territori-al export controls such as those the US was seeking to apply, he added.

tion of talks with the US that go back to the autumn of 1985 when the Reagan Administration first requested permission to inspect UK companies in connection with a planned simplification of its own export controls. These are designed to prevent sensitive high-technolo-gy passing into the hands of the So-viet bloc.

If the price for that is agreeing to an audit, then they are generally willing, however reluctantly, to pay The checks are to be made on larger companies which are eligible to become approved consignees under the system. Such a status obvi-ates the need for US export and re-export licences to be obtained for each specific piece of equipment. Behind this view also lies some relief over the safeguards that have

First, the inspections themselves will not be very frequent, not leas because the Department of Commerce lacks the resource to undertake more than a handful a year.

Second, the audit can only take place after the company concerned has sought permission from the UK Government itself.

fine their activities to checking that the company itself has adequate control procedures in place to pre-vent leakage of sensitive high-technology US-origin products to Com-munist countries.

These conditions were laid down by Mr Channon only after exten-sive talks with the US, which is understood to have agreed to abide by them in return for the right to make inspections. They are tougher than those the US originally wanted to accept - at one stage it was seeking full lists of customers from the UK

The hope is that they will be sufficient to prevent a repeat of the so-called Systime case in which Syscalled Systime case in which Systime, a small UK computer concern which was eventually acquired by Control Data of the US, was accused of flooting US rules on re-export of technology and fined. The only possible penalty following from an audit of the type now envisaged would be loss of the special "approved consignee" status, Mr Chamon sald last week.

eignty over to private sector compa-nies who would effectively be al-lowed to decide for themselves whether they should open their books to US Department of Com-An even greater hope is that arnments like the current one over sovereignty as well as much of the attendant harassment that many port controls that industrial con-UK companies say they have faced over US export controls will anycerns are generally unwilling to dis-cuss the matter publicly. For larger companies which are most likely to way soon become a thing of the

> Earlier this month Mr Malcolm Baldrige, US Secretary of Com-merce, announced that export controls on high-technology products were to be eased. UK firms say they are still awaiting details of what this will mean in practice, but they will no doubt heave a sigh of relief if what one called the "labyrinthine" controls imposed by the US for more than 10 years really do

New engine 'beats EEC exhaust standards'

By John Griffiths

THE EECs pending strict new car exhaust emission standards are claimed to have been met, with a wide margin, by a Ford Escort-in-stalled engine combustion system developed by Sonex Research of the US and AE of the UK. The International Automotive

Testing Laboratory, a US federal test facility in Pennsylvania, carried out the test programme, which is currently being replicated at the Motor Industry Research Associa-tion's facilities at Nuneaton, in the

The results showed a reduction in hydrocarbons and nitrogen oxides to 30 per cent below the level re-quired by the legislation and 25 per cent less carbon monoxide, accord-

ing to the laboratory.
This was achieved without catalytic converter and with no loss of

power, the test statistics showed. Fuel consumption was affected but in two, opposed, ways: at a con-stant 56mph, fuel consumption was 28.5 per cent better than in a stan-dard car but 27 per cent worse in the more important urban test cy-

Commenting on the results, Dr Andrew Pouring, chairman and president of Sonex, said that Sonex was now working with a European fuel systems producer, as yet un-named, to improve the fuel con-

AE, a major UK vehicle compo-nents producer with an acknowl-edged expertise in combustion techoology, first disclosed that it was

tem, which depends on a radical piston design, is that it provides a low-cost, generic solution to ex-haust emissions from car engines compared with catalytic converters

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TVS expected to join French channel bidding

pected to announce today that it is panies will decide later today bidding for a slice of TF-1, the Prench first television channel now being privatised by the French Gov-

tium put together by Hachette, the largest French publishing company, which is due to put its bid in for 50

to help with the development of ad-vertising sales.

One problem for Granada is that

TELEVISION SOUTH (TVS) is ex- ain's big five commercial ITV com-

turn on whether it can negotiate

it does not formally know who all

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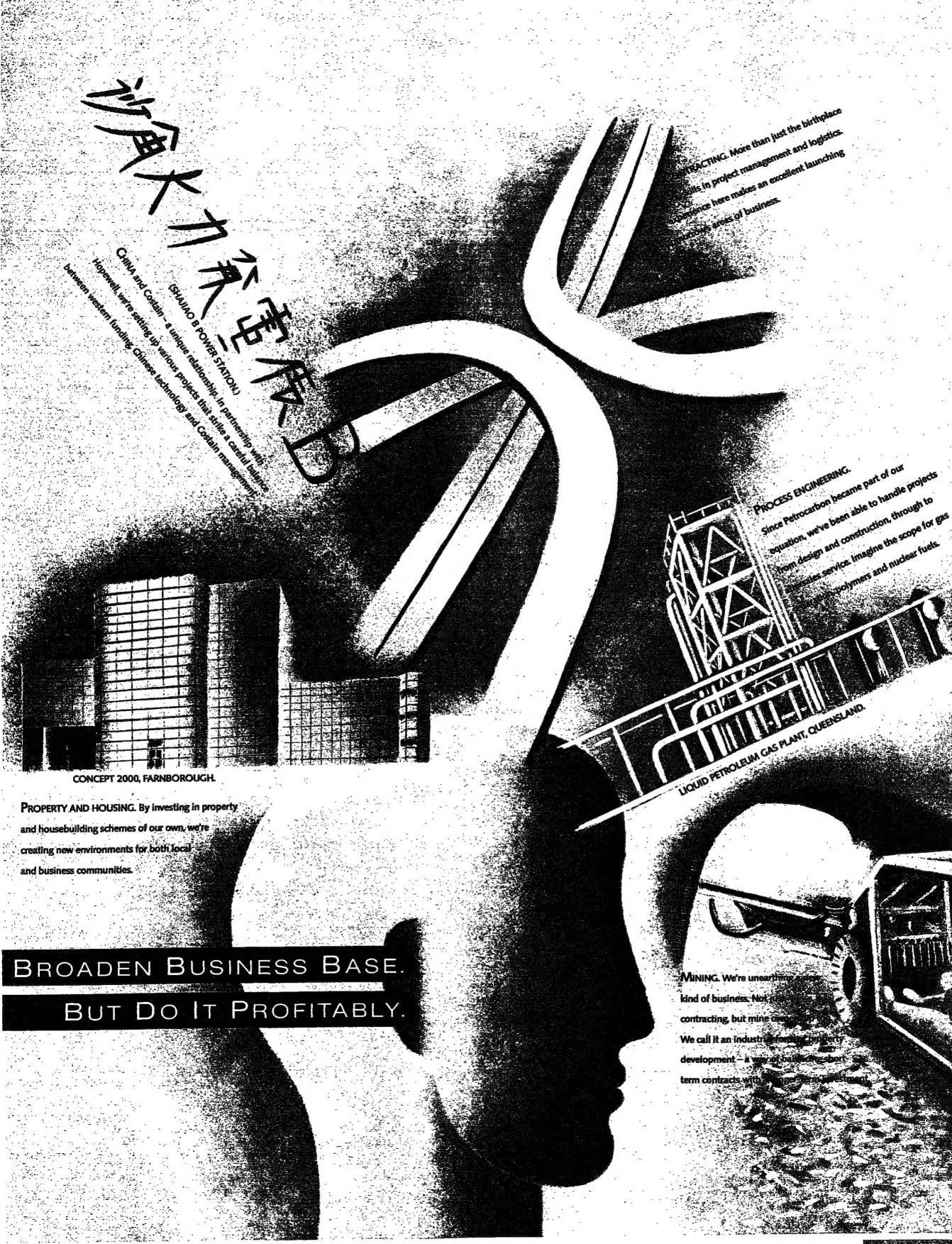
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UK NEWS

APPOINTMENTS

Co-op Insurance Society

New family of nuclear stations 'to employ 25,000'

BY DAVID FISHLOCK, SCIENCE EDITOR

nuclear stations planned by the MW turbine generators.
Central Electricity Generating Another substantial
Board will provide 25,000 jobs for 15 worth an estimated £61m years, according to nuclear industry

Parliament debates today the report of Sir Frank Layfield's public inquiry into the Sizewell B project, seen by the CEGB as the first of a series of four or more nuclear stations based on the US Westinghouse pressurised water reactor. The Layfield report, published

last month, gave unequivocal sup-port to the project, declaring the system both safe and economically very competitive.
Tonight's debate by MPs will be followed by another next Monday

in the House of Lords. The Government is then expected to give the CEGB approval to start construction of the £1.55bn Sizewell B station in Suffolk, south-east

Despite the fact that the design is pased on a nuclear reactor licensed from the US, no more than 3 per cent of the capital cost will be spent overseas, says the British Nuclear Forum, the industry's trade associa-

Contracts which could have delayed a start to the project have aleady been put out by the CEGB, on the understanding that no manufacture would begin until the project Chernobyl explosion last April received government approval.

These "long-lead" contracts, worth about £122m, concern the pressure vessel and other parts spe-cific to the nuclear steam supply

They include a £100m contract sioning of a radioactively contami-with British Pipework Associates nated building including handling for high-integrity steel pipe, and a of two-torme waste packages.

THE "small family" of new British £90m contract with GEC for two 680 Another substantial contract

worth an estimated £61m, is for fabrication of the reactor's primary circuit, by British companies under contract to Westinghouse.

The UK Atomic Energy Authority has two contracts totalling £31m for the validation of reactor compo-nents, materials and welds. Weir, in Glasgow, has a £7m contract for the main feedwater pumps.
The British Nuclear Forum says

95 major contracts have still to be placed by the CEGB if the project proceeds. They include the main civil engineering contracts, control, cables, switchgear and sub-stations. Mr Jim Corner, the forum's director, who is also secretary general of

Foratom, the federation of Euro-pean nuclear trade associations, says there is considerable interest throughout Europe in Britain's decision over Sizewell B. Mr Corner said the impact of the

Windscale public inquiry and Brit-ain's decision in 1978 to proceed with this £1.5bn nuclear project had been profound in Europe, "not least because of respect for the British judicial system

Mr Corner said a positive deci-sion by Britain in support of the PWR would be welcomed in Europe, which was still traumatised by the Balfour Beatty, part of BICC, and the West German nuclear company Nukem have formed a joint venture, WasteChem, to pursue radionactive waste management and system. But other contracts worth nuclear plant decommissioning. As £325m for major station compo-nents have also been negotiated. already undertaken the decommis-

(life). Mr N. C. (Ches) Allen, deputy general manager (agency) will retire on February 21. Mr Fred Cerney will then become assistant general manager (agency control and administration) and Mr Frank Hennessey will become assistant general manager (agency sales and training). manager board.

ETAM has made Mr Norman Ireland a non-executive director from April 1. Mr Ireland, who will be retiring as finance director of BTR on March 31, has been appointed non-executive chairman of Bowater Industries.

Mr Anders Ogvist has been appointed managing director of THORSMAN & COMPANY (UK). He was appointed managing director of Thorsman (Mexico) in 1984 and remains a director of that company.

Mr Nigel R. Marks, marketing manager, and Mr John D. Pat-man, divisional development manager, have been appointed to the management board of TAYLOR WOODROW MANAGE-MENT CONTRACTING, while TWMC general manager Mr John McKenna, has been promoted to full director of Taylor Woodrow Construction, parent company of

chief general manager Mr Arthur Duval, chief general manager of the CO-OPERATIVE INSURANCE SOCIETY, will retire on May 30. Immediately chaired by Mr Peter Bayes, prepared following Mr Duval's retirement, Mr Alan Sneddon will become the society's chief general manager, Mr Peter Johnson will become deputy chief general manager, and actuary (non-Life) and Mr David Hollas will become deputy general manager and actuary (life). Mr N. C. (Ches) Allen, deputy general manager (agency) will retire on February 21. Mr Bennett have been appointed to the property holding company

Mr Harold Keating will be retiring as regional chairman of BRITISH GAS WEST MIDLANDS on June 26 after 29 years' service in the industry. He will be succeeded by Mr Cedric Brown, currently responsible for development of the Morecambe gas field. Mr Tony Haynes will be retiring as regional chairman. British Gas East Midlands, on May 7 after 38 years in the industry. He will be succeeded by Mr David Atkinson, British Gas HG director of finance.

Mr Peter Hayward has been appointed to the boards of EXCO CAPITAL MARKETS and Exco Futures.

Mr Nigel R. Marks, marketing manager, and Mr John D. Patman, divisional development manager, have been appointed to the management board of TAYLOR WOODROW MANAGE. MENT CONTRACTING, while TWMC general manager Mr John McKenna, has been promoted to full director of Taylor Woodrow Coustruction, parent company of the management contracting division.

**

PICKFORDS TRAVEL has appointed Mr Michael Wigmore as its financial director. He was previously financial controller of Pickford's parent company, the employee-owned National Freight Consortium.

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The following were elected to the executive committee of the executive committe

BEAZER PROPERTY, holding appointed Mr Alan J. Gordon company of the property division of the Beazer Group, has changed its board structure controller. He was director and financial controller. He is also a director following the recent merger with of subsidiary JCB Credit. Mr French Kier Property Investments. The division has two main operating subsidiaries: director of finance division.

Midland Bank launches division for investment

BY DAVID LASCELLES, BANKING EDITOR

banking business.

The chief executive is Mr Ernst Brutsche, who previously headed Midland's treasury division and has been responsible for developing rate structure. He described Mid-Midland's investment bank.

A NEW investment banking divi- sury division and investment man-

sion operating under the name of agement business. Midland Montagn is launched today
by the Midland Bank. The division
includes all Midland's securities loped Billingsgate fish market. The and capital markets operations, as Midland Montagu name has been well as its treasury and merchant incorporated in a new livery de-

signed by Wolff Olins, the design consultants.

Mr Brutsche said the group had been designed around clients' needs rather than Midland's own corpoland Montagu as a series of sepa-

Fuso Pharmaceutical Industries, Ltd.

US\$50,000,000 31% Guaranteed Bonds due 1991 with Warrants to subscribe for shares of common stock of Fuso Pharmaceutical Industries Ltd.

To the Holders of the above-captioned Warrants:

You are hereby notified that, as a result of a free distribution of shares of common stock of Fuso Pharmaceutical Industries Ltd to the shareholders of record as of 31st March 1987, Japan time, at the rate of 0.11 shares for each share held, the Subscription Price of the above-captioned Warrants will be adjusted pursuant to Condition 7 of the Warrants under the Instrument dated 8th May 1986 from Yen 1,784.00 to Yen 1,607.20 per share, effective as from 1st April 1987, Japan time. The date of issue of the shares to be issued upon such free distribution is 1st May 1987

Fuso Pharmaceutical Industries Ltd 50 Doshomachi 2-chome, Higashi-ku Osaka, Japan by The Daiwa Bank Ltd as Fiscal Agent

23rd February 1987

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A FINANCIAL TIMES CONFERENCE

Technology in the

Securities Markets

-The Next Five Years

Hotel Inter. Continental, London

8 & 9 April, 1987

The Big Bang in the London Stock Market last year focused attention on the extent

to which the securities industry depends on technology. The systems now in place are

arranging a second conference on Technology in the Securities Markets. The meeting

Mr lan McGaw

House Limited

Managing Director Garban Gitts Ltd

Mr Michael Baker

Mr Peter Bennett

Mr John Hewitt

To: Financial Times Conference Organisation

Mr Charles Pendred

Head of Global Equity Research

Group Managing Director International Commodities Clearing

Divisional Director, Settlement Services The Stock Exchange

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Minster House, Arthur Street, London EC4R 9AX Tel: 01-621 1355 Tix: 27347 FTCONF G Telefax: 01-623 8814

only a first step towards automation in stock dealing. In the next five years profound

changes are expected and it is to review the next phase that the Financial Times is

will be chaired by Mr Patrick Mitford-Slade, Chairman of the Information Services

Board, The Stock Exchange and Mr Ian Steers, Vice Chairman, Wood Gundy Inc.

The speakers include:

Deputy Chairman The Securities Association

Mr Richard Lawson

Mr Gordon Pepper Director and Senior Advises

Mr Paul Coombes

McKinsey & Company, Inc

Mr George Hayter

Mr Michael Jenkins

The London International Financial

Chief Executive

Technology in the

-The Next Five Years

☐ Please send me further details of the 'TECHNOLOGY IN THE SECURITIES MARKETS' conference

Securities Markets

Divisional Director of Information Services The Stock Exchange

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Harvard Business School

Multinational Marketing Management Program

Vevey, Switzerland

July 5-10, 1987

This recently developed program is designed for senior marketing executives and general managers who are concerned with competitive strategies for multinational operations. The program features new case studies and other materials developed by the Harvard Business School Marketing Faculty during the past three years. The case studies and other materials used in the seminar deal with key issues in multinational marketing. Some examples:

A very large European-based consumer products company

Should headquarters attempt to encourage multinational standardization in brand names, product formulations, and positioning? If so, how?

A U.S.-based bank with worldwide operations

How can a bank's relationship with major customers, which involves provision of services in several different countries, best be coordinated? What are the trade-offs between local profit center autonomy and global coordination?

A rapidly-growing producer of electronic equipment for factory automation

How should the company design its distribution system in order to achieve more rapid penetration of the Japanese market?

Some of the leading companies represented in previous programs were: BP, Ciba-Geigy, Coca-Cola, Corning Glass, Henkel, Eastman Kodak, IBM, ICI, NCR, Nestle, Procter & Gamble, Deutsche Bank, Hoover Ltd.

Admission is selective in order to achieve a balanced representation of marketing activities and companies. The fee of \$3,000 covers tuition, meals, excellent hotel accommodation, and instructional materials for the one-week session. Interested companies are encouraged to apply by April 15, 1987.

For information, please call or telex:

Professor Robert Buzzell
Faculty Chairman
Multinational Marketing Management Program
Harvard Business School
Telephone: 617 495-6021
Telex: 6711172

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Issue Price 101¾ per cent.

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Application has been made for the Notes, in bearer form in the denomination of U.S.\$5,000 each; constituting the above issue to be admitted to the Official List of The Stock Exchange, subject only to the issue of the temporary global Note. Interest will be payable annually in arrears on 26th February in each year. The first interest payment will be due on 26th February, 1988. Particulars of the Notes, the Issuer and the Guarantor are available in the statistical services of Extel Pinancial Limited. Copies of the listing particulars relating to the Notes may be obtained during usual business hours on any weekday (Saturdays and public bolidays excepted) from the Company Announcements Office of the Quotations Department of The Stock Exchange, Throgmorton Street, London, up to and including 25th February, 1987 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 9th March, 1987:—

> Cazenove & Co. 12 Tokenbouse Yard London EC2R 7AN

336 Strand

23rd February, 1987

FLOATING RATE CAPITAL NOTES DUE 1996 Convertible at the option of Den norske Creditbank into Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from February 23, 1987 to August 24, 1987 the Notes will carry an interest Rate of 6½% p.a. and the Coupon Amount per U.S.\$10,000 will be U.S.\$328-61 and per U.S.\$100,000 will be U.S.\$3,286-11.

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

Union Bank of Norway U.S. \$50,000,000

Floating Rate Notes due 1999

(with the right to subordinate)
Notice is hereby given that the Rate of Interest has been fixed at 64% and that the interest payable on the relevant Interest Payment Date.

August 24, 1987 against Coupon No. 7 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$334.93.

February 23, 1987, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

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INTL. COMPANIES and FINANCE

Toshiba seeks a bigger European market share with megabit chip

JAPANESE semiconductor com-LEADING SEMICONDUCTOR SUPPLIERS panies have scored very few firsts in Western Europe. Late Estimated 1986 revenues in Europe, \$m into the market behind the big US companies, hard-pressed to circuits Discrete electronics Total break into the tight distribu-tion organisation set up by the Americans, and slow to invest in local production, their Euro-pean businesses have lagged Signetics Texas Instruments well behind their increasingly significant role in the global industry. But al that is beginning to change

The most notable demonstration of this shift in emphasis came recently on the outskirts of Braunschweig, near Hanover, where the medieval buildings of where the medieval buildings of the town centre juxtapose uneasily with the low-slung, high tech factories of a nascent semiconductor industry. Here, Toshiba has just gone into full-scale assembly of its one megabit memory chip, the most powerful storage device yet developed by the industry, and first introduced in Japan a little over a year ago.

No other plant in Europe is yet producing a one megabit yet producing a one megabit product; and although Siemens, the West German electronics group, is well on the way to the commercial launch of a similar device, it too will be using Toshiba's move in Braunsch-Hewlett-Packard

Includes Litronix (US). † Includes Mostek (US).

into the limelight by launching a 256K product regarded in the industry as a particularly clever design, and has followed this achievement by a rapid jump into the one megabit era, where it was first off the blocks with full-scale production in Japan full-scale production in Japan. It now claims to hold 90 per-cent of the world market in this sector (excluding internally-produced chips by companies such as IBM), and claims to be well ahead on development of the four megabit chip.

Matra-Harris

Underpinning the group's expansion are three main elements. First, Toshiba has been investing extremely heavily in the semiconductor sector of its business. Despite its broad product base, with interests in consumer electronics, heavy electrical equipment and materials, about half of the group's capital investment and electrical one-third of its research and development budget has gone into semiconductors in recent years, says Mr Kawanishi. Within this allocation, the

"We have a target of moving into the first five semiconductor group has concentrated heavily on memory chip devices "because they are at the core of technological development." companies in the region in the next five years." The strategy developed by Toshiba to meet this objective Second, it has maintained a relatively wide spread of products. Despite its concentration Only three years ago, when the 54K ryamory chip was the indus-try standard, Toshiba was regarded as an average per-tormer. But it forced its way on leadership in the memory chip market, for eample, it has a strong interest in discrete chips, specialised devices which

to the market for semi-custom companies as a whole lost mar-chips—Application Specific In-ket share in Europe in 1986, tegrated Circuits—which many slipping to 11.2 per cent from expert regard as the big growth area of the net few years. It already has three design offices where customers can develop semiconductors to their own specifications, located in Dusseldorf, Stockholm and the UK. A fourth is now being added at Braunschweig.

Third, Toshiba is using its product advances and production technology expertise as a bait in the formation of alliances with overseas companies that can offer technology and markets in return. One example of this approach is the licencing deal with Siemens, which will give the West German company a quick route into one megabit production. Another, potentially more sig-nificant development is the more recent agreement with Motorola, the largest US semiconductor manufacturer.

Although not quite finalised as yet, the agreement brings together these two leading groups in a joint venture which commits them to exchange technology in the sectors they know best—they will build a jointly-owned plant in Japan to make

Toshiba's one megabit memory. The factory will be jointly-managed, though largely staffed by Japanese; and Motorola is being promised the use of the Toshiba sales force in Japan.

The industry is divided on The industry is divided on which—if either—of the two companies will win from this arrangement. But it will undoubtedly enable Toshiba to learn more about microprocessor technology, the one major field of semiconductor production where American companies have an undisputed lead; and it will give the Japanese group's will give the Japanese group's marketing arm a substantial

Once the new plant is up and Once the new plant is up and running, its product portfolio will be able to boast two of the most advanced products in the two key semiconductor markets—its own one megabit chip in the memory market which pro-78 vides the raw storage capacity in electronic products, and the microprocessor which performs the most complex thinking functions.

tions.

"Having the microprocessor
to sell will be enormously useto sell with the group's

Even with the help of this

Even with the help of this agreement, however, analysts believe that Toshiba will have

Source: Desequent its work cut out to meet its targets in Europe. One factor working against it is that the European market is less biased towards memory products than Japan because of the weakness terise the heart working against it is that the European market is less biased towards memory products than Japan because of the weakness terise the boom-or-bust memory of the local consumer electronics industry. Indeed, according to Datapoint, the Japanese

set share in Europe in 1830, slipping to 11.2 per cent from 11.3 per cent.

Another challenge will be the intensifying competition from indigenous electronics companies, which have invested heavily over the past few years in an effort to forestill the dein an effort to forestall the de-terioration in their semiconductor position. Finally, there is the question of distribution. Toshiba is faced with a costly programme in building up a sales force able to stand up to the rival American and in-digenous groups throughout the region.

On the other hand, the Japanese company is prepared for the long haul. It is not as yet, it concedes, making any profit out of its Braunschweig plant, but this is not deterring it from continued investment in growth. About 70 per cent of the memory products it sells in Europe now come from the plant, and eventually the company is planning to go over complete fabrication in the facility as well as assembly and test work.

When it does, it will probably be much closer to its top five target than it is today.

Italian banks warned on corporate lending

weig, where it has invested DM 60m (\$33m), and manufactures about 1.8m chips a year, is

evidence of a new determina-

tion to improve its position in Western Europe. According to

Dataquest, the market research group, it was ranked at number

15 only in the European semi-conductor industry in 1986, with

sales of \$110m. To catch up with Philips, the Netherlands-based market leader, it would

have to increase its turnover eight-fold, and it is only a quarter the size of Texas instru-

ments, the leading US company

in the region.

These figures are completely

These figures are completely at odds with Toshiba's position worldwide, where it is now creeping into second place in the industry behind NEC, its Japanese rival. Mr Tsuyoshi Kawanishi, the vigorous, bustling head of Toshiba's international semiconductor business, makes no bones about the fact

makes no bones about the fact that the company now sees

Europe as a major growth area.

"Our target in Europe should be to approach our world rank-ing position," says one of his colleagues from Braunschweig.

s one of product-led expansion.

THE BANK of Italy has warned the country's bankers against excessive corporate leading at interest levels which fall below money market rates. In a meeting held late last week Mr Carlo Azegino Ciampi governor of the central bank, told senior executives of Italy's boy 11 banks that excessive beauth of the growth rate of credit in the growth rate of this year saw credit expand at a rate of this year saw credit expand at a rate of the country's bankers against a target of 7 per cent. The banks at rates. The funds are then channelled back into deposit accounts which pay in part because companies going in part because companies going finance" to supply them with funds which is over for several months. This phenomenon is not seen as providing spin-off business and fee income. More than 50 are raised by means of share issues, but not actually paid over for several months. This phenomenon is not seen as providing spin-off business and fee income. More than 50 are raised by means of share issues, but not actually paid over for several months. This phenomenon is not seen as providing spin-off business and fee income. More than 50 are raised by means of share issues, but not actually paid over for several months. This phenomenon is not seen then channelled back into deposit accounts which pay in part because companies going in part because of providing spin-off business and fee income. More than 50 are rest of corporate lending is now at rates below prime, which in any case has never been increasing

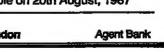
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CHASE MANHATTAN CORPORATION

US\$250,000,000 Floating Rate Notes due 1991

For the six months 20th February, 1987 to 20th August, 1987 the Notes will carry an interest rate of 6%6% per annum with a coupon amount of U.S.\$329.95 per US\$10,000 Note, and US\$1,649.74 per US\$50,000 Note, payable on 20th August, 1987



U.S. \$100,000,000 Floating Rate Participation Certificates Due 1992

issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale (a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11, 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 23rd February, 1987 to 23rd March, 1987 has been fixed at 6½%. Interest accrued for the above period and payable on 27th July, 1987 will amount to US\$50-56 per US\$10,000 Certificate.

Agent
Morgan Guaranty Trust Company of New York London Branch



Primary Capital Undated Floating Rare Notes (Series 2)

and abstracted with the testion and constants of the Notes and the provincing of the Agent Bank Agreement between Lloyds Bank Ple and The Chase Manhartan Bank, N.A., dated 19th November, 1985, notice is hereby given that the Rate of Interest for the Interest Period beginning on 23rd February, 1987 has been fixed at 611/636 p.a. The relevant interest Period beginning on 23rd February, 1987 has been fixed at 611/636 p.a. The relevant interest Period beginning to 25rd February, 1987 (making an interest period of 92 days), and payment of US\$170.90 will be made against Coupon No. 6.



an Bank, N.A., London, Agent Bank



RepublicBank Corporation

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For the three months 20th February, 1987 to 20th May, 1987 the Notes will carry an interest rate of 63/4% per annum with an interest amount of US\$166.88 per US\$10,000 principal amount of Notes, payable on 20th May, 1987

Bankers Trust Company, London

Agent Rank

WHEN a takeover has been completed, the chief executive of a British manufacturing company said recently, "if the

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company said recently, "if the people turn out to be rotten you can always sack them and recruit what you want. You can't pull out of assets once you've bought them without losing face in the City. But it's still respectable to dispose of people."

Some managers involved in takeovers might blanch at such cynicism. But, according to a study to be published this week, many acquiring companies pay insufficient attention to the human consequences of takeovers. Those that do consider the human dimension generally achieve greater success with achieve greater success with the companies they acquire.

The study, conducted by the London Business School and executive Search consultants Egon Zehnder International, looked at 40 acquisitions made by British companies in the UK and the US between 1981 and 1985. More than 100 chairmen. chief executives and other senior managers on both sides of the Atlantic were inter-viewed during the course of last year. Among the companies participating were industrial conglomerate Hanson Trust, Dixons, the electrical retailer.
Woolworth Holdings retail
group, the Argyll foods and
supermarket group and Lloyds

Forty-five per cent of the acquisitions studied were wholly amicable. Another 45 per cent were partly contested, either because there were several interested buyers or the contest of because there was some resistance from the company being taken over. The remaining 10 per cent were hostile, with the bid made over the heads of the vendor company's board.
The study focuses on the
"human factor" in takeovers:
the way in which both sides

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tackle such issues as who should manage the acquired company, to what extent the two organisations are integrated and how a new vision and strategy are formulated and communicated. It covers a wide range of acquisitions. In some of the takeovers studied, the entire board of the acquired company was disbanded. Other acquiring companies adopted a softer, and, some might think, bizarre approach. One director introduced himself to the staff of a newly acquired American com-pany by telling them: "My name's Ben. I'm a cuddly teddy bear and you can hug me."

The researchers claim that almost all other studies of mergers and acquisitions focus on financial and business factors, But, they say, financial and business criteria provide the necessary, but not sufficient, preconditions for a successful acquisition.

MAJOR CHARACTERISTICS OF BUYER BEHAVIOUR WHICH INFLUENCE THE OUTCOME OF ACQUISITIONS (N = 40) tors associated withsuccessful/unsuccessful acquisitions No clear vision communicated Clear vision communicated 2000 brought Honourable **Buyer's management** failing to impress earning credibility and (Figures are percentages of successful/unsuccess xpusitions where the lactor contributed to the outo

BUYER AND SELLER PERCEPTION OF SELLER'S REMUNERATION PACKAGE AFTER ACQUISITION (N = 80) Seller's Perception 23 METHODS OF COMMUNICATING WITH SELLER'S STAFF EXPRESSED AS FREQUENCY PERCENTAGE (N = 80) (Some buyers used Personal talk from Chairman 22 Personal package from Chairman B Personal Package from Senior Executive

Takeovers: why the people matter too

Michael Skapinker on a study of the aftermath of acquisitions

acquired, it is then almost up to expectations. Unless the human element is managed carefully, there is a serious risk of losing the financial and business advantages which the acquisition could bring to the parent company."

The interviews with managers from both acquiring and acquired companies revealed that both sides generally agreed on whether the consequences of a particular takeover had been happy or not. Fifty-five per cent of the acquisitions were adjudged by the participants on both sides to have had "very successful" or "successful" results, with the remaining 45 per cent regarded as "so-so," "unsuccessful" or "very unsuccessful," Which of the human factors

made the difference? The nature and behaviour of the acquiring company before the deal was not of great significance, the study found. Neither the acquiring company's previous experience of eovers nor the relative size of the buyer and seller seemed to have made a difference. In addition, although amicable takenvers were generally more successful than hostile take-overs, the difference was not

Surprisingly, it did not make

"Once the company has been the purchasing company had management or personnel audit. entirely dependent upon the deal with the acquired company, able over-statement, the study human element to make it live Although 35 per cent of the says. "Many of these (audits) up to expectations. Unless the acquisitions were adjudged a were limited to pensions, salary human element is managed success, only one buyer in five levels and general personnel had, at the time of purchase, an operational plan on what changes would be needed in the company acquired.

Of the pre-takeover factors, only two were found to be significant. The one, obviously, was the health of the company acquired. Ninety-three per cent of those purchased companies which had been rated by both sides as very healthy before the takeover were subsequently rated as successful acquisitions. But even hera, 50 per cent of the companies regarded as unhealthy before takeover were subsequently transferred into subsequently transformed into successful acquisitions.

The second factor which infin-enced the ultimate success of

the acquisition was whether the acquiring company bad carried out a thorough audit of its purchase before the takeover. Because only 10 per cent of the takeovers involved were hostile, "buyers had the opportunity to enter the seller's premises and to conduct a wide range of audits. Not all chose to make use of this opportunity," the study says.

All the buyers in the study conducted financial audits of

clear advance plans on how to And this figure is a considerwere limited to pensions, salary levels and general personnel policies, and extended only to a very general assessment of just the top levels in the company."

Although buyers stressed the importance of the purchased company's middle management, 70 per cent did not meet these managers before the takeover.
The study found that the behaviour of the buyer after the takeover did have a great influence on the success of the acquisition. Managers in the

acquired organisations stressed the importance of dealing with the feelings of insecurity which follow a takeover. "Time after time we were told by the acquired manage-ment in our study that un-certainty was the worst part of

a takeover, that when people's jobs are felt to be at risk, counter-productive behaviour follows—self-interest takes over from the wider organisational interest," the report says. After the takeover, the acquired company's managers need to know what is going to

happen to them. "They are not necessarily seeking an opera-tional blueprint for the future the acquired companies before —often impossible at the early they bought them. But only stages—but they are looking for

concerning the future develop-ments and directions for the business. In particular, they want to know whether a new management will be taking over or whether the existing

management is to continue as before."

In two-thirds of the acquisi-In two-thirds of the acquisitions regarded as successful, a
senior executive from the
buyer company (often the
chairman) personally communicated with all levels of the
organisation at in-plant meetings, area conferences or
social occasions. In two-thirds
of the unsuccessful acquisitions,
the buyer did not do this.
Another factor contributing

Another factor contributing towards success was whether the purchasing company adhered to assurances given during the takeover negotiations. In over half the take-overs adjudged a success, managers in the acquired com-panies mentioned this as an

important element.
The provision of investment funds for companies which had been denied them by their old owners also created a high level of commitment to the purchas-ing company, particularly at middle management level. Whether or not to merge the

acquired company or its various departments with those of the purchaser was less important purchaser was less important than how this was implemented. Success was the result of communicating the final decision clearly and designating one senior person on each side to keep the companies or departments apart or one senior person to ments them. son to merge them.

"Finally, and not surprisingly, in two-thirds of successful take overs, the acquired management reported either improved performance incentives, better pension entitlements, better areer prospects, or the introduction of share options. In a similar percentage of unsuccessful acquisitions, there was a perceived loss in one or more of these areas. If share options were not granted, particularly to acquired American management, the loss of a participatory equity was regarded as a significant demotivator."

Curiously, after the takeover, the acquired componies reper-ally thought they were better off in their remuneration packages than the purchasing com-panies thought they were. The study says this is probably due to the austerity imposed by the previous management or the absence of performance-related incentives before the acquisi-

*Acquisitions — the Human Factor. Available for \$50 from Egon Zehnder International, 87 Jermyn Street, London SW1Y 8JD, or from the Business Book-shop, London Business School, Regents Park, London NW1

John Lewis

No retribution for 'Anon'

Michael Skapinker on the UK retailer's communications policy

WHEN freezing weather swept across Britain last month, one disgruntled shop assistant wrote a bitter note to the company's munagement.
"The winter came with a ven-

geance and it took many of us a long time to travel to work. Trade was very slow and almost non-existent, but did management, knowing we faced long, arduous journeys home, ever consider closing just half an hour early? How that would have been appreciated. But no. we had to stay until the bitter end in a deserted shop. Good-will. What a hollow laugh." No name appeared at the end of the letter, merely the pseu-donym Thanks a Lot. donym Thanks a Lot. In many companies Thanks

a Lot's note would have gone straight into the bin. Most people dislike unsigned letters. There is, in any case, not much that managers can do to help if they do not know the complainant's name or branch.

But the retailing group, the John Lewis Partnership, in 1918, but the employees did published the letter in its weekly Gazette, together with a expectations. At the end of reply from I. A. J. Anderson, 1919 he complained that the weekly Gazette, together with a reply from I. A. J. Anderson, Director of Trading, Depart-ment Stores. "When travel is difficult, managers have discretion to let those who have the worst journeys to make leave early. But we have a commit-ment to our customers and we

try never to let them down." The Gazette carries up to four pages of letters every week, along with replies from the executive concerned, usually a director. Sometimes the reply comes directly from Peter Lewis, the chairman. Many of the letters are signed with a pseudonym. Not even the Gazette's editorial staff know the true identity of the letter WILLSTIN.

The right to make complaints or suggestions while remaining anonymous is a well-established tradition at John Lewis. The £1.4bn company is a partnership, belonging to all those who work for it. The partners, as the 29,000 employees are known, share in the company's profits. They also elect most of the members of the central council, directors and which can remove rule?"

To the partnership.

THE ASHRIDGE MBA PROGRAMME 1988



ally the only letter that had been received was "a quite useful criticism of the Sweet Department.

The reason that the Gazette had not received enough letters, he wrote, " is that some of you are too dull and the rest of you are too lazy." Letter writers should not fear retribution, he said, "You can do it anonymously so that no interested party can make things unpleasant for you afterwards."

In these more egalitarian times, John Lewis partners are far more forthcoming. "Why does the Director of Trading, Food, Mr Foster, sometimes wear blue striped shirts when addressing branch council or visiting branches?" asked a letter writer who went by the name of Jermyn Street Or Is believe
It? "Rules on business dress democra
are strictly enforced — section the con managers and above are only allowed to wear white or cream shirts. Why is Mr Foster

To the partnership's founder, general editor of the Gazette John Spedan Lewis, the letters and of the group's branch pub-were an important part of the bloations, says he has to publish company's democratic process. all the letters he receives. Only partners. The Gazette was first published the chairman of the company he says.

can authorise non-publication, and the writer can appeal against his decision. Party political and religious debate is not permitted in the Gazette's columns. The chairman will also ban discussion of store

He might also forbid publica-tion of letters containing commercially sensitive information, although what does appear must occasionally bring joy to the hearts of John Lewis's competitors. "I am fed up with, but more embarrassed by, the fact that on many occasions." fact that on many occasions we have to keep customers waiting at the checkouts while someone goes to find the price of an item," wrote Hung Up With No System, a partner at one of John Lewis's Waitrose super-

Macpherson says that while gratuitous personal attacks on rank-and-file partners are not usually published, managers are expected to grin and bear it.
"Letter-writers can go to the very limit with managers," he

Macpherson admits that the system has some unpleasant consequences. "Sometimes the strains on managers can be intense on the personal level. Nobody likes to be attacked in print." In addition, he says there is the sheer burden of time." All letters have to be published within three weeks, together with the reply from the manager concerned. In some cases, the answers demand a fair amount of research.

Nevertheless, he says, any attempt to change the system would be unlikely to win much support in the partnership,
"We believe that communication is as important as sharing profits," he says.

There is another matter which, he says, is of even greater significance. Despite its partnership structure, John Lewis has always accepted the need for professional managers. The Partnership does not believe that industrial democracy necessarily lies in the control of an organisation entirely by elected persons," the company's literature says. The letter system, Macpher-

son says, helps to ensure that the managers remain accountable to the workforce. Management has continually to react and justify publicly all its deci-sions on an agenda set by the partners, not by the managers,"

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IRVING TRUST COMPANY,

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Company Notices

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(IN LIQUIDATION) NOTICE IS HEREBY GIVEN, pursuant to Section 98 of the insolvancy Act 1986, that a Meeting of the Creditors of the above-named Company will be he'd at the Creat Hotel, Creat Road, ligh Wycombe, Buckinghamshire, HP11 TIL, on 26 February 1987 at 11.30 am for the purposes mentioned in Sections 39, 100 and 101 of the sold Act.

Dated this 13th day of February 1987.

By Order of the Board,

L. SEEMRA,

Director.

BUSINESS SERVICES
(BUCKINGHAMSHIRE) LIMITED NOTICE IS HEREBY GIVEN, pursant to Section 80 of the Insolvency Act 1988, that a Meeting of the Creditors of the above-nemed Company will be held at the Creat Hotel, Creat Road, High Wytombe, Buckinghemshire, HP11 TL, to 25 February 1987 at 2.30 pm for the purposes montioned in Sections 98, 100 and 101 of the seld Act.

Detail this 13th day of February 1987, By Order of the Board, M. SCOTT, Director.

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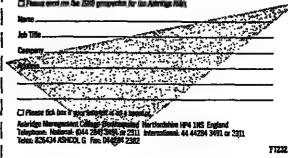
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impetus at parliamentary and Labour leadership level, but has transformed itself into a

has transformed itself into a complex political strategy threatening to Crosland's socialism. It substitutes for Crosland's all-inclusive egalitarianism a view of a "socialist constituency" composed of groups identified as much by racial and sexual definition as by class; while male trade unionists and the state are both part of "the enemy."

This new constituency, whose best organiser to date has been Mr Ken Livingstone, when leader of the Greater Loudon Council, takes it as axiomatic that the

takes it as axiomatic that the corporate bloes of which capitalism was one composed with capitalism was one composed with capital and labour squaring up to each other in disciplined manner—has disintegrated. This in turn means (as Dr John Urry and Mr Scott Lash of the Unversity of Lancaster argue in a forthcoming book The End of Organised capitalism) that issues of sexual and racial equality, not to say power.

equality, not to say power, will become more salient



JOHN LLOYD

T IS ten years since the death of Anthony Crosland, death of Anthony Crossand, widely regarded as the leading theorist of social democracy, or democratic socialism as he came to call it, since the war. In The Future of Socialism (1956), again in Socialism Now (1974) and in essays and pamphlets, Crosland laid down markers for the three central goals of British socialism: these were greater equality, greater

An elusive vision of democratic socialism

concern for social welfare and the crosion of class dif-

The Future of Socialism was written at a time when these goals seemed to many evidently right; when the consensus was growing that Britain's malaise was less that it did not produce enough but that it was inegalitarian and class-ridden. Crosland's writing frequently evokes the freer, more mobile, apparently classless society of the

His legacy was a complex one: he strongly advocated state action to promote equality—especially in education where, as Education Secretary from 1965-67, he laid the foundations of the comprehensive system. But at the same time his work and his political practice is shot through with a defence of individualism, brusquely dismissing the top down, we-know-best socialism which he identified with the Fabian tradition, even though he was a long time member of

the Fabian executive.
That legacy has been under sustained attack since his

death. From the left, his onetime Oxford pupil, Tony Benn, developed a version of social-ism which identified Crosland as gradualist and elitist, according little place both to the struggle from "below" and the engine of the state to effect irreversible change in the structure of ownership and the balance of social

From the right, simultan-eously, came a prolonged and much more successful assault on the notion of egalitarianon the north of egantatalism. This identified the aims of democratic socialism with those of state socialist societies and conflated human freedom and the freedom of the market to the point where intervention in the latter was held to mean a dilution of the former.

The second of these strands still runs strongly in political discourse and practice, and has been partly responsible for the rift in the left which produced the Social Democratic Party in 1980.

The first, the "alternative left" view associated with

than the issues of class Cros-land saw as predominatang.

The reception of Mr Roy Hattersley's recent book, Choose Freedom, shows how narrow the base for democratic socialist argument has become. Mr Hattersley, who devoted the first and most vigorously-argued part of his work to a rescue of the concept of freedom from the purely market-based embrace of the right, has been reviled on the left for selling the on the left for sening the pass to Thatcherist values and on the right for being a Leniuist in Kerensky-ite clothing. It is bard to find a hearing for the mixture of state action and libertarianism which is what Crosland

It is not that it is not pro-posed. Mr Neil Kinnock and Mr Hattersley, in their differ-ing styles, do it continually. Mr Kinnock has a view of society at least as libertarian, and as distrustful of statism, as Crosland: in a recent in-terview with the New Statesman, he responded to a ques-tion on how he would seek

dustry by saying that "in a free society thre's no way in which that can be dictated from the top . . . the elec-torate are adults . . . if they don't take advantage (of a more favourable climate for business) there's no law I can pass that requires them

to re-invigorate British in-

to." Crosland's intellectual heritage has taken root in Labour's leadership—though that leadership has to articulate it in harder times poli-tically than any Crosland had

to face.

It is proposed because there is, on the left, no alternative to the central elements of Crosland's vision. The radical coalition view, which is now the main contender for support within the left, sets out a political stall which exercises. a political stall which assumes a constant round of bargaina constant round of bargaining between groups and then between groups and the state—on the tacit assumption that a state power does hold the ring, and in the end provides funds to meet the groups' demands. It is, in short, a strategy of opposition which cannot assume power without being untrue to its own fracts. The Crosland vision is cer-

tainly no longer misty-eyed: two decades and more of comprehensive schooling have not laid to rest the debate of private versus state schooling, because many who can afford to do assert the right to buy the privileges for their child-ren which private education demonstrably buys. Privately educated sindents account for around 50 per cent of en-trants to Oxford and Cam-bridge, a proportion which has grown in recent years.

Yet it is still an immensely potent vision. The view, now being revived and extended, being revived and extended, that greater equality leads to greater freedom for the greater number—and, concomitantly, that the assertion of privilege by the better off leaves the worse off less equal, therefore less free—holds no less force today than it did in the fifties. The case for strong state action to act as an engine on an economy and industry on an economy and industry relentlessly slipping behind those of advanced states

which do subject them to the momentum of planning, and of objectives set between the state and industry, is certainly no less than in the easily confident days in which Crosland produced his testament.

The fact that there are more hairdressers and fewer welders than in Crosland's days does not mean that action at national level to assist their living standards is less required—on the con-trary, hairdressers are less well paid and less well organwell paid and less well organised to assist themselves than were welders. The disorganisation of modern capitalism does not require less coherence and less organisation from the state if our society is not to become fragmented into dangerously hostile groupings—it needs more. Ten years after his death, more than thirty years after the publication of the Future of Socialism, Crosland's ideas remain still in the future—and still worthy of achieveand still worthy of achievement.

Polity Press. John Lloyd is editor of the New States.

INTERVIEW

Freedom rules, OK

panorame of glistening blue waters, soaring sus pension bridges and graceful skyscrapers from Professor Milton Friedman's apartment on top of Russian Hill in San Francisco, it is easy to share in his adulation of the free enterprise system.

enterprise system.

As beautiful and dignified as any town in Europe, San Francisco does not hold up to public view the squalor, naked poverty and brashness that stands as a reproach against the workings of the invisible hand in cities like New York, Los Angeles or Mr Friedman's former, home

This is appropriate enough. For Mr Friedman, father of monetarism and prophet of laissez faire enconomics, sees nothing about free enterprise that is worth reproaching.
He does not deny, of course,

that there are disadvantaged people in every society, that there is widespread poverty in the US or unemployement in Britain. He is totally con-vinced that government inter-vention only exacerbates these problems; that even the dis-advantaged will generally be better off in a society with less

government and freer markets. He gives an example: "Why increasing in the US? It's not an

become greater."
But a person would have to start out at an extraordinary PERSONAL FILE pond to such incentives by 1912-Born in a poor immigrant family in Brooklyn, New York voluntarily becoming homeless. Surely high unemployment and the spread of poverty in the last decade must be part of the

the income taxes required to authorities, despite their mone-pay for them, have aggravated tarist pretensions, have been the problem they were designed trying to "fine tune" demand the problem they were designed

evitable as long as health is of the pants" approach. Mr Paul Volcker, chairman not the market. In any society, those people who must pay the those people who must pay the taxes to support a health system for the benefit of others will resist, and eventually avoid, the levels of taxation required. He also attributes unemploy-

ment to too much government.
The tightening of economic policies around the world since 1979 was an inevitable and desirable response to the in-

intervention. The combination it was formally abandoning its of rent controls and welfare main monetary target, he shows subsidies for the homeless with no such restraint. The US to solve.

Why is the standard of health
care for the poor declining?

Like homelessness, this in insylvable as long as book to the seat of the solution.

gets Mr Friedman's unmiti-gated condemnation. "If some-body had wanted to deliberately body had wanted to deliberately adopt a policy to discredit industry, for instance."

monetarism they would have done what Voicker did." Mr Voicker decided in 1979 that modest enough to claim little to reverse the fall of the dollar.

Although the US will soon a resumption of inflation in desirable response to the in-fiationary demand management too sharp contraction in mone-of the previous two decades, but the methods employed to cure which obviously led to a colinflation were needlessly des- lapse of output and employ-

Mr Friedman feels he is too But would Mr Friedman not far away to comment on the British experience, except to a bit wild, pushing the dollar taken the profit out of infagray that it has been more up to an absurdly over-valued monetarist in rhetoric than in level, wiping out much of market interest rates will rise through to through the coulcile country to the control of the con are the number of homeless say that it has been more up to an absurdly over-valued monetarist in rhetoric than in level, wiping out much of increasing in the US? It's not an accident — it is because the incentive to be homeless has become greater."

substance. On the US, where America's manufacturing inthe frederal Reserve Board dustry in the process?

To him such a proposition is

1932—Graduated from Rutgers University, financed by a state scholarship

1946-77-Professor of Economics, University of Chicago 1963—Published a monetary history of the US 1976-Awarded Nobel Prize for Economic

Professor Friedman is ada. 1976—Awarded Nobel Prize for Economics
mant. Homelessness is caused 1977—Made senior fellow, Hoover Institution, Pale Alto by government incentives and 1981—Joined President Reagan's economic policy advisory board

Anatole Kaletsky talks to Milton Friedman, father of monetarism

absurd. The capital inflows which sent the dollar skywards were a normal "proces of readjusting international port-folios." It may be objected that hundreds of office buildings financed by this cash are stand-ing empty and that numerous industrial operations were put out of business by the fickleness of the exchange rate, but Mr Friedman is unimpressed.

He welcomes any reallocation of resources conducted by free participants in a competitive market. He rubs in the point by inverting the conventional wisdom about the overvalued dollar and the foreign inflows. "The only part of the inflow which was harmful was that occasioned by US protectionism — Japanese investments in the domestic car

see a resumption of inflation in the 5 to 6 per cent range, he thinks the insidiously rising trend throughout the world has been decisively reversed. But monetarism has had little to do with this improvement.

quickly enough

more incentives to take inflation than to provoke it. How they will do this remains to be seen, but in the long run monetarism may come to be seen as the obvious solution.

The period since 1971—when the US abandoned the gold standard—is unique in human history, Mr Friedman says. For the first time no country in the world has had a link between its money and any commodity standard. Previously, countries the the dismisses claims that financial issandard represented occasionally from commodity standards, but these episodes were sporadic and almost invariably disastrous-ending in hyperinflation.

The streat to free enterprise of ones from the "haves" not from the "haves to from the "haves" not from the "haves to from the "haves to from the "haves to the middle classes who created the weifare state, the progressive tax system and the number less special-interest subsidies, which are the ultimate threats on tonly to economic, but also to political, freedom.

The day he has no doubt that freedom in the ornerstone of his work. Unlike Professor Friedrich Hayek. even more important has been the dismisses claims that financial laureate of free-market economics, he greed many of his conservative the weifare state, the progressive tax system and the number. Freedom.

The friedman is one country in the world of least. A pre



ates will rise growth of the money supply—
to thwart defined, with no statistical governments trying to repudiate their debts through inflation. Indexed tax systems have eliminated the fiscal windfalls from inflation.

This classic formulation of which first from inflation.

Thus politicians now have monetarism, which first more incentives to take inflaappealed to politicians like Mrs

result, the world is in a "transitional process." which will end with the establishment of some new "anchor" for long-term price stability.

To Mr Friedman the obvious anchor would be a fixed rate of growth of the money supply—

stratistical makes him wonder about the makes him wonder about the makes him wonder about the weyed not only in his book.

To past hyperinflations. As a reason why central benkers and suthoritarian tone in mayon. The Road to Serfdom, the small and impish Mr Friedman seems sex discrimination laws. Above to take genuine pleasure in unpredictable, chaotic, individualism. It is a pleasure and excitement which he has consumered to economic freedom, the small and impish Mr Friedman seems sex discrimination laws. Above alism. It is a pleasure and excitement which he has consumered to economic freedom, the small and impish Mr Friedman seems sex discrimination laws. Above alism. It is a pleasure and excitement which he has consumered to economic freedom, the small and impish Mr Friedman seems sex discrimination laws. Above alism. It is a pleasure and excitement which he has consumered to economic freedom. The Road to Serfdom, the small and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex discrimination laws. Above and impish Mr Friedman seems sex dis

The threat to free enterprise

dom were not so economically also in his television series, efficient, it certainly wouldn't stand a chance."

The threat to free enterprise ing with delight at the teaming

confusion of a Hong Kong street market. Indeed, he horri-fied many of his conservative friends and colleagues in the

economic phenomenon, unless slavery is a purely economic phenomenon."

Why is it, then, that the "slaves" of Sweden. West Germany and Holland have standards of Americans, who are still comparatively free of taxes? Mr Friedman has an unexpected retort to this objec-

Because taxes are heavier and governments bigger in Europe than in America or Japan, Europe has more room for improvement. It would, therefore, be entirely consistent with a laissez faire outlook if a newly liberated Europe now started performing better than America and even Japan.

2.50 2.00

The state of the s

E.F.

To the true believer there is obviously nothing that market economics can fail to explain.

NOTICE OF REDEMPTION

To the Holders of

Bangor Punta International Capital Company

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NOTICE IS HEREBY GIVEN that, pursuant to Article Three of the Indenture dated as of July 1, 1968, as amended by the First Supplemental Indenture dated as of May 10, 1984, among Bangor Punta International Capital Company (the "Company"), Bangor Punta Corporation and Morgan Guaranty Trust Company of New York, as Trustee, the Company has elected to redeem and shall redeem on March 25, 1987 (the "Redemption Date") all of its outstanding 54% Guaranteed Convertible Debentures Due 1988 (the "Debentures") at a redemption price of 100% of their principal amount together with accrued interest to the Redemption Date in the amount of \$12.25 for each \$1,000 principal amount.

Payments will be used on and after the Redemption Date with a redemption Date in the principal amount.

principal amount.

Payments will be made on and after the Redemption Date against presentation and surrender of Debentures with all coupons thereto appertaining maturing after the Redemption Date either (a) at the Corporate Trust Department of Morgan Guaranty Trust Company of New York in New York City, or (b) subject to any laws or regulations applicable thereto in the country of any of the following offices, at the main office of Morgan Guaranty Trust Company of New York in Brussels, Paris or Frankfurt, or the office of S. G. Warburg & Co. Limited in London, or the office of Bank Mees & Hope N.V. in Amsterdam, or the office of Credito Romagnolo S.p.A. in Milan, or the office of Banque Internationale a Luxembourg S.A. in Luxembourg.

Payments at the office of any paying agent outside of the United States will be made by check drawn on a bank in New York City, or by transfer to a dollar account maintained by the payee, with a bank in New York City.

Interest on the Debentures shall cease to accrue on and after the Redemption Date.

The holder of any Debenture has the right, on or before the close of business on the Redemption Date, to convert the principal of any such Debenture into \$27.50 in cash multiplied by the number of shares of Bangor Punta Corporation Common Stock into which such Debentures would have been convertible on February 24, 1984 upon surrender of such Debenture in connection with the acquisition of Bangor Punta Corporation by Lear Siegler, Inc., such number of shares being 32. Upon such conversion of a \$1,000 Debenture, the holder thereof shall be entitled to receive \$380.00.

In order to receive \$380.00.

In order to exercise the conversion right, the holder of any Debenture to be converted should surrender such Debenture with all unmatured coupons appertaining thereto to any paying agent indicated above, together with written notice stating that the holder thereof elects to convert such Debenture. As provided in the Indenture, accrued interest will not be paid on Debentures

PLEASE NOTE THAT THE AMOUNT THAT A DEBENTURE HOLDER WOULD RECEIVE FOR HIS DEBENTURE UPON CONVERSION IS LESS THAN THE AMOUNT HE WOULD RECEIVE FOR THE DEBENTURE IF IT WERE SURRENDERED FOR REDEMPTION.

TAX MATTERS

Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a negative of \$50. Please, therefore, provide the appropriate certification when presenting your penalty of \$50. Please, therefore, provide the appropriate certification when presenting your Debentures for payment or conversion.

BANGOR PUNTA INTERNATIONAL CAPITAL COMPANY

Dated: February 23, 1987

The right to be a refugee

The case of the 58 Tamils, whose summary removal by immigration officials was thwarted temporarily by their show of defiance at Heath-row Airport and halted by the High Court, coincided with the judgment of the House of Lords in four political asylum appeals. Both events reveal a serious defect in the administrative process of determining who should be accorded the status of refugee and entitled to asylum in the UK.

grants argued that the courts sending the immigrant back to should decide whether they kenya, there was a risk that the Kenyans might take the the Kenyans might take the the frontier with and Protocol (1957) Relating to the Status of Refugees. But that contention was in direct conflict Kenya had not complied with the limmigration Act 1971, which entrusts to the immigrant to the frontier with Uganda. It was in reliance on the Status of Refugees. But that contention was in direct conflict Kenya had not complied with the Geneva Convention, by an evidence that in the past contention was in direct conflict Kenya had not complied with the Geneva Convention, by and not complied with the Geneva Convention, by an evidence that the Home successful case in the Lords the immigrant back to the frontier with Uganda. It was in reliance on the Status of Refugees. But that twe some evidence that in the past contention was in direct conflict Kenya had not complied with the Geneva Convention, by an evidence that in the past contention was in direct conflict Kenya had not complied with the Lords the immigrant back to the frontier with Uganda. It was in reliance on the Evolution official that was intended to accurate. Or there were discretion official that was in reliance on the Status of Refugees. But that Uganda, which led the Lords the immigrant to the frontier with Uganda. It was in reliance on the Evolution official that was in reliance on the Evolution of the House of Convention, by an evidence that in the past to the immigrant to the frontier with the Lords the immigrant to the frontier with the Lords the immigr in the UK.

A person claiming to enter or remain in the UK, on the grounds that he is a refugee, is decided on exclusively by the Home Secretary through the immigration officials. No doubt each case is carefully considered. But whether such min-isterial or official consideration is thorough and scrupulously fair cannot be tested in the courts, other than in a very limited manner by way of judi-cial review of the administra-

There is no appeal to the courts from the Home Secretary's decision denying refugee status; and no effective appeal lies to the immigration Adjudicator or the Immigration Appeal Tribunal established under the Immigration Act 1971, if the immigrant claiming refugee life or liberty, the courts accept status is denied the status by that they have a special responthe Home Secretary and removal is being effected to the toothcomb the precise process country where, contrary to the view of the Home Secretary. In the one successful case the immigrant is in danger of before the Lords the strutiny

they were at least entitled to remain in the UK until their refugee status had been considered by the Adjudicator and, if necessary, the Immigration Appeal Tribunal.

Again, that contention flew time unhealthy) sceptism and the application for asylum made thereafter.

Tounding the conduct and to ensure that he is securely intended asylum. The fear is that he will be immediately turned back at the port of arrival. Entry is sought as a student or visitor and the application for asylum made thereafter.

Even a successful entry, whether hy leave of the immigration of the problem asson that immigration officials dissoluted in the face of what parliament about claims to refugee status.

had provided. The Immigration Act 1971 provides that the home-perhaps to be perse-

In the absence of any proper appellate process before an in-dependent and impartial tribu-nal, the courts are not entirely stripped of their function to protect an individual. Where the result of a flawed admini-strative decision may imperil life or liberty, the courts accept that they have a special respon-

ersecution.

by the judges of that process
In the Lords cases the immire revealed a suspicion that, in

The appellants then tried biguites and uncertainties surother country. Fis first aim is another tack. They claimed that rounding the conduct and to ensure that he is securely inthey were at least entitled to policy of the Kenyan authorised the country of intended

Refugees rarely make applica-tions for asylum when they right to appeal arises only as first arrive on these shores un-and when the immigrant has less, of course, it appears that a delay in applying for asylum. left this country and returned there is no other way of gain-

Even a successful entry, whether by leave of the immigration authorities, or by some clandestine method, often means



feels that there is no alternative to imminent extrusion by the authorities.

The claim to genuine asylum, and counterclaim of sham by and counterciaim or snam by officials, breeds an unsatifactory administrative process. Only an appellate system can remedy that unhappy state of

Government may be The forced to concede it as a result of the obduracy of the 58
Tamils. Or it may be forced
to yield the point as a result
of two cases currently before It often happens that asylum is the European Commission of claimed only when the refugee Human Rights at Strasbourg.



Architecture/Colin Amery

Caring for our heritage

ment, but it could well have been hummed a bit by Sir Hugh Rossi and his fellow MPs as they collected the evidence for the first report of the House of Commons Environment Committee on the management and economic potential of the architectural

Last week the committee pro-duced a timely and good report after listening to and reading the evidence of some 150 bodies, societies, organisations and companies—all concerned in some way with maintaining the past in the present.

Describing historic buildings and ancient monuments as "an essential part of the personality
of this country" and "crucial"
to the way we perceive the
environment, the report takes
a long look at how well and bow badly we take care of this limited stock. The committee was clearly impressed by the evidence of the British Tourist Authority, which said the architectural and landscape heritage of Britain is one of the major attractions for the foreign

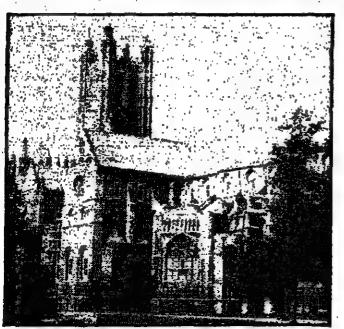
A major preoccupation of the Commons committee is to improve the maintenance of our built heritage so that its economic value and tourist earning power can be more advice on this point.

Under the Town and Country Planning Act of 1971 the compiling of lists of buildings of economic value and tourist special architectural or historic interests is a responsibility laid

"That they may build from true that 70 per cent of all age to age to age town centres contain conservaage to age
An undefiled heritage."
I doubt that Kipling's children's Song is much whistled along the corridors of the Department of the Environment have bridled the energy nor the many that the could well have bridled the energy nor the many that it could well have bridled the energy nor the many that it could well have bridled the energy nor the many that it could well have bridled the energy nor the many that it could well have bridled the energy nor the success of the aluminium

The principal recommenda-tions of the report concern the role of English Heritage which was established under the National Heritage Act in 1983 to take over many of the activi-ties connected with historic buildings and monuments that buildings and monuments that were formerly undertaken by the Department of the Environment. Curiously the committee seems anxious to turn English Heritage back into a govern-ment department while allowing it to continue to act as an unrepresentative quango.

There is a constitutional nomaly in the creation of an arm's length commission like English Heritage funded by the Government while still retaining a freedom to criticise or appeal against DoE policies. If the recommendations adopted that English Heritage should take over the responsibility for the listing of buildings from the DoE, the serving of repairs notices and listed building con-sents—how can English Heritage give independent advice during an appeal or Public Inquity? The report has no advice on this point.



Will it soon cost £1 to enter Canterbury Cathedral? A Commons Committee suggests that it should

ffectively tapped. It is heartening to read a broad approach to this subject which extends the idea that important historic All buildings erected before buildings and landscapes belong 1700, if they aurrive in their to the nation as a whole—that original condition, tend to be their care is a national concern. listed. Most erected between ful facts. That at April 1986, according to English Heritage, there were some 12,800 scheduled monuments in England and some 426,000 listed buildings. After the Church of buildings. After the Church of England and the Government, British Rail is the largest and 1939 the process is much owner of Victorian buildings in the country. The most visited historic property, with almost 2½m visitors a year, is the Tower of London which is still the the care of the Covernment. in the care of the Government. The Church of England is the owner of more than 12,000 listed churches, more than half of these are mediaeval and some 2,675 churches are listed I (of exceptional

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A more worrying statistic is the table which shows the army has damaged, during recent training exercises on Salisbury Plain, some 102 of the 358 scheduled sites of historic or training exercises on Salisbury
Plain, some 102 of the 256
scheduled sites of historic or
archaeological importance. It is
hard to believe but apparently

At present there is no right
of appeal against listing and
scheduled sites of historic or
archaeological importance. It is
hard to believe but apparently

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of appeal against listing and
scheduled sites of historic or
archaeological importance. It is
hard to believe but apparently

upon the Secretary of State for the Environment. The guide-lines have not changed much. this is selective. Between 1840 and 1914 only those of "definite quality and character" are listed and the selection process favours the listing of the works of principal architects.

The report recommends the application of this principle to the whole country—and it certainly makes perfect sense.

A major resurvey of buildings throughout the country began in 1870 and will be finished in the middle of this year. It is hoped this process will have been so thorough that the present rather arbitrary

the present rather arbitrary "spot listing" will cease.

to ask him in. At present the interiors of listed buildings are not, as a matter of course, inspected. The report does not feel that this should be changed although it does suggest that as a courtesy the owners of properties should be notified when the inspector calls, I cannot agree that internal incannot agree that internal in-spections are not worth making there are endless examples of important interiors that are no in any way apparent from the exterior. Inspectors should be knowledgable enough to have researched the important interiors before they set out on their extends.

their rounds.

The report rightly suggests a study into the use of computers in a field where they would be extremely useful. If the departmental computer was linked to the amenity societies a great deal of useless correspondence could be saved and an intelligence network to protect the listed buildings could be more effectively established. The local publication of illustrated lists is also to be suptrated lists is also to be sup-ported. Recommendations to re-survey Salisbury Plain, where there has been so much army damage, should be adopted forthwith, and the neglect of Woolwich Arsenal stopped. On financial matters the re-

On financial matters the report suggests that money spent on the maintenance of a listed building should be treated as a tax allowance against all income of the owner. The 15 per cent VAT on repairs (while alterations are zero rated) should be refundable either thousand the star water or her through the tax system or by Government grants, say the

An interesting observation made in the report is that if the National Land Fund had remained in being as originally constituted it would now be producing an income equivalent to the present Government's annual spending on the heritage. A good suggestion made is that the fund now constituted as the National Heri-tage Memorial Fund should make donations to support the repair and maintenance of cathedrals — as a fitting memorial to all those who died in the two world wars. To do this some major reparation of funds will be necessary. If cathedrals are not to receive public funds in this way then the committee recommends they should institute admission charges without delay.

Apart from asking for more funds for historic gardens, amenity societies, archaeology and deficit properties managed by the National Trust, the report thinks that unoccupied

report thinks that infoculted royal palaces like Hampton Court should be taken into the care of English Heritage.

The report makes some 42 recommendations — but the principal ones all point to the strengthening of English Heritage. tage. At the moment that body is run by civil servants in everything but name and by appointed committees and committees and committees and committees and committees and committees are the management has not so far shown itself to be particularly imaginative, and it is in no way democratically representative if it is to receive more statutory powers. Even if the cash was forthcoming it is doubtful that English Heritage on their own have the right to be the ultimate influence upon our national patri

There is, as far as I can see. no reference to education in the Commons' report. Such an astonishing gap suggests there is still a great deal of thinking to be done about what the heritage is for. Fogeyish conserva-tion is not enough. Tourism kills as much as it saves. As a first shot at an examination of first shot at an examination of the management of the heritage this report is a good start but more money and more un-representative quango power is not the answer. There has to be a cultural and educational basis for any future plans for the built past

the built past.

Music

Elektra/Paris Opéra

Andrew Clark

As with Tosca, Elektra poses by extreme questions of taste: you expected make a meal of it by risk succumbing to the musical and dishistrionic vulgarities it invites, wa or you can accept it as high art. By a curious mixture of director-designer default, imaginative casting and refined musical control, the Paris Opéra's new production aspired to the second of these cate-

Any run of performances that ean field Hildegard Behrens, Christa Ludwig and Jeannine Altmeyer as the trio of leading ladies has more than a head start. Miss Behrens' debut in the title role fulfilled the expectations aroused by her Salome and Brünnhilde: this was an involving and inwardly expressive performance of a very high calibre. She may not be the loudest Elektra there very high calibre. She may not be the loudest Elektra there has been, but she is certainly one of the most human and tender—outstandingly so in the Recognition Scene, Her bright, shining tone is unfailingly secure and expressive, and suggests a quality of girlish youthfulness that has always been to Miss Behrens' advantage when comparisons are drawn when comparisons are drawn with a more conventional breed of German dramatic soprano. Although there was nobility in plenty in this portrayal, the shock of flowing red hair and her black off-the-shoulder number also suggested some-thing more powerfully sexual and threatening, as much in solitary repose as in her suc-cession of one-to-one confronta-tions with the family tions with the family.

The tall, regal Klytennestra of Christa Ludwig made the mother-daughter duel better theatre than ever. In body, this Klytemnestra is still very much

by a perfectly-constructed explosion of nervous, guilt-ridden gesture that the inward disintegration is complete. It was heartening, too, to hear the condition.

The fact that all members of The fact that all members of the cast were so clearly intelligible was tribute to the delicacy of Seiji Ozawa's conducting, which revealed how meticulously characterised the score is, and how precisely calculated its overall shape. Such a softening of the work's dynamic extremes is not how I would wish to hear it pre-sented every time—but it said something about Ozawa's taste and his rapport with the Opéra orchestra, and it did not pre-clude a superbly graded final presecutor. crescendo.

The weakness of the produc tion was that the minor mem-bers of the cast (apart from Jean Dupouy's enjoyable Aegisth) were allowed to make such a static contribution. The American stage director Seth Schneldman, who happens to be Mr Behrens, seemed content to hint at the destructive passions that have transformed many a tale of civilised family politics. politics through the ages. Hubert Monloup's costumes medieval armour for John Bröcheler's weak Oreste, to sedate evening dress for Miss Altmeyer's glorious sounding but somewhat disembodied Chrysothemis.

The combination was as random as the set, which pitted the stone facade of an old Viennese mansion between two black synthetic blocks. No matter: for once, Elektra was safely in the hands of its vocal and order to the content of the cont and orchestral protagonists.

DV8/The Place

Clement Crisp

The Spring Loaded Festival, lately begun at The Piace, is offering a season of New Dance, and on Thursday brought the work of the DV8 Physical Theatre to our notice. The pro-gramme is devoted to two gramme is devoted to two dance-theatre pieces about sexual politics, the shorter and stronger of which is a male duet My Sex, Our Dance. It begins unpromisingly enough with the sight of Lloyd Newson depliating his leg while Nigel Charnock plays a toy suxophone, and a couple at the side of the dance area may be presumed.

dance area may be presumed to be eating in a restaurant. From the implicit childhood nature of this opening, Newson and Charnock, as performers and choreographers, move into adolescence and then manhood, charting this journey, and their discovery of mutual dependance, through a movement language both daring and brazenly physical.

Their duet relies and feeds upon an exceptional physical rapport and acrobatic trust. Flinging themselves at each other, clinging, falling, they build up a structure fiercely energetic and emotionally raw: but there is never any doubt about the intensity of their feelings or the validity of their argument. And because of the brevity of the incident, and its battle for sexual supremacy. But there are also longeurs, and no evidence of a necessary editing of components. Reduced to about half its length, Deep End (off which the cast go with little concern for the dangers involved) could prove as valid as My Ser, Our Dance.

dynamic clarity, we can believe in the relationship between the

Deep End introduces the two women of the troupe, Liz Ranken (with a mane of hair and large boots) and Michells Richecoeur, who join Newson and Charnock in a more obviously dramatic piece. At one moment Liz Ranken observes: "I feel a bit alf-indulgent" and this is the flaw in the cascade of incidents and allusions about the war between men and women which is the thread that sags and strains under the pull of an undis-ciplined and over-emphatic study.

There are funny, biting, illuminating sequences, as in a preposterous coupling between Miss Ranken and Mr Charnock (complete with post-coital analysis) which is played against a duet for Miss Richecoeur and Mr Newson which is by turns gentle and angry; images of sexual prudery are hilariously evoked, and the battle for sexual supremacy. battle for sexual supremacy. But there are also longeurs, and

Nine jazz musicians form company to promote their work

company, Jazz Directions, in order to improve the marketing of their music and are actively seeking a sponsorship funding

So far £7,500 has been committed by the Musicians' Union and by the Co-operative Advisory Group. In return for financial backing, spread over three years, the sponsor would obtain a range of benefits in

Nine of Britain's foremost association with the company jazz musicians have formed a and its activities. Among the main aims of the venture is to

increase work opportunities and venues for musicians and also to achieve wider publicity for their work.

The nine are planist Stan Tracey, trumpeters Ian Carr, Kenny Wheeler and Harry Beckett, saxists Tony Coe, Peter King, Evan Parker and Alan Skidmore, and singer Norma Winstone. Details from 440 7055

The Alchemist/Royal Exchange, Manchester

Martin Hoyle

Fast, furious, physical and funny, Gregory Hersov's pro-duction of The Alchemist con-tinues the Royal Exchange's run of hits. Those heretics like run of hits. Those heretics like myself who sneakingly suspect Ben Jonson of being a prolix old show-off (he had the makings of a critic) can be reassured that for once the verbiage is clearly navigated, the reasoning lucid, the plot's threads easy to follow. And denite the swinging rhythm despite the swinging rhythm of the performance, the actors still have time to deliver individual lines hilariously: "Sol You've eaten your gag!" "Sol You've eaten your gag!"
(to the unhappy Dapper, confined in the privy); "Kiss her departing part" (to the same dupe, of the apparition of the fairy queen); and—snappishly to his servant, by a plague-fearing citizen—my favourite: "Breathe less!"

[Initial London's last selection

Unlike London's last eclectic Alchemist, at the Lyric, Ham-mersmith—and, indeed, many of the Exchange's own recent or the Exchange's own recent successes—Laurie Dennett's set and David Short's costumes remain roughly in period. Michael Feast's Subtle sports the ragged shreds of a Jacobean puffbreeched suit. Epicure Mammon (Nick Exchange) is a ringer for breeched suit. Epicure Mammon (Nick Stringer) is a ringer for Charles Laughton as Henry VIII. Alyson Spiro's tawney-maned Dol suggests the fellne, but of the undomesticated variety, as implied in those striped sleeves. Lit by Michael Calf in the mellow mues of a Rembrandy night seepe, the Rembrandt night scene, the set is dominated by furnace, bellows and retort, and over-hung by a flickeringly-candled chandelier from which dangle cabbalistic signs.
As the chief trickster Mr

Peast exudes nervous energy. He assumes nasal tones together with the doctor's gown to rewith the doctor's gown to receive Dapper, staggers in a visionary fit at the scent of a victim, dodders as a bespectacled pedant for Surly and Mammon. He is prepared to strip tt a loin-cloth to joint the Dutch puritans in a spot of newstyle religion (both reveal knotted cords biting into their flesh). All this he does with unflagging attack, vigour and intelligence. It is no compliment to ask why Mr Feast is not in one of our great national correlations with actors like this around one can only wender why the RSC in the first half, and represented to the first half, and



Alyson Spiro and Michael Feast

so rarely discovers Shake- over-reachers. spearians who can pronounce English

The production is robust, much of the humour and vio-lence acceptably knockabout.

As Face Jonathan Hackett displays a neatly deflationary gift for undercutting the rhetoric, as useful as the hump-backed Breughel persona he adopts when doorman to the thieves' kitchen. Expert support from Rory Edwards's Surly; a
Millwall supporter de ses
jours from Louis Hilyer's
Angry Boy; a cheerfully ubiquitous accent (mainly Scandinavian) from Matthew Zajac's
Ananiae should Boy Sampson's Ananias, though Roy Sampson's Tribulation sounds impeccably Dutch; and a stolidly innocent Drugger from Ian Hastings, placidly trotting on to be conned and prompting an audi-ence "ash" usually reserved

City of Birmingham Symphony/Barbican Hall

Dominic Gill

Simon Rattle's series at the coloured. Few orchestras these Barbican with the City of Birmingham Symphony Orchestra continues to put the major part of London's orchestral music-making in the shade. The CBSO's concert on Thursday was a small miracle of precision, enthusiasm and dedication—it was in fact one of those magical, effortless evenings which flow with ease from first to last, every note and gesture in its place.

days can achieve performances of such close and agile focus; fewer still can make it speak so eloquently with such economy and warmth of feeling.

In Brahms's second piano In Brahms's second piano concerto the partnership of Rattle with the soloist André Watts established a similarly radiant rapport in the opening bars. The phrasing, and the placing and pacing of gesture, was beautifully gauged: in the first movement especially, and in the finale, the expressive doverailing was fautilies.

heard Mr Watt's Brahms before; but it commands respect. After the interval, Rattle and

the CBSO gave us Sibelius's fifth symphony: grandly proposed at the start, with broad and confident momentum, and at the final peroration lifted off into the cluds. I admired the subtle mix and contrast of pizzicato and bowed textures in the andante — not an easy balance to achieve. And in the finale, through all the slow swelling of subjects and counter-subjects, the winding up of tension was masterly. gesture in its place.

Their programme began with Schoenberg's Five Pieces for Orchestra op. 16—each delicate instrumental canvas perfectly defined, opulently (but deftly)

first movement especially, and swelling of subjects and in the finale, the expressive counter-subjects, the winding doverailing was fautiless. A up of tension was masterly. Sad to say we have to wait until defined, opulently (but deftly) of high seriousness. I had not Barbican appearance.

Obituary/Andy Warhol

William Packer

war, and then moved to New York in 1949. He worked as a commercial artist throughout the 1950s, but already he was painting, drawing and making prints on his own account and

Arriy Warhol, the American for 15 minutes, and he achieved rist, died in his sleep early his celebrity entirely by his esterday morning after being work as an artist and sustained in over rather more than a artist, died in his sleep early yesterday morning after being admitted to hospital on Friday for surgery. He was, at 58, not just one of the most famous artists in the world, but a true international celebrity in thet wider sense known quite. at over rather more than a quarter of a ceptury.

He was born in Pittsburgh in 1928 of Czech immigrant parents of the name of Warhola. He studied graphic design in Pittsburgh, at the Carnegle Institute of Technology, in the years immediately after the war, and then moved to New widest sense, known quite simply for who he was, by millions who knew nothing of his art.

There is, however, a wonderful irony in all of this, and Warhol was ever the consummate ironist. Everyone in the world, in his own famous dictum, should be a celebrity

occasionally showing and pub-lishing his work. But it was to be the paintings he made of the Campbell's Soup Cans, which he showed in Los Angeles and New York in 1962, that catapulted February 20–26 him from obscurity to interna-tional recognition.

Those deceptively deadpan and secondhand images may

have seemed to many at the time to represent no more than yet another cheap and cheeky bid for a quick notoriety and a quicker buck. The bid, such as it was, was certainly success-

common with many artists of his generation, both in Europe and America, had been working with imagery drawn from mass-produced, commercial and popular material for some years. He went further than most to distance his hand from the actual surface of his work using the particular commercia processes of silk screen and photographic reproduction to that end.

It is to his work that we now look for so many of the great the most memorable and characteristic icons of these past 20 years. The images he gives us so uncompromisingly, whether of Liz Taylor or Marilyn Monroe, the Queen or Chairman Mao, seem to stand not for themselves as indivi-duals but as images of a public. duals but as images of a public, abstract ideal, remote and essentially unreal, true icons. Such, perhaps, is the character of the age we live in, and the popular nerve he touched so deftly. Though in later years he was never to move beyond the impersonal in his work and the perhaps the property. chose never to remove the mask, his considerable achieveful but it was no cynical plece of opportunism and exploitation of the gullible. Warhol, in last.

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Arts Guide

NETHERLANDS

Asstardam, Concertgebouw. The Netherlands Fhilharmonic conducted by Thomas Sanderling, with Neity Skolnikova, violin; Beethoven, Shostakovich (Tne). Charles Dutoit conducting the Concertgebouw Orchestra, with vocalists and choir: Berlioz (Wed, Thur). Recital Hall: The Raphael Quartet: Dutch chamber music (Mon). Michael Ponti, plano, Robert Zimansky, violin, and Jan Polasek, cello: Haydn, Saint-Seens, Tchnikovsky (Wed). (718345). Amsterdam, Meervaart. The Netherlands Philharmonic Chamber Ensemble under Istvan Parkanyi, violin, with Matthias Maurer, viola: Mo-

in, with Matthias Maurer, viola: Mozart, Barber, Hayde, Bacewicz (Thur). (107393).

trecht, Vredenburg. The Neiherlands Philharmonic conducted by Thomas Sanderling, with Nelly Skolnikova,

Missic/Monday, Opera and Ballet/Tuesday, Theetre/Wednes-day, Exhibitions/Thursday, A selective guide to all the Arts

violin: Beethoven, Shostakovich (Mon). The Radio Symphony Or-chestra conducted by Lior Sham-badal, with Hugh Timey, plano: Ma-clas, Mozart, Berlioz (Thur).

Franz Schubert Quartet, Haydn, Uhl, Brahms, Musikverein Brahms Saal (Mon).

Cirabeth Leonskaja, piano. Sche-ruam, Schubert, Chopin. Musikver-ein. (Tue).

Visma Symphony Orchestra conduct-ed by Dmitri Kitaenko with Vladi-Amioli Serkin recital (Mon). Salle Pleyel (45630796) Instanble Orchestral de Paris con-ducted by Jean-Pierre Wallez, Mau-rice Andre, trumpet: Handel, Vival-di, Bach (Tue). Salle Pleyel (45507706)

mir Krainjev, piano. Shostakovich, Prokofiev, Tchaikovsky. Musikver-Prokoffev, Tchalkovsky, ausakverein. (Wed and Thur).
David Owen North, piano. Bax, Puslenc, Tippett. Boesendorfer Sanl
(659531). (Wed).
ORF (State Broadcasting) Symphony
Orchestra conducted by Zdenek
Koslar, Duorak, Suk, Martina. Konzerthaus (721211). (Thur). (45630796)(2007/19) (2007/ (4524 1516)

rr Browne (Wed) 8.39 pm Radio France, auditorium 106, Free France, anditorium 105, Free (45241515)
Orchestre do Paris conducted by Daniel Barenhoim, Isaac Stern, violinc Dutilleux, Schuhert (Wed, Thur). Saile Playel (45630736)

LONDON Reyal Philharmorde Orchestra con-ducted by Walter Weller with John Lill, piano. Seethoven. Royal Festiv-al Hall (Thur). Academy of St. Mar-tin-in-the-Fields directed by Ken-neth Sillito with Andrew Mastriner, clarinst. Haydn and Mozzat. Queen Elizabeth Hall (Thur). Lacdon Philharmonie, and Loudon

Elizabeth Hall (Thur).

Leaden Philharmenic and London Philharmenic Choir conducted by Jesus Lopez-Cobos with Peter Donohue, piano. Beethoven. Royal Fastival Hall (Mon). (928-3191).

Leaden Mozart Players directed by Takayoshi Wanami, violin. Vivaldi, Bach and Mozart. Queen Elizabeth Hall (Mon). (928-3191).

Philharmonia Orchesira conducted by Janos Furst with Alfred Brendel, pi-ano. Mozart, Haydn and Linzt. Roy-al Festival Hall (Tue). BBC Symphony Orchesira conducted by Grant Llewellyn and Andree Pa-nufnik. Mozart, Beethoven and Pa-minik, Royal Festival Hall (Timr).

MEW YORK

Carsegie Hall, Salzburg Musici Oswald Sallaberger conducting, Nadja Saleron-Sounenberg violin, Vivaldi, Handel, Bach, Mozart, Britten (Moo); Frankfurt Radio Symphony. Eliahu Inbal conducting, Minoura Milma piano. Mozart, Mahler (Wed); Zoltan Kocsis piano recital. Mined programme (Thur). (2417800) Chamber Music Seviety of Lincoln Center (Alice Tully); Charles Wadssworth artistic director, Colin Carcello. Sinigaglia, Faure, Dvorak, Beethoven (Mon, Tue). Lincoln Center (3621911)

Berkin Hall (Goodman House): Co-humbus Brass. Susato, Fux, Bach, Dahl, Previn, Grainger/arr. Price Dahl, Previn, Grainger'arr. Prine (world premiere), Forsyth, Glenn Lieberman (world premiere) (Mon); Group for Contemporary Music. Judith Bettina soprano, Tobias Picker piano with Times Square Basatet. Babbitt Berg Picker (world premiere), Debussy, Olan, Dallapiccola (Tue); New York Philomusica Robert Johnson artistic director. Mozart, D'Indy, Schubert (Wed); Peter Amstotz piano racital. Schubert, Steve Rush, Chopin, Bavel, Byrd, Debussy, Beethoven (Thur). 87th w. of Broadway (3628719)
New York Philiummenic (Avery Fisher Hall); Maxim Shoatakovich conducting, Mstialay Rostropovich cello Penderecki, Hayda, Tchaikovsky

(Tue); Leonard Statkin conducting Fhilip Meyers horn. Beethoven, Mahler, Gordon, Jacob, Shostako-vich (Thur). Lincoln Creater (574 2624)

istional Symphony (Concert Half). Christopher Hogwood conducting, William Steck violin, All-Mozart pro-gramme (Daw). Rennedy Center (PSA 3774) (254 3776) Kronos Quartet (Terroce): All-Robert Erickson programme (Wed). Ken-nedy Conter (254 8895)

CHECAGO

Chicago Symphosy (Orchestra Hall). Michael Tilson Thomas conducting, Garrick Ohlsson piano. Wagner, Wu-orinen, Bartok (Thur). (4358111).

Researce: Teatro Olimpico (Piazza Gen-tile da Fabriano). Peter Lukas Graf (Flute) and Bruno Canino (piano and harpsichord). Bach, Handel, Mozart and Prokofiev. (Wed) (393304). me: Teatro Ghione: (via Delle For-

Rome: Teatro Ghione: (via Delle For-naci, 37) John Kamitsuka, piano, Bach, Beethooven and Chopin (Thur) (6372294).

Rame: The British School at Rome (Via Antonio Gramsei 61): Accadem-ia Chamberorchestra (formed of stu-dents from the conservatory of San-ta Cecilia). Vivaldi, Mozart, Stamitz and Koussadirky (Thu) (873424) and Koussevitzky (Tue) (873424).

Rome: Oratorio del Gonfalone: (Via del Gonfalone \$2/A): Virtuoso Ritrovo choir singing carly church music (13th to 16th century) (Thur) 188 75 1859.

The same and a second of the delication of the second of t

disguised.

Saleroom/Antony Thorncroft

Deadline for David

in New York, David's late painting of The farewell of Telethere is no question that the machus and Eucharis. The National Gallery in London artist, who adapted his loyalties and style to the conflicting demands of a life which straddled Louis XVI, the French Revolution, Napoleon and the restoration of the monarchy, has become much admired in recent years, and this work of his Brussels exile delights art historians by being both classical in its subject matter but very suggestive in an overt Freudian way, with the sensu-ality of the lovers very thinly

Sotbeby's describes it as since then!

Sotheby's should attract the "perhaps the most important first big saleroom headlines of continental painting of the 19th the year tomorrow when it sells, century to appear in the art

would love to own it.

The problem is its price. Old
Master paintings are generally
ridiculously cheap but this museum piece is estimated at up to \$3m and should go for much more. Its rarity, its decorative appeal and its historical importance make it a major event in the saleroom. Perhaps the most interesting fact is that when it last appeared at Sotheby's, in New York in 1950, it sold for just 62 050. How how horsely and \$3.950. How knowledgeable and broadminded we have become

FINANCIAL TIMES

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Monday February 23 1987

More rhetoric than action

meeting between leading finance ministers. It is true that all duct. Europe's jobless are unof the participants — bar the likely to be electrified by West Italians — ended up rather pleased with themselves. Last pleased with themselves. Last year's slanging match between the US on one hand and the of course, have made more west Germans and Japanese on the other is clearly a thing of the past. Mr James Baker, US is a pity they had to be so treasury Secretary, went out of this way to praise the surplus countries. West Germany and Japan, for their part, expressed pleasure at the tone of the rather bland final communique. The sweetness and light is ad-The sweetness and light is admirable in itself; the question is whether it will actually help alleviate the world's grave eco-

These problems were thrown into sharp relief last week when Brazil announced the indefinite suspension of inter est payments on its buge commercial bank debt. Brazil's inability to service its debt is partially a reflection of mis guided domestic economic policies. But there is no deny-ing that its difficulties and those of other big debtors — from Mexico and Nigeria to the Philippines — are also a reflec-tion of the singgishness of world economic growth. The slowness of growth in Japan and Europe is not just aggra-vating trade friction in the developed world; it is contri-buting to political and economic instability in the Third World.

Private pledges

Against this backdrop, the Paris communique looks a touch complacent. Ministers and governors have, of course, agreed to "intensity" their efforts to promote global growth and reduce external imbalances. But the commit-ments of individual countries are not all they might Japan, to be fair, says explicitly that it will "follow monetary and fiscal policies which will help to expand domestic demand"; cynics, however, will wonder whether Mr Klichi Miyazawa, the finance minister, has the power to push through the necessary dramatic policy changes if Japan is to reverse quickly its 40-year dependence on export-led growth.

West Germany, disappoint-ingly, is not even prepared to say it will try to boost domes-imbalances.

IT IS difficult to get excited tic demand. It talks instead of about the outcome of the Paris micro reforms and of reducing meeting between leading finance still further the share of public Germany's promise to cut taxes by more than expected next

> Superficially at least, the finance ministers' commitment to exchange rate stability is more red-blooded. They state unequivocally that the present parities of the dollar, D-Mark and yen are broadly consistent with underlying fundamentals: in other words the markets have no excuse for further distributive speculation. As usual ruptive speculation. As usual, however, the governors and ministers are quite unspecific about what they will do if the markets decide to challenge their wisdom.

This is unfortunate because a challenge is quite probable, at the time of the Plaza meeting in autumn 1985, it was universally agreed that the dollar had to fall further. Ministers could grandly announce this as a policy objective with no fear of getting egg on their faces. There is no corresponding consensus today that the dollar is at the right level. Professor Martin Feldstein at Harvard believes that the dollar must fall by another 20 per cent against the yen 20 per cent against the yen and D-Mark.

The worry about Paris, however, is not just that the finance ministers may have misjudged the dollar's equilibrium value but that comparatively little substantive progress was made in developing permanent mechanisms for economic co-opera-tion. It is a particular pity that tion. It is a particular pity that greater efforts were not made to explore French and US ideas about explicit currency target zones. It is good to see more amiable relations between the world's leading finance minis-ters but the Paris agreement to agree is no substitute for concrete reforms and more domestic measures to correct

No remedy for the farm crisis

BANKRUPTS ARE apt to reach for desperate remedies to keep the bailiffs away, without much regard for the long-term consequences. So it is with the European Commission's latest farm policy proposals, and especially with its controversial and short-sighted plan for a tax on edible oils and fats—due to be tabled formally before Agriculture Ministers

today. The Commission has been struggling for almost as long as its officials can remember to make ends meet, in view of rampant growth in farm spen-ding; the EEC budget looked bust for most of last year, and is in even worse shape for 1987. Efforts to curb the Common Agricultural Policy's voracious appetite for money through price pressure have repeatedly failed, so Mr Frans Andriessen, the farm commissioner, has been forced to look for new ways of feeding it.

Continuing excesses

This year's price proposals represent more of the same: if Mr Andriessen has his way, the price-cutting momentum will be maintained, and the search for new sources of revenue to fund the CAP's continuing excesses will be stepped up with the oils and fats tax.

and fats tax.

Mr Andriessen's continued emphasis on bringing EEC farm prices more closely in line with the world market level is welcome, as far as it goes. But even before ministers dilute his plans, there is little doubt that the small price cuts he has proposed will stimulate farmers to increase their ouput in com-pensation, rather than reduce it. The race between improving crop yields and a tightening cost-price squeeze will continue. Farmers have already taken many of their planting decisions for this year; the moves under consideration will only exert a significant influence on EEC harvests in autumn 1988.

What still seems to be lacking is any sense of a long-term strategy for European agricul-ture in an international environment that appears more hostile by the day. Mr Jean-Claude Paye, secretary-general of the Organisation for Economic Cooperation and Development, spelt out the problems in a harshly - worded confidential memorandum at the end of last month: agricultural trade is flat, would show some sign of readiness to co-operate in the soct of concerted long-term restructuring of world agriculture being called for with increasing month:

or falling; world supply is growing twice or three times as fast as demand; public spending on farm support is at record levels almost everywhere; farm incomes are declining; the result is a dangerous increase in international economic tensions, and a proliferation of trade practices that the OECD terms "scandalous and ruinous." The fundamentals are likely to remain bleak, it says, for the lost 10 years next 10 years, Against this background, it is

carcely comprehensible that the Commission should propose a new measure to raise money for agricultural support. The oils and fats tax — while applicable both to domestically produced and imported oils certain to aggravate trade frictions even more, at a time when the EEC and the US have just averted a major row over American grain sales to Spain and Portugal, and when mem-bers of the General Agreement on Tariffs and Trade are supposed to have agreed to re-frain from fresh trade. frain from fresh trade-distorting measures. Washington and an impressive array of developing countries which produce vezetable oils have protested at Mr Andriessen's plan.

Fundamental issue

Just as importantly, the pro-posal sidesteps the fundamental issue, which is that excessive resources are being devoted to agriculture, both by taxpayers and consumers, and that this is a serious drain on other parts of the economy. Simply transferring some of the burden from the EEC budget to the Euro-pean consumer will not do, even if it eases the Commis-sion's short-term funding

Hardly anybody is pure when it comes to agricultural protectionism. But the fast is, according to the OEGD's calculations, that the EEC subsidises its farmers directly and indirectly to a greater extent than most other important agricultural producers. At the very least, it should do everything in its power to avoid aggravating the short-term problems. Better still, the Commission and such recalcition. citrant EEC member states as France and West Germany would show some sign of readi-

FTER MORE THAN four A years grappling with the debt crisis, bankers and government officials must have had a sinking feeling of dejo ou when Brazil suspended pay-

ments to foreign creditors on Friday.
Since Mexico first ran out of Since Mexico first ran out of money in August 1982, they have faced a series of cash crunches among large developing country debtors. Each has forced a now familiar pattern of emergency measures, followed by the long and exhausting process of negotiating new loan and rescheduling packages. Every crisis appears more severe than the last. In the latest, the sudden contraction latest, the sudden contraction of Brazil's trade surplus and the collapse of its economic plan have made it the first major country formally to suspend interest payments.

One senior London banker likens the process to a game of Monopoly: the debtor country passes "Go" and receives £200, but the money is scarcely adequate when he moves round the board and lands on Mayfair. Then it all begins again.

It has become tougher and tougher to keep the game going. Bailed out three times between the onset of the crisis and 1985 Mexico ran into trouble again last year. It won significant concessions from the International Monetary Fund and other creditors, marking a watershed in the handling of the debt problem. However, the bank of the rescue package, have still not been signed because smaller bank creditors are reluctant to participate. A conclusion now appears to be near, however, with nearly 97 per cent of the \$7.7bn committed. Brazil's sudden deterioration comes at a time when, partly as a result of the Mexican loan, the international banking community's approach to troubled debtor countries seems to be in disarray. The manner in which Brazil is handled will

debtors.

It can be a soul-destroying business. The high-flying deal-makers, who originally made the loans to Third World countries, have moved on to newer markets, leaving the rescheduling experts to deal with the

The approach since 1982 has been one of prolonged crisis management Creditors, governments and individual commercial banks have been asked repeatedly to lend fresh money and reschedule existing debt on market-oriented rather than

concessionary terms. The aim was to help debtors keep up on interest paymentsavoiding losses so huge they could have threatened the world's banking system—and to pave the way for debtors to receive voluntary loans, once confidence in their economies was restored through IMF-supervised adjustment pro-grammes. The granting of new loans with phased disburse-ments was designed to provide an incentive for debtors to

adjust.
The process has, however,

WORLD DEBT

When the bankers become restive

By Alexander Nicoll

consequently with other credi-tors. Brazil's Government has steadfastly refused to adopt an steamastly retriese to adopt an IMF - sponsored programme. Countries like Brazil and Mexico, which appeared to be making economic progress, have slid back into difficulties. The prospect of banks resuming large-scale lending that is not appeared to the large-scale lending that its not become a second to the lending that its not become a second to the lending that its not become as the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that its not become a second to the lending that the len "forced" — that is, required as part of a rescue package — has been pushed further beyond the

The position of the banks has changed considerably. Many, though by no means all, have made significant provisions against their Third World exposure or have sold off loans into the secondary market at a discount. They see no reason why they should continue to put up new loans. Extending loans on which provisions for losses must immediately be made is not viewed as sound banking. Many no longer feel a strong

compulsion to lend in order to preserve the world's banking system from collapse. That possibility has receded since the early days of the debt crisis. In addition, it is becoming

to be sought soon.

exposure see no reason to participate. It has always taken

been undermined. Although some countries, such as Chile, have adhered to IMF programmes and fulfilled their obligations, others have objected to the stringencies involved. Peru has essentially broken relations with the Fund, and consequently with other crediexposed and with limited poli-tical clout.

The cracks in the united facade which has characterised the banks' handling of the debt

> The compulsion to lend to save the world banking system from collapse is no longer so strong

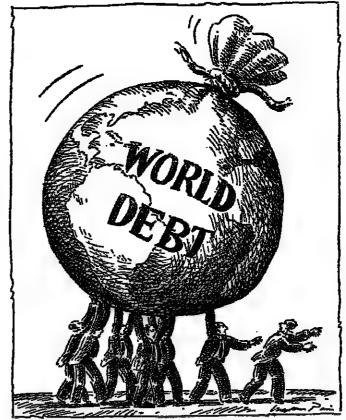
months after agreement has been reached among leading banks to bring in the smaller ones. But the current cases of Mexico and Nigeria have led to concern among some bankers
that delays are lengthening.
Some large banks feel privately that smaller creditors
should now be let off the hook. They agree with Argentina, which last week proposed a system of "exit bonds" to allow the one-third of its bank allow the one-third of its bank creditors which account for just 1 per cent of its bank debt to escape their exposure.

Few bankers, however, will go on record with such a recommendation. They fear that, since it would be virtually

crisis is not, however, confined to the small banks.

Within the advisory commit-tees of top banks which nego-tiate with debtors, there has been a series of sharp disagree-ments. In particular, Citicorp ments. In particular, cuttory—the largest US bank and the leading bank protagouist in its role as chairman of the negotiating committees for five Latin American countries—has adopted a toughened stance. This has made it unpopular, not only with debter consuments and US officials, but also among its fellow banks.

Citicorp appears still to be smarting from Mexico's agree-ment. Mexico was the first



geared to the plan sponsored by Mr James Baker, US Treasury Secretary, who advocates more lending to enable debtors to grow their way out of debt.

From the IMF, Mexico obtained a precedent-setting agreement. This tied the amount of money to be lent to Mexico's economic growth and export receipts. From the banks, which receipts. From the banks, which also participate in the contingency arrangement, Mexico won a rescheduling agreement with a lengthened 20 years maturity, and a margin of just 14 percentage points over money market rates for interest payments — well below previous levels.

In tense meetings at the time of last year's IMF meeting in Washington, Citicorp made plain its rejuctance to go along with these conditions. It agreed only under strong pressure from Washington.

Citicorp may have been concerned that a rash of agree-ments with easier terms would ments with easier terms would severely affect banks' profita-bility. It also believes that terms must be acceptable to banks in order to ensure that they will participate in Baker Plan-type lending, and to pre-pare for their eventual return related terms. Immediately afterwards, Mr William Rhodes, the Citibank

voluntary lending on market-

official who chairs the Mexican advisory committee, warned that Mexico's terms should not be seen as a precedent. Debtors would continue to be treated on a case-by-case basis, he said. But other countries, such as the Philippines, have naturally seized on the Mexican terms as a benchmark on which to

negotiate.
As if to underline its point,
Citicorp has taken an obdurate
line in two negotiations in which it is not the chairman. In both cases, the negotiating committees are headed by Manufacturers Hanover Trust,

another New York bank. Until a consensus was reached last Wednesday, Citi-corp opposed a precedent-setting request by Chile to make interest payments once instead of twice a year—a move which could be seen as a step towards capitalisation of in-terest, which banks have so far

rejected. Citicorp also held out for months against a sharp easing of rescheduling terms offered to the Philippines. That country's talks look set to be extremely tough when they resume next month.

Some bankers say Citicorp's some bankers say Checker's line is undermining its authority on the advisory com-mittees. "A lot of banks are very fed up with Citibank," says one London banker. "There's a feeling that Citibank only likes the solutions that it thinks of itself."

of itself."

A New York banker echoes
this feeling: "It's not a question of widespread dissent
among the advisory committees. It's just one bank that
is causing it. The other banks
feel the system is not neglect feel the system is not perfect, but no one can come up with a better alternative."

These bankers say Citicorp's approach has become impractical by contrast with the pragmatic consensus seeking which marked negotiations in earlier

Yet even if bankers disagree about the bandling of individual problems a growing number is coming round to the view that longer-term solutions to the debt crisis may be required —they are almost certain to agree that Brazil's case under-lines what most of them have been saying for the past four

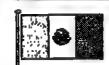
Brazil's refusal to adopt an IMF programme, which has been a tenet of President Jose Sarney and Mr Dilson Funaro, his finance minister, was less important to bankers while the country was recording large

trade surpluses.
But it has always been vulnerable to advarse developments. When the trade position was deteriorating earlier this year, creditor governments meeting under the suspless of the Paris Club conditionally upreed to reschedule some 1987 debt payments without an IMF agreement, but only after the intervention of the US Govern-

To bankers, who are now almost certain to face a request for a large loan and reschedul-ing, the speed of the deterior-ation in Brazil's economy serves to underline the need for an IMF-supervised economic pro-

ever, is whether President Sarney will be able to bite the political bullet and return to the IMF. The outcome of Brazil's latest crisis will depend heavily on politics—not only in Brazil but also in the US, where top Government officials have been stepping up pressure on banks to speed up their

Major debtors at a glance



MEXICO \$100bn debt \$43.7bn being reacheduled, new loan of \$7.7bn

still to be advanced; fourth restructuring in four years. Fell in oil prices undercut economic progress. Historic rescue package under the Baker plan, lest year but



BRAZIL \$102bn debt \$6.7bn rescheduled lest year. Sharp deterioration in trade position led to cash shortage. Has refused IMF agreement. New loans and reacheduling terms likely



PHILIPPINES \$20bn debt \$2bn rescheduled and \$925m new loan agreed in 1985. Discussions with banks on \$3.6bn rescheduling about to start.



\$14.2bn restructuring in 1985 and \$3.7bn loan. \$2.1bn loan being sought and \$30bn rescheduling



NIGERIA \$22bn debt New Baker plan package involves commercial bank



deals still to be completed. Uncertainty over

PERU \$14bn debt
Fallure to keep up interest payments to IMF has made
It ineligible for further IMF credit and prevented other

Entrepreneur keeps his wings

Atlanta, home of the late Martin Luther King, is regarded by many as the spiritual capital of black America, so there has been more than usual interest in the financial troubles of Air Atlanta, which has become a symbol of black entrepreneur-

ship,
The airline, a sparrow comlike Delta, started flying three years ago and attracts upmarket business travellers by offering wider seats, fancy meals and free drinks. It is the brainchild of Michael Hollis, a 33-year-old black lawyer who learnt about Wall Street during a stint at Oppositioner & ing a stint at Oppenheimer & Co. But, while he has been very successful in raising funds for his airline the venture has hit several pockets of financial turbulence.

North Carolina Mutual Life, the biggest black insurance company in the US, and the National Alliance of Postal and Federal Employees, whose membership is mostly black, helped provide the early seed money and Congral Electric money, and General Electric Credit Corporation leased the aircraft. When they refused to inject extra capital, Air



Parliamentary language front of the children"

Donaldson, Lufkin and Jen-rette, to try to find a buyer for Air Atlanta, but to no avail. Earlier this month, as Air Atlanta landed in yet another financial crisis, Harry Kimbriel, an American Airlines veteran, who had been hired by Equit-able to keep watch on its investment, resigned as Air Atlanta's president and chief operating officer after mount-ing an unsuccessful attempt to

strip Hollis of some of his powers. The resignation of a seasoned airline manager like Rimbriel has upset several investors. But just as the airline seemed on the brink of grounding its fleet. E. F. Hutton, the Wall Street broker which is in need of some

good publicity after its recent well publicised problems, stepped in and wrote a cheque for \$3.5m to keep it aloft.

This time, Hollis has Bill
Cosby, the popular black
comedian, to thank. In between
starring in his weekly "Cosby Show," Bill Cosby appears in E. F. Hutton's TV commercials. and he put in a good word for Hollis with Robert Rittereiser, Hutton's new chief executive. Samuel stays The smart new investment banking structure unveiled by Midland Bank today almost spelt the end of one of the City's oldest banking names: that of Samuel Montagu and Co, Midland's merchant banking unbeidiary.

subsidiary.
When Ernst Brutsche, the

"I do wish you wouldn't use

a single group.
This group was named Midland Montagu and it was thought for tidiness's sake that Samuel Montagu should be renamed simply Montagu and Co but this proposal did not go down very well at Samuel Montagu where they have a strong sense of history. (Rather strong sense of history. (Rather confusingly, the bank was formed in 1832 by one Montagu They were particularly alarmed when the Midland

house newspaper carried a story as recently as a fortnight ago saying that name change was going through. Finally Brutsche was persuaded that the name had a value which was worth preserving. So Samuel Montagu and Co is to live on. Christopher Sheridan, chief

executive of the merchant bank, tells me there is considerable relief, especially since the bank was recently appointed adviser to the Government on the flotation of Rolls-Royce and British Steel using its old name.

In the picture The BBC's governors have decided that it might be a good

idea if they were put in the picture about likely future developments in television. So they have turned for help not to their own well-staffed organisation but to outside experts in the new media of table and satellite television. cable and satellite television.
In an unprecedented move,
the BBC governors and board of management have arranged for a special briefing when they meet this week to review the corporation's next five years and what reforms may be neces-

When Ernst Brutsche, the chief executive of the investment banking sector, set about preparing Midland for the Big ector of Granada Television and

Men and Matters

Men and Matters

Men and Matters

Atlanta turned to Aetna Life and Casualty and Equitable Life Insurance, two of the biggest US insurers, which earmarked a sizeable chunk of their "socially responsible" funds for the fiedgling carrier. Equitable, which is said to have sunk \$35m into the airline, hired its own investment bank, Donaldson, Lnfkin and Jenrette, to try to find a buyer for Air Atlanta, but to no avail Earlier this month, as Air Atlanta landed in yet another

Men and Matters

Bang, he needed to pull together Midland's treasury business. Samuel Montagu and greatly capturing up to 28 per cent of viewing times. The new inedia trio will be completed by Charles Levison, ioint managing director of Super Channel, the British broadcastiers' satellite channel now broadcasting to Europe.

If the governors have not reached agreement by then, on a new BBC director general, I am sure they could get some advice about that as well.

Political heat

Franz Josef Strauss has a perfect right to sit in the West German Bundestag in Bonn. It is just that for the past four years he has not wanted to. Unable to be Foreign Minister Unable to be Foreign Minister because that seat is occupied, he preferred to retreat to Munich, Bavaria, where he is in charge of everything.

Now, after last month's election, he has to decide again whether to go to Bonn or stay at home. Because there does not seem to be any job big enough for him on offer, the

enough for him on offer, the betting a week ago was that he would turn his back on Bonn again. But a terrible thing has

happened. The Greens have just got into the Bavarian parliament for the first time, much to his annoy-ance. And now the Green women have begun to demand access to the State Parliament's previously male-only sauna on at least one day a week. Even worse, the obedient, conserva-tive women in Strauss's own party like the idea too and have joined forces, temporarily, with their younger and more scruffy sisters. The Social Democrat women in the parliament, trying to outbid them, are saying one day a week is not enough. Should the women get their way, it might be enough to drive the portly Strauss out of Munich.

Observer

Has Big Bang meant little service from your broker?

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FOREIGN AFFAIRS

What the West failed to notice

By Ian Davidson

IN THE current propaganda game between the Kremlin and the White House, the Kremlin seems consistently to be able to take most of the tricks.

of the world.

In Europe, there is a tendency to give Mr Gorbachev the benefit of the doubt. Earlier this month Mr Haus-Dietrich Genscher, West German Foreign Minister, said: "Let us take Mr Gorbachev seriously. Let us take him at his word." In the US, by contrast, there is a greater tendency to emphasise the traditional view that the Soviet system is, by its nature, inherently threatening and aggressive; the presentation may have changed under Mr Gorbachev, but the threat to Western interests remains, and it is a threat which is ultimately military.

Naturally, this debate is not likely to he settled any time.

Mell, perhaps what we know that, but perhaps what we know that

likely to be settled any time soon, and perhaps it cannot in logic be settled; the Savier Union has become a superpower, and however pacific its power, and nowever pacinc its current objectives, the eventual resort to military force cannot be ruled out for all time. Nevertheless, Mr Gorbachev repeatedly tries to persuade the world that there has been a profound change in Soviet objectives, as he did last week at the "peace forum" in Moscow. Moscow.

"I state with full responsi-bility," he said, "that our inter-national policy is more than ever determined by domestic policy, by concentrating on con-structive endeavours to improve

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setting out a broadly philo-sophical argument on inter-national relations, nuclear meapons and the role of arms respectively. Strategic Defence control, the US Administration Initiative programme, but the standard and propaganda is propaganda; obviously the Russians want to padlock President Reagan's Strategic Defence put the strategic propaganda is propaganda; obviously the Russians want to padlock President Initiative programme, but the strategic propaganda is resolved debate in the West was engaged in what appeared to be the final phase of an internal struggle over whether the conciliatory face of Communism presented by Mr to conduct some Star Wars tests in defiance of the Soviet Union. Under the 1972 Anti-Ballistic Missile treaty, the two superpolicy, notably towards the rest of the world.

In Europe, there is a tendency to give Mr Gorbachev the handle of the Mr Gorbachev the conduct some Star Wars tests for the Soviets to talks about nuclear weapons as if butter would not melt in their mouths, but we all know that Soviet military doctrine is firmly based on taking the offensive.

Wall parkets Wall parkets.

threat to Western interests transparently tailor-made to remains, and it is a threat scupper any chance of a major which is ultimately military.

Naturally, this debate is not Soviet Union must rissk running into serious opposition

> Europe tends to give Mr Gorbachev the benefit of the doubt

from the Democrat-controlled Senate. Nevertheless, the struggle is causing manifest concern both in Western Europe and in the Soviet Union. The British Government, for one, has made

Union's arms control position in the two years since Mr Gorbachev came to power, and especially on the Reykjavik

It would not, of course, prove that the Soviet Union is not a military threat to the West; on the contrary, it could imply that the Soviet conventional threat to Western Europe is threat to Western Europe is potentially even more serious than we had supposed. But it might prompt a second look at Mr Gorbachev's Reykjavik plan for elimination of all strategic nuclear weapons which, so far from being naive and insincere, might fit neatly with underlying Soviet doctrine.

Michael MccGwire, the author of Military Objectives in Soviet Foreign Policy, is a distinguished strategic analyst at the Brookings Institution in Washington. The essence of his thesis is that December 1966 was a watershed in Soviet mili-

structive endeavours to improve our country. This is why we need lasting peace, predictability and constructiveness in international relations."

Mr. Gorbachev's dominant theme was the need to reduce and sventually eliminate and sventually eliminate muclear weapons.

What made the speech so striking was the contrast with what is going on in Washington.

Government, for one, has made it crystal clear that it does not hid with the broad interpretability and constructiveness in in Moscow last week foreign Policy," is a distinguished strategic analyst at the Brookings Institution in Washington. The essence of the treaty is annualled," he went on, "the nuclear missile race will acquire new dimensions and will be complemented by the arms race in outer space."

Your red-blooded Reaganite would meetably involve interpretation, and in Moscow last week foreign Policy," is a distinguished strategic analyst at the Brookings Institution in Washington. The essence of his thesis is that December 1966 was a watershed in Soviet doctrine.

Will accomplete the author of Military Objectives in Soviet doctrine.

Mr. Gorbachev accused the Brookings Institution in Washington. The essence of this thesis is that December 1966 was a watershed in Soviet doctrine.

Mr. Gorbachev accused the Brookings Institution in Washington. The essence of this thesis is that December 1966 was a watershed in Soviet doctrine.



inevitably involve interconti-nental nuclear exchanges. It seems a small shift, but it has immense operational implica-

tions.
Il strategic nuclear exchanges are unavoidable in a world war, the Soviet Union must be in a position to attack US missiles in their silos as soon as war itself is seen to be unavoidable: and that means having a very large missile force. If on the other hand strategic nuclear exchanges are not unavoidable, the top prio-rity for the Soviet Union must be to avoid the devastation of the homeland, and that entails a set of very interesting con-

First, the Soviet Union only needs enough missiles to deter the use of American strategic missiles. Second, it has a clear interest in negotiating, through arms control, the lowest pos-sible ceiling on the American strategic arsenal. Third, it has a clear interest in strengthening

clear interest in strengthening and structuring its conventional forces so as to be able to take out Nato's nuclear weapons in Europe and, through a high-speed blitzkrieg, drive the Americans out of Europe.

The evidence for Mr MccGwire's thesis is pretty recondite stuff, mostly related to subtle changes in successive editions of key Soviet works on strategy, and I am not qualified to pass judgment on the details. But the general thrust of his argument prompts a number of comments.

on in the West. At that time, Nato was laboriously shifting its strategy from "massive retaliation" to "flexible response," which was an early euphemism for American reluc-

tance to contemplate the use of nuclear weapons in Europe. That reluctance must open up the possibility that war might stop short of intercontinental nucleur exchanges.

Second, Soviet generals (like Marshal Ogarkov) may feel they must prepare to fight and win a nuclear war, because that is

In the US, the traditional view of aggressive Soviets still holds

their job. But few Western experts are confident that it would be possible to fight a controllable nuclear war, and it would be surprising if the Russians had a magic solution to a problem which has so far eludad their Western opponents. Indeed there is some evidence that Ogarkov was sacked precisely because he insisted on arguing the case for a nuclear war-fighting strategy. Third, MccGwire's thesis is

qualified to pass judgment on the details. But the general intensity of Soviet opposition to thrust of his argument prompts a number of comments.

First, the idea of a Soviet Soviet homeland from Europe. Watershed in 1966 is entirely Hence Moscow's apparent readicompatible with what was going ness to negotiate away all such

missiles in Europe.
Fourth, one of Nato's main anxieties now is that modern short-range missiles will give the Soviet Union the capability to attack Western turgets with conventional warheads, thus heightening Nato's nuclear

MccGwire claims that the two superpowers resonate to two superpowers resonate to two very different models in seeking to prevent another world war. For the US, the key model is blunich and World War Two: stand up to the enemy. For the Soviet Union, it is Sarajevo and world War One: take political steps to avoid situations of tension, in which a chain of events can tead inclustably to

Such metaphors are bound to be imperfect. What is undoubt-edly true is that the US has over the years shown the greatest inconsistency in its attitudes towards arms control; and this may be because the attempt to combine the co-operative assumptions of an arms control assumptions with the confronta-tional assumptions of an anti-Munich posture is likely to be inherently unstable.

MccGwire claims that the

Soviet Union has been much more consistent towards arms control. I am not sure, but you would be hard pressed to find any government in Western Europe which would have greater confidence in Washington's current arms control policy —if it were not for the fact that this is our amperpower. * Military Objectives in Soviet Persign Polley by Michael MccGwire, Brookings Institution, \$39.55.

Lombard

All the parties are wrong

By Samuel Brittan

winston churchill made tence of US-style supply-siders a famous remark that democracy was a very bad system, but other systems were worse. In the run-up to an election, we receive frequent reminders of the first part of his remark.

It is difficult to see why a pound spent by a private citizen should produce more or fewer jobs than a pound spent

We have on the one hand a British Government, which is prepared to put in jeopardy the hard won gains of low in flation and sustainable growth. It is likely to do so by cutting taxes and reducing interest rates at a time when home demand is growing more than enough in the absence of these stimuli.

Greenwell Montager of these stimuli.

Greenwell Montagu has just pointed out that according to the doctrine enunciated by one Nigel Lawson, when an aspiring Financial Secretary to the Treasury, the Chancellor should make no tax cuts at all. Unfortunately, both the Lawson speech and the Greenwell bullein and much financial comment generally, are based on the PSBR ratio about which one can argue indefinitely. It would be much simpler to argue in terms of demand.

The only reason that so-called Keynesian demand management was inflationary is that it was conducted in real terms, ignor-ing inflation. There was, and is, nothing wrong with demand management as such. You might think that the Opposition parties, which do not

have this hang-up on Keynes, would be enjoying themselves, talking about financial profigacy—knowing that they would merely have to condemn what the Government is doing. But no. Their main disagreement with the Government is just that they want more public spending instead of tax cuts. Unfortunately, the Alliance differs only in degree from Labour in preferring collective spending to spending by individual citizens of their own income. One does not have to be a fanatical Gladstonian to believe an ample amount of public goods and of income re-distribution can be provided from the 44 per cent of the national income that even the Thatcher Government promises to devote to public expenditure.

The Opposition parties say that public expanditure pound for pound creates more jobs.

This is the mirror image of the even more fanatical insis-

pound spent by a private citi-zen should produce more or fewer jobs than a pound spent

It was only a little while ago that critics of European fiscal austerity argued for "supplyausterity argued for Side friendly " expe demand. By this they meant, in part, that demand stimuli should take the form of tax cuts, especially of marginal rates, and that joint inter-national action would see that import leakages cancelled out. The only thing that has changed is that Britain, which has not been guilty of fiscal austerity since privatisation was invented, is no longer a country which peads domand crimulawhich needs demand stimula-tion at all, as the sensationally bullish February CBI survey demonstrates.

Unfortunately Unfortunately Alliance speeches in favour of public rather than private spending rely on model simulations in which the former appear superwhich the former appear super-ficially to provide more jobs. They ignore all important "technical" explanations, for example, in the February London Business School Econo-mic Outlook: "The properties of the model are such that the favourable effects of a policy shock wear off after a time."
In other words any job benefits are temporary; and in a few years unemployment returns to a level determined by the characteristics of the labour

market. Some highly selective expenditure directed at the long-term unemployed might improve these fundamental characteristics of the labour market. So more assuredly would a break-up of traditional collective bargaining as advocated by Mr Renneth Clarke. But job crea-tion does not justify a general preference for either public or private spending, which should be determined by fundamental political values.

A national curriculum

From Patricia Wright

Sir, - While hydroponicsstandardised feeding mined putrients works well enough in the mass propagation of house-plants, I find it hard to believe that a national curri-culum will do much towards producing generations of hi-sci

I have also noticed that people I meet who favour a national standard curriculum as the way to national economic health, also urge the importance of parental choice in education to meet the needs of the individual meet the needs of the individual child—and their own children often need to attend independent schools. So perhaps the problem lies in a flourishing "two nations" philosophy of national education, rather than in the lack of one.

I happen to believe that a more important influence on national educational attainment is the national system of social values; it does seem significant that West Germans consider it about twice as important as the British to develop in children qualities like a feeling of responsibility, independence, and determination. In addition, they rate a sense of leadership eight times more highly than we do But do we want to dic. we do. But do we want to discourage Britain's greater com-mirment to unselfishness (rated 10 times higher here than in West Germany), tolerance and respect for others (50 per cent), good manners (ditto, approx) and obedience? Patricia Wright 7 Whison Place,

Teacher status From Mrs D. Rauson.

Sir,—I endorse the views of Mrs Pat Clayton (February 18) in response to the review by Joe Rogaly (February 11 and 12) on British education. I refer, in particular, to the apparent failure to realise that teaching, wherever it is needed, is held in contempt by British society, and not least in the universities from which some new teachers are expected to come. Neither legislation nor even extra legislation nor even extra money can, by themselves, now generate the enthusiasm and respect that we had in abun-dance in the 1830s.

We cannot put the clock back, even if it were appropriate, after such vast change. But there is no virtue in continuing to ignore the unalterable fact that time and skill spent on new generations is the most important investment of all and stays several steps ahead of through films of that length and will not be realised without Puma — February 17) has our only option was to do

Letters to the Editor

some personal sacrifice by all concerned. The whole environ-ment for this delicate plant is new hostile. I speak as one who experienced the chronic social disadvantages of a deprived area in the 1930s, softened only by the high quality and commitment of the teachers in state schools. It was a privilege for which a price in personal terms had to be paid in personal terms had to be paid for the opportunity to compete by candle-light for the rare chance of scholarships in a remote rural area. I owe almost everything I have enjoyed to this one highly charged opportunity.

(Mrs) Dilys Rawson. 37, The Drive, Amersham, Bucks.

Investment is not a driving force From Mr R. Jones

Sir,—May I suggest to Mr MacLean (February 18) that he has the wrong end of the stick in his views vis-a-vis the stick in his views vis-a-vis the economies of Calcutta and West Germany. Surely there is little investment in Calcutta because it is an economic disaster area rather than the other way round. Likewise after the war the West Germans were sufficiently educated, disciplined and determined to rebuild their economy to know that if they were to succeed they had to create and maintain adequate investment.

To me it seems obvious that while the lack of adequate investment can certainly inhibit investment can certainly inhibit growth, it does not work the other way round. Investment is not a driving force in itself and pouring it into the economy will be about as effective in producing growth as pushing on the end of a piece of string unless the motivation and the intelligence to make good use intelligence to make good use of it are already present.

R. H. Jones. 7 Maple Avenue. Manchester.

Popular since 1251

From the Leader, Bolton Council Sir,—Bolton's reputation as a centre of excellence in the north-west was laid down in 1067 but 900 years later your Munich correspondent (Reebok obviously not learned his his-tory or his geography as he believes this thriving centre of trade and industry has crossed depressed north-east!

Bolton has been a popular north-west market town since 1251. It was the centre of the cotton industry and witnessed the birth of Crompton's Mule and Arkwright's Spinning Jenny and was the birthplace of the first Lord Leverhulme.

The decline of the cotton industry was not the end of Bolton—it has changed with the times and attracted major new industries to the town and so

Typical is the Reebok factory and the company's decision to set up its administrative and marketing headquarters for the rest of the world outside the US in Bolton, Many other household and international names also have their UK operations based in the north-west and Bolton and more are poised to come to the town. Please do not turn our signposts around! (Councillor) R. L. Howarth. Town Hall, Bolton, Lance,

Attitudes to TV

From the President, National Viewers' and Listeners' Association

Sir,-Having been aware, Sir.—Having been aware, over many years, of Christopher Dunkley's opposition to our work and of the way in which he takes every opportunity to misrepresent it, I was not the least bit surprised to read his comments (February 18) on C4's research into public attitudes to the "red triangle" warning symbol.

the offensiveness it contained.

I know how anxious he is—as he always has been—to spread the idea that we "represent a very small minority" It has become something of an obsession with him and it leads him into strange arguments. He criticises us for showing only short extracts of the C4 films. He must know that no MP woulhave had the time to sit through films of that length and our only option was to do

I'm so glad he agrees with us about Themroc. As far as "The Singing Detective " is concerned, I agree entirely that it was in many ways an outstanding film. However the violent, explicit intercourse scene enacted before the eyes of a young boy did, as many other critics noted, break new ground and supposed to operate in relation to "good taste and decency" and we allow those controls to

be swept away at our peril.
Furthermore it was shown at a
time when many immature
youngsters are still watching but that does not seem to con-cern Mr Dunkley in any way. Mary Whitehouse.

Ardleigh, Colchester, Essex.

Sir,-The proposed increase

Lecturers'

pay From Mr G, Bernard

sir,—the proposed increase in university lecturers' pay has been misleadingly reported (February 12). Presented in the usual way as a percentage increase of the previous year's salary, the offer is equivalent to 5.3 per cent from April 1986 (but not read till March 1992) (but not paid till March 1987), 10 per cent from April 1987 and 6 per cent from March 1988. Despite the large sums of extra government money and despite the newspaper headlines of large increases, in only one of those years does the rise exceed the newspaper and to 71 perthe norm of 6 per cent to 7½ per cent. This offer does little then to compensate for several years in which lecturers' pay has risen less than that of comparable groups. It will elso do little to halt the "brain drain" of

Worse still, inadequate though it is, this settlement is not, as far as one can judge the misrepresent it, I was not the least bit surprised to read his comments (February 18) on C4's research into public attitudes to the "red triangle" warning symbol.

This found that 86 per cent of viewers are glad to have a warning of offensive material. The viewers concerned in C4's that after vers of dearth. In warning of onensive material, students can compete for — and that after years of dearth. In survey were not asked if they approved of the material in my subject, between 1981 and 1986 the total number of hissuch programmes, but whether they were grateful for the from over 900 to under 800 and warning that they could avoid the offensiveness it contained. ably there will be less money to spend on books, and more committee meetings at which diminished resources are painfully redistributed. The demo-ralisation of the universities will continue.

Department of History, The University,

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FINANCIAL TIMES

Monday February 23 1987



Roderick Oram on Wall Street

Close watch on the watchdogs

A COMPLIANCE officer's lot is not a happy one at the best of times and these are not. Self-policing by Wall Street's finest is being called into question by insider trading scan-dals, and a rising tide of evidence that some employees and perhaps a few firms have broken laws in their pursuit of profits.

Ever reluctant to talk, some compliance officers are becoming outright reclusive as the scrutiny has intensified. We have hundreds of them but we won't even tell you how many," a major Wall Street firm replied tantalisingly to a re-quest to interview just one. "We have never discussed in 18 years the role of our compliance officers, declared a second firm.

Any officer feeling unjustly blamed for failing to curb Wall Street's excesses could take some comfort from the guarded verdict of the watchdogs. "By and large they are doing a relatively good job, which is not to say they could not do better," said a senior official of the Securities and Exchange Com-

Standards vary, however, offi-clais admit. Aggrieved parties have already begun to file damage suits against firms which they allege ap-plied scant supervision to aggres-sive employees during Wall Street's takeover boom. Some compliance officers will have to defend their procedures from the witness stand

Recent scandals have inevitably prompted reviews by firms and regulators resulting, for example, in last week's move by the New York Stock Exchange to place a greater burden of self-policing on its mem-ber firms. It stressed that they were the industry's first line of defence against illegal acts which under-

mine the integrity of markets.

Compliance officers would be the first to agree with the rule makers that the rapid growth in recent years of trading volume, variety of investment products and services and cross-border transactions is straining the internal supervision

The pressure is showing up in two main ways - on people and on trading systems, says the chie compliance officer of a leading Wall Street firm. Fast growth has drawn enced people into firms. We have enhanced our training programmes to educate and sensitise them to what is right and wrong," he said. On the trading side, his firm's legal and compliance departments have drawn up detailed rules to add to the firm's compliance manual.

Each firm's manual differs but they all lay down the rules of the firm and self-regulating organisa-tions and laws of the land. Stock exchanges require, for example, that employees must do their personal trading through their own firms or, if they use outside brokers, pass on full trading records to their employers, who must review them for con-

Firms and stock exchanges have invested millions of dollars in computer systems to try to catch employees trading outside the net. Compliance officers, typically lawyers, former regulators of staff who have had administrative careers in the firm, enforce these requirements on staff and broader ones on their companies concerning, for example, adequate capital ratios and

timely financial reports.
"Sometimes it's thankless, and the more successful you are, the more likely you are to be taken for granted," says one compliance officer. Rather than play the heavy-handed cop though, the most suc-cessful approach, he adds, is to "cultivate the feeling that you are part of the team by showing them how to do the maximum business inside

One of the greatest difficulties a support from senior management, who, for example, might be loath to fire a highly successful trader. Regulators say this is becoming a less frequent problem as executives are growing more aware of the jeopardy in which they would place their

Overall, a lack of supervision is the most common reason for the breakdown of self-regulation in a firm. Typically, procedures have been drawn up but applied hapha-zardly, if at all. When the Securities and Exchange Commission decides that an illegal act by a firm or its employees indicates a systematic failure of self-regulation rather than an isolated incident, it orders the firm to call in outside advisers to conduct a comprehensive review of the firm's compliance system. About a dozen such orders are made each year.

Despite these failures, most people in the securities industry and regulatory authorities argue that the present self-policing mechanisms require only further improvement rather than a comprehensive

Damascus moves to assert its authority despite Gemayel objections

Syrian troops enter West Beirut

BY NORA BOUSTANY IN BEIRUT

SYRIAN TROOPS yesterday entered West Beirut in force yesterday in a decisive move by Damasravaged Lebanon and bring to an time since the Israeli invasion in end the anarchy which last week 1982. devastated the heart of the predom-

dent Amin Gemayel, the largely seafront districts and the commerpowerless Christian head of state,
about 4,000 Syrian regulars including units of the elite Special Forces
backed by columns of tanks converged on the city along two main
roads from the mountains in the vitchak Rabin, Minister of Defence,

The intervention was requested by leading Moslem politicians in-cluding Mr Rashid Karami, the Prime Minister, following the bitter More than 200 people were killed struggle for supremacy in West Belin six days of fierce battles between

Militiamen of the mainly Druze Progressive Socialist Party in alli-

Brigadier Ghazi Kanaan, Syria's chief of military intelligence in Lebanon, issued a stream of ultimatums warning militiamen to clear the streets, abandon confrontation

lines and release hostages. With the unchallenged thrust into the city, the Syrian army returned

BY QUENTIN PEEL IN BRUSSELS

After taking control of Beirut airinantly Moslem sector of the city.

Despite the objections of Presithe city, the troops occupied the

said that it was opposed to a Syrian presence in West Beirut but would only react after a careful study of

More than 200 people were killed the militias in West Beirut last

ance with left-wing groups have desands of troops to West Beirut, feated the mainstream Shia move-where Arab, Israeli and Western armies in turn have tried and failed to keep control during Lebanon's 12-

> The move has antagonised Christian leaders. It is likely to be viewed with concern by Palestinian guerrilas and with suspicion by pro-Irani-

> an militiamen. The US, Arab moderates and the

EEC foreign ministers launch

THE GREAT debate on the future regional funds, contains costs and on budget contributions, which financing and policies of the Euro-benefits for all.

financing and policies of the European Community, designed to make
the rich member states pay more
and the Common Agricultural Policy cost less, was launched last night
at a chosed doors meeting of ESC

The first thans, contains costs and
benefits for all.

To be discuss and a more
wealth-related calculation of contribudget rebate system and a more
wealth-related calculation of contributtons, the first splits Budget conthirties (after rebate) could conThe foreign ministers asked Mr

much more stringent expenditure

debate on Delors proposals

Soviet Union have given cautious a carefree crowd of cosmopolitans nods to Syrian peace efforts in Leb-make the mission of any effective anon in recent months.

ab support for their role eroding back in force for the first time since they were forced out by Israeli in Israeli troops invaded Labaron in

Syria has avoided direct intervention, preferring to influence events through its allies in Lebanon.

the growing strength of the Palesti-nian guerrilla movement, which Syrian-backed Shia Amal militia, old yet inconclusive camp war be-are likely to have prompted Presi-dent Hafez Assad to order military estinian refugees and fighters is at

Mr Walid Jumblatt, the Druze chief, and Mr Nabih Berri, leader of according to political observers Amal, agreed to the Syrian intervention after protracted discussions

The Iranian-linked Hizbullah, or Party of God, which is believed to hold most of the 28 foreign hostages missing in Lebanon, is not too happy with a Syrian takeover.

The foreign ministers asked Mr

Delors to put forward much more

detailed proposals on how to control the cost of the CAP in each individ-

ual sector, and they did not seriously begin to discuss his ideas on a

change in the whole basis of budget

His plan would include a measure

of relative wealth based on gross

national product, alongside the present value added tax formula,

ies, in the calculation of budget pay-ments from each national capital.

hension. Unbearable living condi-tions in the shadow of gun law in a force necessary, at least for now.

syrian troops were bogged down in Beirut for six years after they halted fighting in 1975-76. With Arrice and flowers. The Syrians with rice and flowers. The Syrians were not as the first way in the first time since and flowers. Israeli troops invaded Lebanon in the summer of 1982.

hrough its allies in Lebanon. the Lebansese swamp is partially motivated by its desire to block any possible gains by Palestine Libera-tion Organisation chief Yasir Arafal has been locked in combat with the on the political scene. A four-month tween Shia militiamen ringing Pal-estinian refugees and fighters is at the root of Syria's final resolve to come back to Beirut in a major way,

By sundown, steel-helmeted Syr ian soldiers had taken up positions by the side of the Beirut International Airport runways, dug up trenches, fanned out in main arteries around the Palestinian camps py with a Syrian takeover.

On Beirut's southern edge and other Beirut's war-worn population sectors of the embattled city for watched the return of the Syrians what appeared to be a long stay.

to discuss spacecraft project

FOUR of Western Europe's leading erospace companies are to meet in Rome next month to discuss collaboration over producing a new kind of reusable space vehicle for early next century.

The two-day meeting, set for March 16 and 17, has been instigated by British Aerospace, which is anxious to find European partners for its Hotel (Horizontal Take Off and Landing) project.

Hotol is a plan to produce a reustake off and land using an ordinary runway to reduce greatly the costs of lifting into orbit satallites and

British Aerospace, which is con ducting studies on Hotol with Rolls Royce, believes the correct way to levelop the vehicle is through an industrial partnership. The other participants at the Rome gathering all of which have expressed some interest in Hotol-like vehicles, will be Aeritalia of Italy, Aerospatiale of France and Messerschmitt-Bolkow Blohm of West Germany.

The British Government, which has contributed a third of the £3m cost of a preliminary UK study into Hotol, shares the British Aerospac view. Mr Geoffrey Pattie, the Indus try Minister responsible for aero space, is anxious for the Hotol scheme to become a fully fledged European project under the au-spices of the 13-nation European

Space Agency.
According to estimates, Hotol
would cost a total of £4bn to develop. It is envisaged that Britain would contribute no more than about a quarter of this sum, with other European governments pro

viding the rest. The vehicle could be flying in the early part of next century, as the next generation of European satellite launcher following the Frenchinspired Ariane rockets.

Hotol would be powered by a rev-olutionary form of air-breathing engine, which, during the early stages of the vehicle's ascent, would enable it to dispense with conventional rocket propulsion. This would cut enormously the weight of fuel the craft would have to take into orbit.

Mr Peter Conchie, director of business development at British Aerospace, defended Britains decision not to release to the public details of how this engine would work.

Europeans

THE LEX COLUMN

Redemption through sin

investment banker in government, is appropriately symbolic and (echoing the UK) the Administraion is desperate not to appear soft. on its supposed chures on Wall

Capitol Hill is said to be closely considering whether risk arbitrage is really a business for takeover adis really a business for tangetver ac-visers. It was already, before Boe-sky, pondering legislation curbing hostile bids, outlawing greenmail, and tightening disclosure require-ments. The SEC has asked for and ments. The SEC has asked for and will certainly get a one-third increase in its budget. There is even talk of a public inquiry into investment banking.

Also, while one might assume that scandal encourages more not less regulation there is, ironically, a chance that one of the system.

chance that one of the greatest ob-stacles to rational financial deregulation — the Glass-Steagall Act—
may be further weakened by recent
events. For the act which has separated commercial from investment
banking for half a century, and
which is now almost universally regarded as anachronistic, has been most lovingly guarded by those new political pariahs, the investment bankers.

Paralysis

Beform of Glass-Steagall has been a classic victim of the legislative paralysis induced by special-interest politics. The act has been eroded at the edges by the courts and deregulations minded regulators. Nevertheless it still prohibits commercial banks from being "principally engaged" in underwrit-ing "ineligiable" securities – the most important being corporate bonds and equities – because of the now discredited belief that such comingling of lending and underwriting led to the great crash.

commercial banks at a disadvantage in relation to foreign competi-tion (especially following liberalisa-

For US investment banks the nightmare may have only just begun. The shock of tears and hand-cuffs is already giving way to a lingering fear that the industry's legendary lobbying clout has been fatally undermined by scandal.

The uncertainty surrounding the future of Donald Regan, White House chief of staff and the senior investment banker in government.

given new force when Goldman although some commercial banks will no doubt try to argue that the protected market creates a "chubby" atmosphere in which criminality can thrive. Some investment bankers will paradoxically be eager to support this view; they stress that without the act commercial banks of the protected market creates a "chubby" atmosphere in which criminality can thrive. Some investment bank-ers will paradoxically be eager to support this view; they stress that without the act commercial banks of the protected market creates a "chubby" atmosphere in which criminality can thrive. Some investment bank-ers will paradoxically be eager to support this view; they stress that without the act commercial banks of the protected market creates a "chubby" atmosphere in which criminality can thrive. Some investment bank-ers will paradoxically be eager to support this view; they stress that without the act commercial banks of the protected market creates a "chubby" atmosphere in which criminality can thrive. Some investment bank-ers will paradoxically be eager that the function of the protected market creates a "chubby" atmosphere in which criminality can thrive. Some investment bank-ers will paradoxically be eager that the duces risk to depositors has also been undermined by the commercial bank sumitor.

The top dogs among investment banks have meanwhile enjoyed a balance-sheet growth without quite the deterioration in credit quality suffered by growth-obsessed com-mercial banks like Continental IIII-

Any notion that the Glass-Steagall divisions were bedrock, part of the regulators' conceptual equipment, has moreover been swept away by Gerald Corrigan, president of the New York Fed, who has managed to think through a provisional post-abolition framework without so much as mentioning the act by name.

Thus the Senate will once more address the question early next month as part of the Competitive Equality Banking Bill. It is not the blockbuster banking bill that many commercial and central bankers beheve is necessary to replace the present ramshackle framework, but would provide all commercial banks with new underwriting powers for municipal revenue bonds, mortgage-backed securities, mutual funds and commercial papers.

Horse-trading has already delay-ed the bill by two weeks and most observers believe it has close to no chance of passing through Congress intact. Indeed the current \$64bn estion is whether the whole bill will be dropped to ensure passage for the urgent recapitalisation of the Federal Savings and Loan In-surance Corporation or whether reformers can use that refinancing as

However, several commercial noted Glass-Steagail revisions through the increasingly exasperated Federal Reserve Board, which is expected to rule in their favour in April. At that point the investment ing losses arising from lawsuits against an investment banking arm, as well as being permanently exposed to a wider range of con-

flicts of interest. The latter claim neglects the fact that investment banks are already both lenders and underwriters and that the important Chinese wall lies within, not between, investment and commercial banks. As with investment banks, the risk of crossinfection (and thus the exposure of public money) in commercial banks would be minimised by the Corrigan proposal to regulate separately the different subsidiaries of a commercial bank holding company.

J. 190

mane St

Evolution

Previous rounds of deregulation have shown, however, that new entrants rush to compete in areas that are sparsely populated with good reason. If second-tier commercial banks ran full-tilt into the issuance of junk bonds, there would shortly be no more margin left in that bush ness than there is in the industrial loan books that these same banks are trying to run down. For all that, the more disinterested investment bankers concede that reform is inevitable, and support evolutionary change in the hope of preserving a balance between competition and

safety.

Messy evolution is in fact just

messy evolution is in fact just what is happening - it is after all just as easy to lose money in Government securities as in corporate bonds - and given the difficulties of creating a coalition for radical re-form (especially given the opposi-tion of the commercial companies with financial interests) muddling through may be the best that can be expected. Unless of course an in-vestment bank faces collapse as a result of a lawsuit, in which case a shotgun wedding with a commer-cial bank might have to be arslowly climb to the Supreme Court. breeding of Polish loans with insid-There is of course no logical link er-trading provisions should be between the barriers imposed by enough to keep the regulators in ilass-Steagall and insider dealing, full employment.

the Netherlands and Denmark, as well as West Germany, much stricture for controls on farm spending, and a doubling in the size of social and spending and an anced within the present ceiling spending and anced within the present ceiling spending anced spending Paris accord seeks stability Continued from Page 1

kets in order to stabilise currencles

cy cost less, was launched last night at a closed doors meeting of EEC Foreign Ministers.

The sweeping proposals submitted last week by Mr Jacques Delors, the European Commission President, in the European Parliament, were given a first broad and generally sceptical review by the 12, with major net contributors such as West Germany and the UK particularly cautious.

West Germany wealth-related calculation of contributors, the net British Budget contributions, the net British Budget contributions, the net British Budget contributions, the net British Budget contribution (after rebate) could still virtually double from the present Ecu 1.8 hu. (Si.1bn) to some Ecu 1.8 hu. The UK would remain the second largest net contributor after West Germany, they indicate.

Sir Geoffrey Howe, the British Foreign Secretary, last night put most emphasis on the need for much more stringent expenditure

Only the certainty of a long and control, and action to cut the cost of

agonising negotiation emerged the CAP. While he insisted that the from the discussion - with a first problem of REC food surpluses was

detailed debate by Foreign Minis- only part of a worldwide problem of

ters set for April, and few expecting overproduction, he stressed the

a conclusion before mid-1988.

The complex package, involving a closer to world prices, and use pubshift in the burden of financing to the wealthier member states like the Netherlands and Department.

at around current levels. The officials described this US commitm

Mr Baker, however, was noncommittal on whether the US had given a specific promise to join in concerted intervention to stabilise the dollar. He stuck to his long standing position that he would never comment on such matters.

There were also indications that US co-operation in promoting stability on currency markets is dependent on firm evidence of faster growth in Japan and West Germany over coming months. Yesterday, Mr Gerhard Stolten-berg, West German Finance Minis-

ter, pledged to increase the tax reductions that his Government had already fixed for 1988. He indicated. however, that the complex negotia-tions on the establishment of the coalition Government in Bonn prechided a pledge to introduce earlier

Japan promised to push ahead with the implementation of mea sures proposed in its current budget and to prepare additional action to promote faster growth once the budget had been approved by its

Italians threaten to cancel June summit

Continued from Page 1

related economic policy measures are to be discussed and dealt with." the Italian and Canadian ministers tarial group on Saturday. Mr Gio-vanni Goria, the Italian Finance Minister, left for Paris on Saturday carrying written instructions from Mr Craxi to pull out of yesterday's

events, he added.

cial France and Britain are largely

meetings whenever the manage- and the US and West Germany, ment or the improvement of the in-

"It was clear that a meeting was going on without us," said Mr Goria yesterday. Italy had been "discrimi-nated against" and he personally felt "bitterness" about the turn of

responsible for frustrating the Tokyo agreement. The reality is that laterally between the US and Japan to whether it takes place.

meeting if it appeared that the Five were "precooking" an agreement for rubber-stamping in the Group of

ternational monetary system and In the Italian view, this wording leaves no room for doubt that both should have been part of the minis-

According to a senior Italian offi-

He believed that both France and the UK feared that a group of seven would be run by a directorate of the US. West Germany and Japan which would make their influence on events as marginal as that of Italy or Canada. With a general election on the

horizon, Mr Craxi has been making much of the new economic strength and image in the world which Italy has acquired under his 3% year pre-The weekend's events are not on-

ly a serious personal setback but alpacked with irony since Mr Craxi himself is currently being ac-cused of failing to honour agree-ments. Last week, he cast doubt on whether he would hand over the premiership to a Christian Demo-crat in April as required under a political deal made last July.

In any event, it is virtually certain that the Socialist leader will the G5 has become a group of three not be at the Venice summit as because all of the negotiating benot be at the Venice summit as fore the weekend has been done bi- diminished his personal interest as

Pearson plc

through its subsidiary

The Penguin Publishing Company Ltd.

has acquired the

New American Library

The undersigned acted as financial advisors to Pearson plc and The Penguin Publishing Company Ltd. in this transaction and placed 8,500,000 new Pearson ple shares in the London Market to finance the acquisition.

Lazard Frères & Co.

Lazard Brothers & Co., Limited

World Weather

Rivels Five du J'e Roue Salzivorg Saa Franci Salzivorg Saa Franci Salzivorg Saa Salzivorg Taipus Tai

C-Cloudy D-Drizzle F-Feir Fo-For

Brazil attempts to allay fears on debt decision

Continued from Page 1 ers to leave foreign ports both to loans made in conjunction with the

boost national stocks and to avoid World Bank, for example, payments possible sequestration moves. Details of the move on interest lent independently to World Bank rates were given to some 200 for- schemes may find their interest eign bank representatives by Mr withheld.

Gros at a hastily summoned meeting in Sao Paulo on Saturday. The central bank president said that the freeze on payments would hit all loans of 360 days or more.

ty exists in a number of areas.

The money to be retained by the central bank will attract interest but only at a rate to be defined in the forthcoming negotiations. This will then be backdated to January 1.

will be made. But those who have

Short-term lines, trade credits, capital and dividend remittances Although all the Brazilian politiand debts held by the Paris Club cal parties have backed the interest group of sovereign creditors are not rates suspension President Sarney to be affected. However, uncertain- is already confronting opposition to his plan to cut Government expend-For co-financing deals involving iture.

Bristol 0272 277725 Oxford 0865 249494

INTERNATIONAL BONDS

Hopes of a more stable dollar help to lift performance of issues

IT WAS a brave Europoud dealer lent on dealing floors on Friday, who was prepared to put his money where his mouth was at the end of detected a distinctly firmer tone. for Europen bonds among Japanese investors. This was reflected in last week's new issues, many of which last week while the market's fate hung in the balance ahead of the weekend finance ministers' meetings to discuss possibilities for economic co-operation and currency stabilisation, writes Clare Pearson

tions it might take in the coming

was concerned, the dilemma was that any firm agreement at the weekend to support the dollar should lead to a rally while dis-agreement, or empty statements of intent, could send it sharply lower.

The "we've heard it all before" count rate to 2% per cent, effective school of thought, which implied a continuing wariness about EurodolThe basis of their bullishness was the strong and sustained appetite to the strong and sustained appetite to the tested in the coming days fared better as they were for shorter and sustained appetite to the tested in the coming days fared better as they were for shorter and sustained appetite to the tested in the coming days fared better as they were reasonably and sustained appetite to the tested in the coming days fared better as they were reasonably and sustained appetite to the tested in the coming days fared better as they were reasonably and sustained appetite to the strong and sustained appetite to the tested in the coming days fared better as they were reasonably and the strong and sustained appetite to the strong appetite to th

Indeed, the hope of a more stable performance of some of the new issues. Those for SEK and GMAC, for instance, which had looked tightly priced at the outset, achieved small in London.

Since dealing was desultory on Friday, the market had plenty of time to ponder the different directions while a 10-year deal for the same was trading well in spite of initial nervousness about time to ponder the different directions while a 10-year deal for the same was trading well in spite of initial nervousness about time to ponder the different directions.

In the secondary market Eurodotlar prices were maintaining their As far as the Eurodollar sector gains at the close although retail buyers were still barely sighted.

Elsewhere, Euroyen dealers were certainly not looking for selling opportunities on Friday - even after the Japanese authorities had announced a % point cut in the dis-

week's new issues, many of which were longer-dated, and for the supthat Japanese investors favour.

courages more and better quality new issues while this core of bonds

One of the reasons for the abundant Japanese interest in the Euroy-en market has been the desire to limit currency risk. This has been particularly stimulated as the financial year approaches its end on March 31, All this is combined with

stead, an investor can pick up around 50 basis points.

Some dealers said another factor Diversification into Europen was speculation that there would be bonds has become self-fuelling because a growing investor base enumeric bonds. The alteration which was speculation that there would be investors fear is the disallowance of "coupon laundering" - the practice further stimulates demand. Europe of reducing the tax liability on a en issue volume has stepped up significantly in the first weeks of this year.

The one worry hanging over Eu-royen dealers is that the market may have peaked. It has certainly suffered a recent correction after a tremendous run since the beginning of this year, during which the most popular issues have achieved price gains of around 3% points.

Dealers in the D-Mark market, of Turkey. trade actively on Friday, and price changes were mined in low volume. In their free time, however, some could not help being assailed by nagging fears about what might lie in wait for them when they returned to their desist this morning. The bonds and if they counted as Any stabilisation of the dollar to loan time they have no mathet which forms the D-Mark to maintive date and have many of the state of th

Cy speculation.

Longer-dated Euro-DM bonds
seemed to have fallen out of favour.
On Friday, a recent 15-year deal for

last week the benchmark No. 59 although limited swap opportuni-bond touched a low of 4,68 per cent. ties make any "jumbo" issues un-By investing in a Europen bond in-likely. parties and to be a delayed reaction instance, met good demand as did a five-year issue for the Central Bank selling as dealers tried to pass on

Dealers in the D-man wall like their colleagues in the other sectors, where little inclined to pondering the currency markets last week, Eurodoller floating-rate

would draw fire from the D-Mark tial problem is that they have no market which flourishes on current maturity date and have many of the are really traded.

In the conventional FRN market which flourishes on current maturity date and have many of the characteristics of equity, though not form the D-Mark tial problem is that they have no market which flourishes on current maturity date and have many of the characteristics of equity, though not form the D-Mark tial problem is that they have no market which flourishes on current maturity date and have many of the characteristics of equity, though not form the D-Mark tial problem is that they have no market which flourishes on current maturity date and have many of the characteristics of equity, though not form the D-Mark tial problem is that they have no market which flourishes on current maturity date and have many of the characteristics of equity.

Austria was quoted as low as four would emerge, a level at which zero points below its issue price, as was coupon bonds could be tacked on to a 10-year issue for the province of them, ensuring repayment after a given number of years. This was fall in the perpetual sector.

Last week's new issues generally accounted however.

Last week's new issues generally accounted however.

Austria was quoted as low as four would emerge, a level at which zero fair demand. The market was generally nervous following rises in short-term interest rates and the given number of years. This was fall in the perpetual sector.

In Switzerland last week prices rather than one of the "big three" were lower to unchanged, with in-

The latest downturn in the mar- vestors increasingly reluctant to bond syndicate.

paper they had bought a few weeks ago. Although prices of most of the issues for UK clearing banks did not fall as far last week as they had at the end of last year - the first

the first classic FRN of the year surfaced. This was for American take on low yielding paper in the Express Bank and seemed to meet primary market. The SFr 100m is

EUROMARKET TURNOVER Straights Coor FRM Other
US\$ 4,147.9 — 22.0 4,317.4
Prov 2,343.5 645.7 85.0 3,543.5
Other 3,931.5 4.3 480.5 315.3
Prov 2,134.4 446.6 — 202.7
Secondary Market
US\$ 27,215.3 1,989.4 17,307.0 5,856.7
Prov 21,537.8 1,941.2 15,849.5 5,412.6
Other 18,229.0 480.9 3,501.6 10,136.3
Prov 19,180.7 587.9 3,649.5 10,877.6 Total 19,435.0 41,436.7 14,796.4 36,270.4 17,542.8 19,544.5 15,915.1 21,144.2

In Switzerland last week prices rather than one of the "big three" were lower to unchanged, with inSwiss banks which lead the main

EURONOTES AND CREDITS

Japanese interest for Fuji deal

BY ALEXANDER NICOLL IN LONDON

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HALLES E h least with 31:23 PM

There are clear signs that Japanese banks as well as securities houses are showing growing interest in a market from which they have so far held back. This is likely to heighten competition in a sector

It is only since October that France and increased a Pirelli deal banks have been allowed to act as from \$75m to \$100m. dealers on ECP programmes. With

Among the five dealers for Fuji mandated Citicorp for a \$100m point utilization fee.

Photo are two Japanese bank subsidiaries alongside Nomura International, the arranger. They are Bank of Tokyo International and Mitsui for four years and 7.5 thereafter, and may be increased.

THE announcement of a \$100m Eu- Finance International. The others with interest set 12.5 basis points rocommercial paper programme for are Algemene Bank Nederland and above Libor. Citicorp also completing Photo Film may have sent a Merrill Lynch Capital Markets. ed its \$1hn syndication of a renegotiated facility for Electricité de

their corporate customers increasingly turning to it as a source of short-term funds, they are bound to want their share of dealerships. Securities houses have been quietly building a 275m standby credit with an underwriting fee of 3 banks and the standard of the standa which is already tough and has building a presence, though it is basis points - though this will install imited. Nomura, for example, tidly be 3 basis points because the has about 10 dealerships so far.

Finland's United Paper Mills has aximum spread over Libor will be "unavailable." The maximum spread over Libor will be "2.5 basis points, with a 2 basis point utilisation fee.

Spanish banks funnel funds to ailing utility

SPANISH BANKS have provided unneially weak companies to Fuerzas Electricas de Cataluna SA stronger ones. (Feesa), the financially troubled Enher agreed to pay Feesa Pta electricity utility, which Pta 24hn 36hn over a three-year period. It (\$186.7m) to help it overcome its has already paid one yearly instaldebt crisis, Renter reports from ment, and the rest has been

A spokesman for one of the five banks involved in the operation said the move "will provide Fecsa with badly needed funds, and it is iso a gesture of goodwill."

The bank pool bought part of the debt owed to Feesa by Empresa Nacional Hidroelectrica del Rihagorzaing, a report in last Thursday's Financial Thursday's Financial Thursday in the syncity company, as a result of a Pia 600hn asset swap signed last year among Spain's leading utilities.

acquired by the banks to hand over

to Pecsa.
The Madrid stock exchange suspended trading in Fecsa shares on February 6 while the company's 180 domestic and foreign creditors renegotiated the company's Pts

nancial Times on delays in the syn-dication of a loan to Hidruna stated that Fecsa's difficulties were typical among Spain's leading utilities.

The government-backed swap transferred nuclear power plant recs. It should have made clear that transferred nuclear power plant recs. It should have made clear that transferred nuclear power plant recs.

Top jobs at Fermenta go to outsiders in board changes

BY SARA WEBS IN STOCKHOLM

FERIMENTA, the deeply troubled doubtful loans to both Fermenta Swedish chemicals and antibiotics and Mr El-Sayed, the former drivcompany, announced further

Mr Kjell Brändström, managing director of Industrivärden, the Swedish investment company which is the largest single shareholder in Fermenta, has stepped down as chairman of the Fermenta board and will leave the board on March 10. Mr Bert Sjölin will take over as

Mr Ulf Lignell, deputy managing director of Götabanken, will leave his post as Fermente vice chairman

ing force behind the company, and Mr Lignell admitted that it had been difficult to represent both Fermenta and Götabanken at the same whether or not to split up Fermen-

naging director of Fermenta and a profitable parts of the Fermenta senior executive at Industrivärden, will be the new vice chairman of \$20m in 1986.

Fermenta, and Mr Bertil Holmberg Mr Sjölin is chairman of is the newly appointed managing Munksjö, the forest products and

ing the board so that he could move since December 30 1986. away from the day-to-day running Mr Holmberg is credited with of Fermenta and concentrate in-restructuring the Swedish departstead on running industrivarden ment store Ahlens and putting it

"Industrivarden is not the ideal synergy effect and we do not know the business," Mr Brandström said. Industrivarden is discussing ta. Fermenta's plant protection sub-Mr Bo Söderberg, the acting ma- sidiary in the US is one the few group and made a pre-tax profit of

rector. investment group, and has been a Mr Brändström said he was leavement of the Fermenta board.

Götabenken has had to make and on finding a new industrial back on its feet while he was the heavy provisions this year for partner for Fermenta.

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U.S. \$500,000,000

Subordinated Bank Adjustable Note Capital SecuritiesSM BANCS

Goldman Sachs International Corp.

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> Prudential-Bache Société Générale

Takugin International Bank (Europe) S.A.

Westpac Banking Group

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U.S. \$500,000,000

Collateralized Mortgage Obligations, Series 1986-1

Goldman Sachs International Corp.

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LTCB International Limited

Sumitomo Trust International Limited

Merrill Lynch Capital Markets

Sumitomo Finance International

Yasuda Trust Europe Limited

Salomon Brothers International Limited Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S. G. Warburg Securities

Bankers Trust International Limited

Banque Française du Commerce Extérieur

Banque Indosuez

CIBC Limited Daiwa Europe Limited

First Chicago Limited

Mitsui Trust International Limited

Morgan Stanley International

Chase Investment Bank Crédit Lyonnais

Bank of Yokohama (Europe) S.A.

DKB International Limited IBJ International Limited

Morgan Guaranty Ltd Nomura International Limited

Orion Royal Bank Limited

December 1986

US DIESEL ENGINE MAKER SEEKS TO BOOST SALES

ummins drive to restore profit

BY NICK GARNETT IN COLUMBUS, INDIANA

break even.

Mr Henry Schacht, Cummins Last year it announced the clo-

and highly cyclical. Output of the B and C series is
The changes include the introduction of the B and C series is
centered on a joint venture with
J. L Case, the US construction and the 55 to 250 horsepower range in a agricultural equipment maker, in a in Neuss, West Germany.

CUMMINS, the US diesel engine dence on Cummins' traditional maker which made a \$102m net loss strength in higher horsepower enlast year on sales of \$2.3bn, has set gines, where demand is shrinking. It also cut the price of its engines to about 5 per cent of sales by the end of next year.

The world's largest independent by Japanese producers. It has been the commins traditional mount, North Carolina.

The plant, which has a capacity down from 184,000 completed engines as year, gines and some kits in 1984. Total came on stream in 1983. So far, cash sales have been static for the however, Rocky Mount has produced just 70,000 engines in total for both Case and Cummins.

The plant, which has a capacity down from 184,000 completed engines are some kits in 1984. Total cash sales have been static for the however, Rocky Mount has produced just 70,000 engines in total for both Case and Cummins. The world's largest independent by Japanese producers. It has been for both Case and Cummins.

engine maker, it is operating at forced to drive down its production

The plant is producing at the costs to meet those prices.

chairman and chief executive offi- sure of a number of plants, repre-

deliberate move to reduce depen- co-owned \$350 project at Rocky

company's headquarters in Columbus, Indiana that the goal of achieving its profit margin targets by the end of 1988 depended on demand. "It could be sooner or later," he said.

"It could be sooner or later," he said.

"It am quite optimistic about intermediate prospects over the next few years. We have been through a long process of restructuring based on the belief that markets are flat and highly contined."

Sending 13 per cent of its floor its floor for corporate strategy at Cummins, said the two companies expect to raise output from Rocky Mount to an "economic level" by 1990. It would be in excess of 100,000 units a sengines to US heavy truck makers. The company last year had 50.5 per verely from aggressive pricing, has been slower than expected. Mr Schacht described it as being about a year behind planned production.

Mr Mike Howell, vice president sales of engines outside nor corporate strategy at Cummins, said the two companies expect to raise output from Rocky Mount to an "economic level" by 1990. It would be in excess of 100,000 units a sengines to US heavy truck makers. The company last year had 50.5 per verely from aggressive pricing, has been slower than expected. Mr Schacht described it as being about a year behind planned production.

The plant is producing at the rate in 1988, down from 77,000 the previor 20,000 units a year for Cummins ous year. North American industriand a similar number of units to go al application took up 31,000 endirect into Case machinery.

Mr Mike Howell, vice president sales of engines outside North Am-

Cummins also assembles the D Cummins engines were purchased series in the UK and Brazil It is understood that Case will begin production of the D series at its plant in these tracks have a fee been only in these tracks as a fee been only in the contract of the c in these trucks has so far been only

US clears Celanese sale to Hoechst

THE FEDERAL Trade Commis has cleared the way for the \$2.85bn takeover of Celanese, the US chemicals group, by Hoechst, one of the big three West German chemical companies, following Hoechst's agreement to sell certain US polyester textile fibre assets.

The FTC, which oversees industrial competition, last month sought a preliminary injunction against the takeover on anti-trust grounds. It said that the merged group would have a dominant position in polyester fibre markets, outstripping the present leader, Du Pont.

American Hoechst, the US arm of the West German group, said it would sell within one year a pack-age of its own and Celanese's assets

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County of Copenhagen ***	46	1992	-	4%	9944	Speazon familia voinx	7/102
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Finland :	15bn	1896		5¥4	1017e	Bank of Tokyo Int.	4,586

NEW INTERNATIONAL BOND ISSUES

* Not yet priced, ‡ Final terms. ** Private placement. † Florting rate notes. ¶ With scriby warrants. Ø Buil/hear issue. © Convertible. B Currency inted. (a) Double convertible. (b) Launched in Japan. (c) First coopen and 1994, then refixed every 3 years. (d) Vn over 3m Liber, becked by ax-warrant bonds g'and by Japanese hanks. (e) Vn over 3m Liber. (f) 18.63 less product of 8.5 × 5m Liber, liber. Violate are calculated on ABD basin.

Buoyant exports boost

for Grincor

By Jim Jones in Johannesburg GRINDROD UNICORN (Grin-GRINDROD UNICORN (Grincor), a South African freight
and shipping company, which
joined the Johannesburg Stock
Exchange last November,
benefited from greater export
volumes and favourable
exchange rates in 1936, but
domestic operations were
affected by the economic

Turnover rose to R218m (\$105m) from R147m and the pre-tax profit was R17.8m against R4.4m.

The directors attribute part of the profit increase to a change in foreign exchange management. Dollar exposure is now managed on a voyage basis rather than selling forward a portion of dollar-based revenue. Domestic profits were increased through gains in market share and tight cost control,

Net earnings of 34.5 cents a share were slightly higher than the 33.4 cents forecast in the company's prospectus. The dividend of 16 cents matched the

Bond adds to Hong Kong television stake

BY KEVIN HAMLIN IN HONG KONG

MR ALAN BOND, the Australian entrepreneur, has fortified his holding in HK-TVB, the territory's leading television company, by purchasing a further 12.6m shares for HK\$178.4m (US\$22.6m).

The new shares increase Bond international's stake in HK-TVB by 3 per cent to 26.7 per cent. The holding bought from Mrs Christina Lee, a HK-TVB directory after Bond International, the locally quoted subsidiary of Bond Corporation, Mr Bond's Australian holding company, acquired a twin-towered office complex for HK\$1.9hn. That above Friday's close at heals of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heels of Mr Bond's public in turn followed hard on the heal of the film companies in HK-TVB, the same amount further same amount further stake in HK-TVB, the same amount further is personal 23.7 per cent stake in HK-TVB, the same amount further in January.

The deal in Jan

Pickens buys shares in two energy groups

BY OUR NEW YORK STAFF

MESA LIMITED Partnership, the Texas oil and gas company value at that time of \$95.85m, and 1.82m shares in Amanda leading corporate reider, has declared small stakes in Burlington Northern and Amerada Hess, both of which have significent energy interests.

LIMITED Partnership, lington Northern with a market or the price paid when it reported ownership to the Securities and Exchange Commission. Hess recently sold a small stake in Diamond Shamrock for lington Northern and Amerada per cent respectively of the two companies equity.

Mess recently sold a small stake in Diamond Shamrock for a minimal profit after it failed to take over the energy group. Shares of all three companies to take over the energy group.

Hess, both of which have significant energy interests.

Mr Pickens' group gave no indication when or for what reason it had purchased the stakes

Shares of all three companies to take over the energy group.

Shares of all three companies to take over the energy group.

Shares of all three companies to take over the energy group.

Mess said that on December indication when or for what reason it had purchased the stakes

Shares of all three companies to take over the energy group.

Mess is well financed, however, Burlington Northern closed up and is known to be actively seeking other targets.

European Investment Bank

ECU 200,000,000

75% per cent. Notes due 1994

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New Issue

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February, 1957

Consolidated income after financial items in 1985 imported to. . Group are not included in AGA's consolidated accounts for 1986rAs SEK 845 million, compared with SEK 911 m in 1985, income after announced earlier, AGA has terminated its long-standing cooperation

The Board of Directors has proposed an increes in dividends per share, from SEK 4 last year to SEK 4.50.

Group investments in property, plant and equipment amounted to approximately SEX 1,370 m (1,208 m).

AGA Group Preliminary results for 1986.

		tronics industry.
1986	1986	Frigoscandia noted favorable business development during the year, especially for its freezer operations. A small cold storage company in Great Britain was acquired in July and, in December, Frigoscandia
9,315 -7,838 -557	9,755 -8,149 -537	strengthened its freezer operations through the acquisition of Stein Associates inc. of the U.S. Sales and income figures for Stein Associates in 1986 are not included in AGA's consolidated accounts for the year.
920	1,089	. Uddeholm Tooling/ASSAB reported lower income in 1986. The decline
41 -78 -36	25 -193 10	was due parity to the reduced rate of exchange for U.S. dollars and generally weaker business trends in important markets. Comprehensive structural changes and investments are now being made throughout the Uddeholm Tooling Group. For instance, Uddeholm will supply
845	911	Componenta Kilsta with metallurgical products from mid 1987, which will
160	4	increase capacity utilization at the Hagfors mill.
1,005	907	Favorable business development was noted for Power Operations dur- ing 1986. The 1985 and 1986 figures for Power are not completely com- perable because of the sale in July of several large power plants to a power
	9,315 -7,838 -557 920 41 -78 -38 845 160	9,315 9,755 -7,838 -8,149 -557 -537 920 1,069 41 25 -78 -193 -38 10 845 911 160 -4

Income after financial items	845	911	
Nonrecurring items	160	907	
Income before year-end provisions and tax	1,005		
Operations, SEK m	1986	1985	
Gas Operations Sales Operating income Income after financial fleme	4,856 561 550	4,687 707 648	
Frigoscandia Sales Operating income Income after financial flems	1,412 150 131	1,642 130 116	
Uddeholm Tooling/ASSAB Sales Operating Income Income after financial items	2,031 121 109	2,379 156 127	
Power Sales Operating income Income after financial items	1,053 115 82	1,045 118 50	

AGA Group sales in 1986, according to the preliminary financial report for the year, amounted to SEK 9,315 m, compared with SEK 9,755 m in 1985. Consolidated operating income after normal depreciation totaled SEK 920 m (1,069 m) and income after financial items was SEK 845 m (911 m). Two large companies, Fraktama AB, a former subsidiary of Frigoscandia, and Stanless Bar AB, formerly a part of Uddeholm Tooling, were sold during the year. The divestments reduced Group sales by approximately SEK 600 m and operating income by SEK 5 m.

Income from Gas Operations declined in 1986, parity because of a drop of 16 percent in the average exchange rate for U.S. dollars from 1985 to 1986. The decline in the value of the dollar also had negative effects on Latin American currencies. Week industrial development in Mexico, the U.S. and Finland, as well as intensified competition in Scandinavia and other markets, also had negative effects on Gas Operations. Income from gas distribution companies acquired during the year in the U.S. and Norway was negligible. Consolidated income for the year was also charged with sharply increased costs for investments in fixed assets, product development and marketing. The combined net effect of these factors was reduced profit margins from Gas Operations.

Various measures were implemented during 1986 to strengthen AGA's positions, Investments in property, plant and equipment for Gas Operations rose from SEK 922 m in 1985 to SEK 1,060 m last year and gas dis-Inbution companies were acquired in the United States and Norway. Furthermore, in the beginning of 1987, AGA and ESAB formed a jointly owned manufacturing company, Gas Control Equipment, for gas

Around year-end, AGA acquired close to 100 percent of all shares in Milj Rommenhöher N.V., a Duich listed company which is one of Europe's leading producers of carbon dioxide. The results of the Rommenhöher

Germany, the Netherlands, Belgium and Luxembourg, Effective January 1, 1987, AGA assumed full ownership of the Dutch and German companies and L'Air Liquide of the companies in Belgium and Luxembourg. At the same time, 25 percent of the German operations was transferred to L'Air Liquide. The acquisition of Rommenholfer and the termination of the cooperation with L'Air Liquide have strengthened AGA's position in AGA also reached a technology agreement with

Nippon Sanso, a major Japaness gas company, near the end of 1986. According to the terms of the agreement, AGA will gain access to Nippon Sanso's echnology for production, utilization and marketing of highly purified gases and equipment for the electronics industry. ingoscandia noted favorable business development during the year, specially for its freezer operations. A small cold storage company in

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ncrease capacity utilization at the Hagfors mill. avorable business development was noted for Power Operations dur-ng 1986. The 1985 and 1986 ligures for Power are not completely com-parable because of the sale in July of several large power plants to a new Swedish power production company owned mainly by a consortium of insurance companies and pension institutes. Uddeholm Kraft AB, the AGA Group's power company, will continue to manage the distribution of power purchased from the consortium's production company. The reduction in operating income from this agreement will be offset by an improvement in net interest items. AGA has the option to repurchase the power plants after 1997.

During the summer, an offer was made to the shareholders of AB Tresor, an AGA subsidiary, to acquire the company's convertible debentures in AGA, which were later converted to AGA shares. In parallel, AGA purchased the remaining Tresor shares and has now requested compulsory redemption of all outstanding share.

Nonrecurring income during 1986 exceeded SEK 400 m, including capital gains from the sale of AGA's power plants and the Tresor transaction. Nonrecurring expense included a direct write-off of SEK 175 m pertaining to consolidated good will arising from companies acquired in 1986 and sartier. In addition, SEK 70

m was allocated for struc-tural changes and previous commitments within Uddeholm. According to preliminary figures, net nonrecurring items yielded a surplus of SEK 160 m, consolidated income before year-end provisions and tax thus amounted to SEK 1,005 m. Income per share after full

tax amounted to SEK 10.50, ding income in 1985, calcu- last year." lated after full conver-

5

based on preirminary figu-res for the year. Correspon-ment for Gas Operations rose to SEK 1,050 m

sion of then outstanding debentures, totaled SEK 11.20. The corresponding calculation of income per share after tax paid yielded SEK 13.20 (14.80). The total number of AGA shares at year-end was 47,233,552. The Board of Directors will propose to the Annual General Meeting a dividend per share or SEK 4.50, compared with SEK 4 last year.

The official financial report for 1986 will be released on March 25 and the Annual General Meeting will be held on May 26.

Lidingo, Swieden, February 10, 1987, AGA AKTIEBOLAG, Board of Directors. AGA AB, S-18181 Lidingō, Sweden. AGA shares are listed on the stock exchanges in Stockholm, Helsinki, London, Tokyo, Zurich, Basel, Geneva and are sold in the USA via ADR-deposits.

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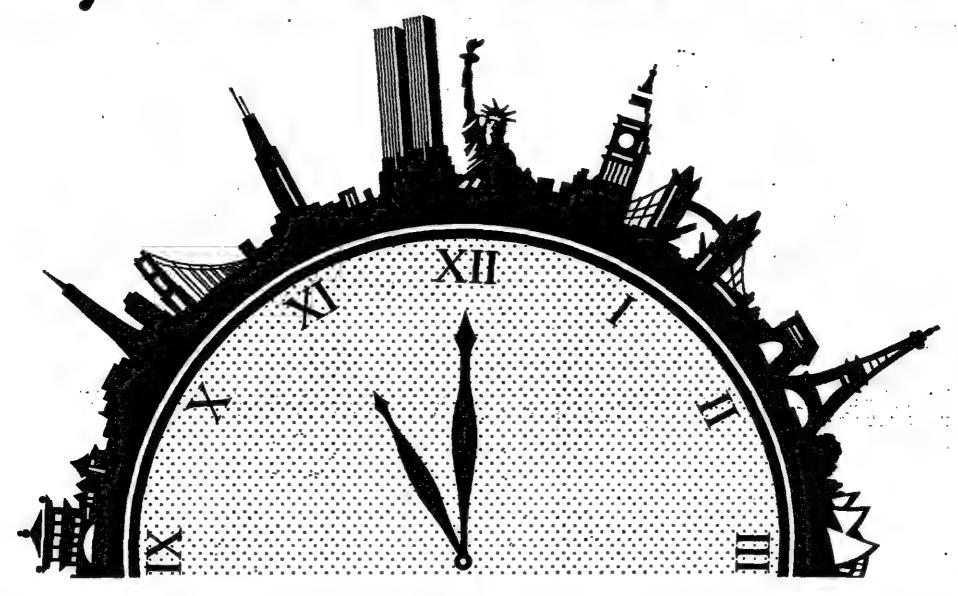
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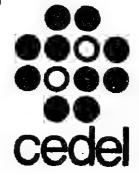
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Dollar and Brazil worries stifle partial recovery

SCEPTICISM about the strength compared with only 0.77 of a left wondering which technical of any weekend agreement at point a week earlier. Short-the finance ministers' meetings term obligations issued by prinary of a left wondering which technical factors had caused the upsurge. Short-term rates followed Fed interest payment moratorium the rally, while money-centre up the debt crisis, though the interest payment moratorium the rally, while money-centre left the US credit markets in bank stocks lost favour with defensive mood at the end investors,

of last week, despite good news on the domestic front.

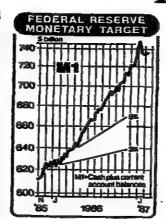
In theory the dollar should be supported by an attempt at more harmonious international slump which set in after the put upward pressure on interest weeks.

economic policies, but the dollar's dip ahead of the Paris gatherings indicated the meagre hopes foreign exchange markets held for success. Credit markets picked up the pessimism knowing that further weakness in the dollar could monetary policy in recent

Short-term rates followed Fed funds lower until Brixil stirred up the debt crisis, though the rates still ended the week down some 10 basis points. At the long end, the yield on 30-year Treasury bonds followed Je same pattern although it remains some 6 basis points above the auction level — to the discomfort of any dealers still holding securities left over from the sale.

holding securities left over from the sale.

The main domestic event for the market last week was Mr Volcker's semi-annual testimony to Congress. Appart from some theatrical thrills and spills over the final rites for MI as a policy Brazil's moratorium had an immediate impact on one of the most sensitive debt-crisis indicators, the TED spread. The premium on T-bill futures over policy had not pushed the rate Eurodollar futures rose to 0.96 of a point early on Friday, although it eased slightly later, weeks. The Fed funds rate immediate immediate impact on one of the into territory it had seen only setting M1 targets for the first time in 12 years was no surprise since the Fed had been obviously unmoved by the explosion of the narrow definition of money supply in recent years. Over the past quarter M1



expanded at an annual rate of more than 20 per cent compared with the Fed's last target range The Fed chairman told the Senate banking committee that

system made M1 a wholly un-reliable guida to monetary health, Senator William Proxmire, the mayerick Democrat monetarist chairman of the committee, was alarmed by the argument. He warned Mr Vol-cker that ignoring MI was an "extremely dangerous and un-wise" action liable to lead to rampant inflation.

Moreover, Mr Promire be-lieved it was probably illegal under the Fed's terms of reference to Congress for the Fed to abandon M1. Mr Vol-cker agreed to come up with a legal opinion on the issue.

On more pertinent matters, Mr Volcker made it clear that the dollar has become the prime consideration of mone-tary policy. He reiterated his deep concern that any further fall in the currency would feed directly through into higher inflation. This implied that the Fed would not hesitate to raise interest rates to help the dollar and nip inflation in the bud, even at the expense of stifling

conquic growth. In summary, Mr Volcker's ilver cloud wore a dark lining.

perfectly capable of we're perfectly capable of blowing it."

The long hizary of concerns with which the chairman filled most of his testimony raised a crucial question. Why is the Fed so accommodating in its credit policy if it is so worried? Griggs and Santow, a leading money market consulting ser-vice, suggested: "One felt that if Volcker still dominated policy if Volcker still dominated policy to the extent he did for so many

years, policy would not be so accommodative as it is cur-rently. However, the corollary reality one sensed was that his was a minority view." Three major economic figures are due to be raised this week. The following forecasts are the median estimates of some 30 economists surveyed last Friday by Money Market Services of Redwood City, California:

 January durable goods orders,
Tuesday: A fall of 0.3 per cent
from December's levels which in turn were up 0.9 per cent from November because of tax reform-induced purchases. January consumer price index, Friday: A rise of 0.3 per cent from December which was up 0.2 per cent from November.

5.59 5.59 6.17 8.05 6.00 LIS BOND PRICES AND YIELDS (%) Lest Change Friday on week sery 9 M1 fell by \$2.6bn to \$734.2bn. Source: Salomon Bros (estimates). HRU TOKYO BOND INDEX - PERFORMANCE IMDEX 135.08 4.50 134.98 130.75 128.39 135.58 4.16 135.87 131.52 135.22 5.04 135.16 131.20 138.16 5.09 136.06 131.87 131.18 4.11 131.12 122.18 134.24 6.35 134.10 129.57 135.46 6.30 135.28 131.58 129.52 128.18 128.77 125.10 126.60 128.78 131.52 131.20 131.87 127.18 129.57 131.58 5.22 --

US MONEY MARKET RATES (%)

factor behind the acceleration in inflation. January trade deficit, Friday; The shortfull is expected to have risen to \$14bn from a pre-

of a record \$19.7bn was revised sharply downwards in Decem-ber and the market will be looking carefully for further revisions and any signs of an underlying trend towards lower

Source: Nomure Research Institute

Roderick Oram

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UK GILTS

Budget prospects underpin the rally

THERE WAS something rose reministers' meeting. (Other tinied about last week's burst reports suggested that the of enthusiasm in the UK Japanese were indulging in Government bond market and some short-term trading, sell-some old problems could reling as well as buying gilts last emerge to brake the rally.

Worries about inflationary pressures in the economy, which had boosted the indexlinked sector to a pretty impressive rally recently, were brushed aside in favour of yet more naked (and justified) optimism last week about the Chancellor's scope for tax cuts and cutting public borrowing.

The short-end of the market moved lower to discount fully 10 per cent base rates while longer-dated, high coupon stocks moved down another notch to establish yields around 91 per cent—only days after the 10 per cent barrier had appeared unassailable.

There were reports of an increase in overseas purchases of gits, particularly in the wake of last week's news of another Japanese discount rate cut and in anticipation of an agreement at the finance

Hopes have been riding high that an accord would underpin sterling and allow lower British interest rates to add the final touch to a bumper Budget on March 17.

Much will now depend on the reaction of the foreign exchange markets to the bald facts of the communique. An accord aimed at stabilising cur-rencies at current lavals was rencies at current levels was widely expected, after broad hints from almost every con-tactable senior official at the end of last week.
It remains to be seen, how-

It remains to be seen, how-ever, whether the various mem-ber countries are really willing to put muscle behind their commitments; foreign exchange dealers have the habit of test-ing the strength of will behind such agreements. The dollar's rather dull per-formance on Fridge was to

formance on Friday was, in as so often before, get caught itself, evidence of a large in the cross fire of the flows

(Other measure of scepticism, an atti- between dollars, yen and at the tude which could spill over into D-Marks, ring in the gilt-edged market this week Working against sterling on following the weekend's events.

The Bank of England's signal to UK money markets on Fti-

day that it was not happy for pressure to build up for a base rate cut just yet may have been inspired by nerves ahead of the weekend meeting.

It was the second day that the Bank had lent funds to the discount houses at 11½ per cent, but this time the length of the borrowing was 12 rather than seven days, so providing an even more cautionary note to the market. Yet the Bank's action may

also be inspired by more fun-damental worries about infla-tion and the exchange rate.

It is difficult to predict sterling's reaction to predict end accord. Britain's pert in the latest round of international negotiations has been rather peripheral and the pound could either benefit from being out of the limelight or,

the domestic front are the recent weakening in oil prices —the spot price of Brent crude slipped below \$17 per barrel last week to its lowest level this

year—and widespread signs of an upturn in inflation. Sterling also has to get over the hurdle of Friday's latest figures on trade and the current

Exchange rate considerations aside, some factors are working in the gilt market's favour which could underpla prices at their new, better level,

One is a perception that equities are now pretty expengive and, given electoral un-certainty, it may be time to bail out and take profits. Some of these funds could move into

Another is that the market is again untapped. After a sluggish start, the long tap—2800m of 9 per cent Treasury 2008— was finally exhausted last week Janet Bush

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New Issue / February, 1987



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Christiania Bank og Kreditkasse

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BIRMID QUALCAST, the lawnmowers and boilers group, but together they would be yesterday promised to put up stronger."

a strong fight after Hepworth

Coronic companies are strong, but together they would be stronger."

Birmid has been considered a Ceramic announced it was seeking a merger between the two

"We do not see the logic of a merger and we want to remain independent," said Mr Alan Emson, finance director. "We will talk to them of course, but on the face of it there is no synergy between us." Speculation that a takeover

battle could be imminent was sparked on Friday when Birmid revealed that Hepworth, building products group, had acquired a 4.9 per cent stake in its equity. Birmid's shares ended the day at 224p, a rise

of 37p.

Mr John Reynolds, one of the J Henry Schroder Wagg team advising Repworth, said yesterday that the case for a fit between the two companies

"Both companies are strong,

Birmid has been considered a likely bid target for some time but it believes its defences will be strengthened by a strong current trading record. In the year to November 1, 1986 re-sults for which were announced 10 days ago, profits rose 30 per cent to £13.09m. Turnover was little changed at £203.79m.

For the current year analysts are expecting profits of about Hepworth, which is chaired by Professor Roland Smith, also showed a 30 per cent rise

in pre-tax profits when it last reported. The out-turn for the falf year to June 30 was fil.66m, against fil.54m the year before. For the full year analysts are expecting about

Shares in Hepworth closed on Friday at 231p, unchanged on the day.

New Panel rules reveal 60 bid share dealings

shares of companies involved in bids were disclosed to the Takeover Panel in the first week of operation of its tough new rules on the publication of such information.

The new rules, which came into effect a week ago, lay down that anyone owning or controlling more than 1 per cent of the shares of a company involved in a bid must disclose any dealings made in that

company's shares during a bid. Until the new rules — which are in response to the Guinness and other City scandals — the disclosure had not been necessary until a 5 per cent stake

In addition, the owners of such stakes, as well as parties to the takeover and their associates, can no longer hide behind nomines or vehicle companies. New forms issued by the Panel insist that the owner or controller of the

securities is named.

The rules should make much more transparent the activities of professional arbitrageurs — dealers who buy shares during a bid in the hope of selling out at a profit — and should make

An analysis of the first week's

made either by fund management groups holding more than 1 per cent of a company's shares or by associates of the parties involved in bids.

There is little or no evidence

There is little or no evidence of arbitrageurs at work.
Only 5 or so disclosures a day concerned contested takeover bids. The Takeover Panel, acting in conjunction with the Stock Exchange, is understood to have spotted a number of cases. cases where investors should have declared a deal and had failed to do so, apparently because of lack of familiarity with the new rules.

Investors who have made a considerable number of dis-closures under the new rules include Kleinwort Grieveson. Hill Samuel Investment Management, and Schroeder Invest

ment Management.
Under the new rules, the parties to a bid and their associates must state publicly the identities of the person dealing, th sowner or controller of the securities and the resultant shareholding. Associates have to explain why disclosure is

FT Share Information It more difficult for anyone to rig a company's share price been added to the Share through selective buying or selling of shares. Home Group (Section:

Americans) batch of disclosures shows that Spandex (Industrials) these were overwhelmingly Tribble Harris (Industrials)

This advantisament is issued in compliance with the requirements of the Council of The Stock Exchange.

Nikki Tait on the merger activity in investment trusts

Keeping up take-out values

FT-Actuation Investment Trusts

situations.

That said, there is an equally

that said, there is an equally strong body of opinion which believes that investment trust bids will always depend on the merits of each individual case. The Eurotrust offer, they point out, was for a find which—though low profile—had a

though low profile—had a reasonable track record and a

portiolio which could be easily liquidated. Moreover, the paper

terms offered a switch into a highly-rated trust—the F & C Fund stands on a premium to

There were fears that the near-trebling in size of the trust which F & C's success would

have entailed, could have desiroyed that rating. Nor, for that matter, was the prospect

In addition, there was prob-

That package would con-siderably dilute existing inter-

fund universally enticing.

asset value

A third is that rising corporate activitiy and general regeneration within the sector porate predator might well offer has made funds more aware of more in a few months' time.

their merits and more likely to And that is little comfort for put up a defence—witness the General Funds—nor for Glasgow Stockholders haggling. management groups generally.

already agreed in principle a Just over a year ago the com-deal by which Mr Earle Mack pany was forced to make a would inject £5.7m in return £20m write-off, largely due to for an \$5 per cent stake in the losses on the film Revolution.

Goldcrest offered a

full bid alternative

Index relative to FT-A

eant of formula asset value— preventing any new underwrit-ing—the effective cash take-out

worked out at around 102 per

cent.
The post-BigBang era of the bought deal " has made life a

good deal easier for these cor-

porate predators; the portfolio involved can be sold on whole-sale to a securities house more

quickly and more closely to

Cost, though, is not the major consideration—indeed bankers suggest that there is little

—assuming agreement from the target board, three weeks is possible—and the opportunity

to avoid swamping existing shareholders with yet more

Even 30, advisers scarcely report a queue of would-be corporate predators. "It's an idea you have to take to the client."

A second reason for be-lieving that the higher take-out

values are here to stay is the Antipodem interest in the sector. The Wemyss, IIS, and PHIT bids all involved predators from Down Under.

BY MIKE SMITH

SHAREHOLDERS in Golderest, the troubled independent film

company, have been offered a

per cent of the equity have already agreed in principle a deal by which Mr Earle Mack

asset value.

Elstob, director of Foreign and easily outstripped the rise in Colonial, as his Eurotrust's the All-Share.

274m bid for General Funds

More interesting, though, is

No doubt—but is F&C's out their target trusts, as experience, in a hid which offered a cash alternative equivalent to over 96 per cent of General Funds' formula asset value—calculation of the value to higher terms seen in the mast? of a trust's holdings made in a bid—also a cautionary tale for other would-be predators in the investment trust sector? Prices paid for investment trusts appear to be on the rise.

1986 produced a new wave of corporate activity among trusts. According to Wood Mackenzle, bids totalling almost £600m were made for funds during the year, with unitisations withdrawing a further £161m from the sector.

By far the largest name to disappear was Philip Rill In-vestment Trust, which went for £330m to BPCC; next came the £90m bid for the 1928 Trust from London and Edinburgh

To date, that trend has spilled over into 1987. Aside from the General Funds bid, there has already been a smaller, but successful £55m offer by Sydney-based Panfida for "Investing in Success" whose management is Success," whose management is shared with General Funds.
Not surprisingly, the investment trust sector has enjoyed a substantial re-rating. For years, most trust have traded

a substantial re-rating. For years, most trusts have traded at a discount to the net value of their assets, but the discount formula asset value of its fund has narrowed from over 20 per by suggesting a highwr price-cent at the start of 1986 to tag should be put on unquoted around 18.5 per cent by the end of the year, a ten-year low. although the cash alternative Moreover, the rise in the FTA formally remained at 99.5 per

"Infortating," sighed Eric Investment Trust index has

Investment Trust failed by a the apparent upswing in the slender 2.7 per cent margin ten terms which successful predators are now paying to take

latter point to the recent hids which have been disguised which have been disgused rights issues—in other words where the bidding company issues paper to buy a portfolio of shares held by a trust, which it promptly sells for cash. It is no coincidence that the highest offers last autumn—Wister Bottom Philip Will Winter Bottom, Philip Mill 1928, Glasgow Stockholders— were all desguised rights issues.

When one investment trust takes over another, it auto-matically finds that the amount it can offer without entailing dilution is constrained by the discount to asset value on which the two companies stand. In the case of Eurotrust/General Funds, for example, fund, managers reckoned that 97 per cent was very much the upper

limit.
The leeway for a corporate predator, who simply liquidates the fund's holdings—especially in rising markets—is much suggest that there is nittle difference between the overall expense of a disguised rights issue despite the narrower underwriting discount. The big advantage of the investment trust takeover is the Speed at which the money can be raised assuming agreement from the greater.

CASH ALTERNATIVES

Target	Bidder	Date	*Afternative per cent
City & Foreign?	Havard Secs.	March	96
Ashdown	British Empire	April	96 95
Govett Enterprise	Govett Atlantic	April	96
Continental & Indust.	TransAtlantic	lune	96,5
Winterbottom	Carless Capel	kme	98.5
Wemyss	ATS Res.	june july August.	100
Serry†	Ensign	luty	92
Philip 140	BPCC	August.	98
PHÍŤ	Wingate	Oct	98.2
1928	London & Edinburgh	Nov.	100
Glasgow Stockholders	John Mowfam	Nov.	99.5
Investing in Success	Pantide	Jan.	94
Investing in Success General Funds†	F & C Euro.	jan. jan,	96.4
* Cash alternative	as a percentage of fe	rmula suet	VENUE.

Peter Black sale

PETER BLACK Heldings (consumer goods manufacturer) has sold its freehold property at Dam Gree

£1.54m cash. The property, valued in the latest accounts at £1.02m, was surplus to requirements, and the proceeds are being used for further group de-

full bid alternative to the refinancing package which the like Pearson, the diversified
company has agreed in principle with an American
property developer.

Mr Jake Eberts, Goldcrest support the deal but there is
chief executive, said yesterday
that a bid had been received
from Masterman. a commany

Mr Photography dilute existing interests. Larger shareholders—
like Pearson, the diversified
group which owns the Financial Times and holds 41 per
cent of Goldcrest's equity—
support the deal but there is
speculation of opposition from
from Masterman. a commany

Mr Photography thief executive, said yesterday that a bid had been received from Masterman, a company jointly-owned by Brent Walkar and Ensign Trust.

Mr Eberts was unable to gve financial details of the offer. He said the bid was subject to "all sorts of conditions. I think it is most unlikely they would be met."

Shareholders representing 60 years ago by Mr Eberts, a canadian investment banker. Among films in which it has been involved are Local Hero, Gandhi and Charjots of Fire. Jaguer Jaguer Law Debenture Jaguer Morrison (William)

April 2

BOARD MEETINGS

MANUFACTURERS HANOYER TRUST COMPANT £75,900,000
Floating Rate Subordinated
Capital Notes due 1794

In accordance with the provisions of the Notes, notice is hereby given that the Rate of est for the Interest Period February, 1987 to 20th 1987 has been fixed at per cent per annum. The Coupon Amounts will be 2131.82 for the 25,000 denomination and £1,318.24 for the 250,000 denomination and will be payable on 20th May, 1987 against surrender of Coupon against No. 10.

Manufacturers Hangver Limited Agest Bank

CANADIAN \$75,000,000 Floating Rate Notes due May 1994

Notice in trendby given that to respect of the Interest Period from February 23, 1987 to May 25, 1987, the Notes will carry an interest Rate of 1714/4/k per servers. The amounts psychole on May 25, 1987 agents Coopen No. 72 will be Cart. \$196.66 for Beaver Notes of Care. \$10,000 principal. principal amount and Cas. \$15.05 for Bearer Notes of Cas. \$1,000 principal amount. Cas. \$10.5 will be provide as such Cas. \$1,000 principal chall amount of a Replaced Note.

23 February, 1987 THE CHASE MANGIATTAN, BANK NA.

Halifax Building Society

Floating Rate Loan Notes 1996

20th February, 1987 to 20th May, 1987 the Notes will bear interest at the rate of 10% per cent. per summp. The Coupon amounts will be £131.82 per £5,000 Note and £1318.24 per £50,000 Note, psyable on 20th May, 1987.

> Morgan Grenfell Acer Best

I.G. INDEX FT for February 1,572-1,578 (+24) Tel: 01-828 5699

Financial Times Monday February 23 1987 PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus ") have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

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	*Armetrono		Horizon	Final 3.50
	EquipmentMar 23	Interim 0.75	TravelMar 26	100 J.52
	*BAT IndsMar 25	Finel 7.35	Iceland Frozen	Final 4.4
1	BICCMar 25	Final 7.5	FoodsMer 25	Final due
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	British Car	Final Issue	*PrudentialMar 24	Fine! 17.0
	AuctionMar 25	interim 1.5	*Royal Inace Feb 26	Final 16.55
	*British VitaMar 8	Final 3.75	Rowntree	
	BritoliMar 20	Final 8.0	MackintoshMar 13	Final B.2
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Dang-wigon should continue.	MiningMar 13	Final 140g	Wimpey (G.)Mar 24	Floor 2.5
wouldn't have wanted to be a	GrattanMar 21	Final 4.0	WoolworthMar 28	Final 7,0
party to helping take-out values	Guest KeenMar 12	Final 7.5	York ChemsFeb 25	Final 3.0
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manager, explaining one or his motives in turning down the	Hickson IntlMar 24	Final 10.0	issue since made. # Tax	x free. I Soria
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SHIPPING AND PORTS

This survey is due to be published on 14 April 1987, It will feature articles on the UK Registered Shipping Fleet/The Channel Tunnel/The Ferry Sector/The Pilotage Bill/Freeports/Containerisation and Airports.

If you wish to know more about this survey and would like an editorial synopsis or information on advertising, please contact:

> NIGEL BICKNELL on 01-248 8000 Ext 3365 or write to him at Bracken House, 10 Cannon Street London EC4P 4BY

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2000's		Price o) % .	P/E
5,422	** Ann. Brit. Ind. Ord. S.,		-3	7.3	4,0	2.6
-	Ass. Brit. ind. CULS	183	_	10.0	6.1.	
· 876	Armitage and Rhodes	35	-	4.2	12.0	4.8
6,486	BBB Design Group (USM)	76	-1	1.4	14	10.6
86,769	Bardon Hill	217	-1	5.6	2.1	24.7
5,615	Bray Technologies	100	_	4.3	4.3	11.9
459	CCL Group Ordinary	131	+1	2.0	2.2	9.3
1,239	CCL Group 11pe Conv. Pref	88	_	10.7	10.8	_
18,077	Carborundum Ord	286		3.7	3.4	12.6
861	Carborundum 7.5pc Pref	83	_	10.7	11.5	-
7,824	George Blair	88xd	-2	3.8	4.3	2.3
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80,289	James Burrough	350	+2	17.0	4.7	10.1
3,187	James Burrough Spc Pref	91	+1	12.8	14.2	_
35,363	Multihouse NV (AmetSE)	710	+15	_	-	37.2
8,073	Record Ridgway Ordinary	351	_	_	_	6.3
2,241	Record Ridgwey 10pc Pref	83	_	14.1	17.0	_
908	Relient Jankine speriormers	89	-1		_	3.8
2,565	Scruttons	67	+3	_	_	-
3,612	Tordey and Carlisle	148	+3	5.7	3.9	9.0
1,489	Trevien Holdings	324	_	7.8	2.4	6.7
14,800	United Holdings (SE)	74	-1	2.8	3.8	13.6
32,926	Walter Alboride	127	+2	5.0	3.8	12.2
4,551	W. S. Yestes	195		17.4	8.9	19.5
4,155	West Yorks Ind, Hosp. (USM)	96	_	6.5	5.7	14.0

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This advertisement does not constitute an invitation to the public to subscribe for or purchase shares. Application has been made to the Council of The Stock Exchange for the Ordinary Shares in Sinclair Goldsmith Holdings plc issued and now being issued to be admitted to the Official List. It is expected that dealings will commence on 26th February, 1987.



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Placing

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The British Linen Benk Limited has placed 3,500,000 Ordinary Shares as to 75 per cent, through Alexanders Laing & Cruickshank and as to 25 per cent, through Pammure Gordon & Co. Limited as part of the Placing arrangements. Listing particulars relating to Sinclair Goldsmith Holdings pic are available in the Extel Statistical Services, and copies of the Placing document may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted), up to and including 5th March, 1987, from: 7/10 Chandos Street, Cavendish Square, London W1M 0AD

The Company Announcements Office, The Stock Exchange, Throgmorton Street, London

23rd February, 1987

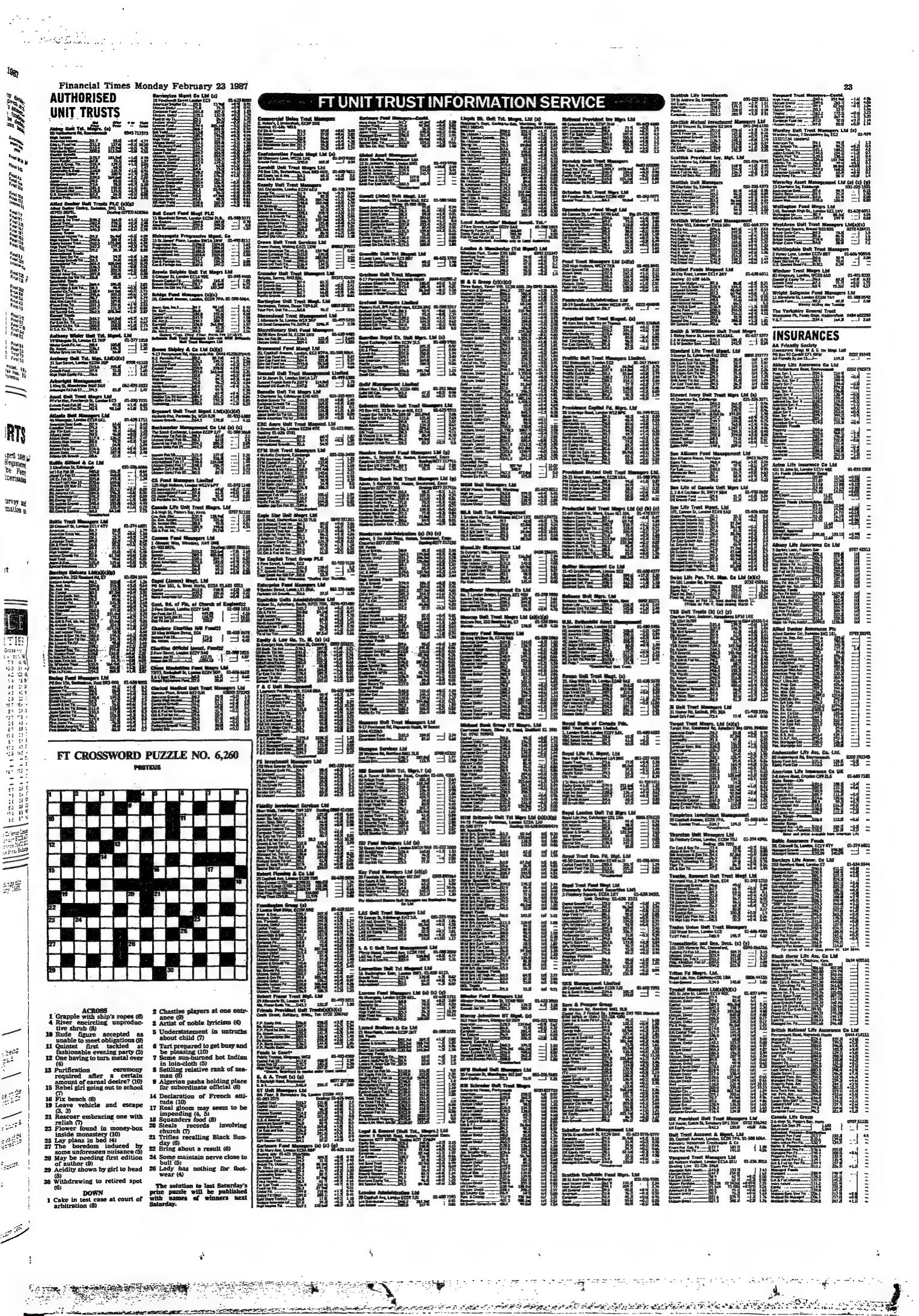
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Financial Times Monday February 23 1987

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27 Financial Times Monday February 23 1987

1978 - Anna Marie Marie Marie Marie Marie and Carlos an

Committed to Construction

Shand Ltd. Shand House Matlock Derbyshire DE4 3AF Tel: (0629) 734441

Hotel and villas in Turkey

TAYLOR WOODROW INTER-NATIONAL has won its first contract in Turkey to provide contract in Turkey to provide construction management services on an film project to build a coastal hotel and villa complex. The company is working with the contract arm of Gama Endustri Tesisieri Imalat we Montaj A.S., of Ankara, Turkish contractor and developer of the complex at Antalaya, on the country's south coast. Work has started and is due for completion by the end of 1988.

The project will include the 250-room Ramada Antalya Hotel, a six-storey building with a reinforced concrete frame on concrete foundations. A mixture of two and three-bedroom villas in traditional Mediterranean style wil be built in the hotel in traditional Mediterranean style wil be built in the hotel grounds. The complex will have also extensive sports facilities, including a swimming pool, tennis courts and a marina.

A near-£5m contract for a City office development of 73,000 sq ft (gross) has been won by FAIRCLOUGH BUILDING'S Surbiton-based southern division. The 70-week project, at St Andrew Street, EC4, entails construction of a 10-storey office block in a joint development by Norwich Union Fire Insurance Norwich Union Fire Insurance Society and Rockfort Land. The structure will consist of reinforced in-situ concrete basement and group floor, with the eight upper floors comprising a steel frame and "Holorib" permanent shutter floors and roof, with lightweight concrete topping. The external design varies on each facade to complement sur-rounding buildings. Fairclough is also installing suspended cellings and raised access flooring in all office areas, together with full air conditioning, heating and cooling services throughout

QUARMBY CONSTRUCTION CO has obtained two contracts in the Wakefield area, worth more than £3.5m. The largest, worth £2.1m, is for J. Sainsbury and is at Ings Road, Wakefield. The other is a factory for Sirdar at its Alverthorpe premises, Wake-field,

Wimpey to build prison in Woolwich

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

GEORGE WIMPEY subsidiary Wimpey Construction Mannt has been awarded a £60m contract by the Property Services Agency to build the new London urban prison at Woolwich.

This will be the first prison to be built in the capital since Peutonville in 1855.

It will house 850 inmates and is part of a £632m programme to build 20 prisons in England and Wales giving a total of 10,600 extra prison

Wimpey was awarded the contract to build the Woolwich prison—a brick and reinforced concrete structure to be built on part of the disused Woolwich Arsenal site —after extensive pegotiations with the PSA.

The Agency had decided to opt for a management contract for a project of this size, security and complexity, and asked the UK's principal

Wimpey was chosen after a series of interviews with the PSA, with the final contract being awarded not just on price but also on the com-pany's management expability and the form of management

contract it could provide. The prison is scheduled to be completed in June 1991, with the contract expected to take 42 months.

When finished, it will form part of a top-security court and prison complex which could be used to replace the Old Bailey for terrorist trials.

The secure court is still being designed. The contract to build it is expected to be worth about £16m and will be let separately from the prison

Woolwich is the first of the new generation of open gal-lery prisons to be built in the UK.

It features open atriums and shorter corridors than the previous generation of 1970s-designed "hotel corridor" prisons to give easier supervision and more natural

It also has separate toilet cubicles for each cell to avoid slopping out, and is designed to provide complete separa-tion between prisoners on re-mand and those who have aiready been sentenced.

A total of ten of the PSA's new prison building contracts have already ween awarded, with another ten still to be left.

The PSA's prison building programme is being carried out in parallel with a 530m a year Home Office programme to refurbish old prisons to add another 6,600 prison places.

£12m leisure and retail complex in Stevenage

of new contracts.

two awards totalling £17.1m. The first, worth £12.5m, is for construction of a leisure and retail complex in Stevenage, for Trafalgar House Developments. The second, valued at \$4.5m, is for a warehouse and distribution ceptre in Mandela Way, SW1, for British Telecom.

Trollope & Colls Management has won an £8.5m contract from the London Borough of Brant for construction of a Court House complex at Willesden, NW10. Specialist refurbish-ment contractor—Trollope &

157,2177

136.0052 25,2806

111.6246

The building and civil angineering division of TRAFALGAR HOUSE has secured over 237m of new contracts.

Colls City—has been awarded two contracts totalling 20.9m: the first, for Trilion, is in Canary Wharf, E14, and involves to Canary Wharf. Largest is for Willett with area for the company; the two awards totalling £17.1m. The first, worth £12.5m, is for conSt Swithins Lane, EC4.

Two civil engineering contracts have been awarded to Cementation Construction, each worth £0.5m. In Sunderland, reclamation of derelict land at North Sands Shipyard, St Peters Way, for the Borough of Sunderland. For the Welsh Water Authority, south eastern division, the company will be building a reinforced concrete service reservoir, and associated works at Pontilenfraith, Mid Glamorgan.

Finance

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

BOARD MEETINGS-

PRIDAY FEBRUARY 37

11.38 Ess. Absert Note, Caspaw, 11.38 Grainger 1st., Chaucer Bidgs., 87, Grainger St., Newcastle. 12.15 Manchester St., Manchester, 2.50 Manchester St., Manchester, 2.50 Manchester St., Mash Inda., Belfry Hotel, Wishew, North Warnetishing, 15 mith Hos., Stephenson Warnetishing, 15 mith Hos., Stephenson Calvery, West Sussex, 12.00 Hos., Stephenson Manual Man

ernment Securities Trust

DIVIDEND & INTEREST PAYMENTS-

25 Electrical 2.50 Nuclear Pito, Rate 1149.32 C. Rentals 1.16679

Rentals 1-79ary

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1922 a104.a4

Pulp Milis 2-13e
19wellery 11.3pcM. 5.78p
blomast 1.725p
Foods 0.7p
75t. 6.25

COMPANY MEETINGS— Booy Shop International Beach Littlehamoton, West Sussex, 4,00 City Site Ests., Albany Hotel, Glas 11,30

Finalist
Ballile Gifford Shin Nippen
Lioyds Bank
River Plate and General InvaSale Tilner

DOMPANY METRICS— TODAY Dammans Electrical, 59. Glid Marint Bown. Bristol, 12.00 Devinist. Melbourns Works, Inverness Rd, Hounslew, Middx., 4.00 BOARD MEETINGS-

rentinental and Industrial Trust Edinburgh Financial Trust Laure Machine Lebsens Drilling Laurenn Locarpurated

DIVIDENO A INTEREST PATRANTI-Bank Nove Scota Fitty. Rate Seb. Des. 2085 3325.15 Bank Tokyo (Currens) NV Ged. Fitty. Rate Nis. 1990 5148.08 Sritish Telecomonications 3.34* Buttonwood Brew.

Bank Tokyo (Curacoo) NV Gtd. Fftg. Rate
Ntx. 1990 S148.08
British Telecomunications 3.35p
Burtonwood Brew. 2.5p
Cannon S. Tokyo Charles Co.
Commerciation Co

COMPANY MEETINGS-Hebit Precision Eng., Roxby Place, 3.4v., 17.00 17.00 17.00 17.00 19.00

HOARD MEETINGS-Lancashire and London Invitation (Alfred)

DIVIDENO & INTEREST PAYMENTS— Borthwick (Thomas) 0,75p British Ever Ready 6gcln, 1992-97 Joc Burton Grp. Spcln, 1986-2001 4pc Equipu 2s Burton type Equipu 25 prims 3.55 p European Ferrins 3.55 p Exchequer 25 pt 1987 14pc Goldsmiths 5.5 p Condon and Clydeside 4s Raeburn int. Tst., 8.5 g Rayal Sank Canada 50cts Whitworth Elec. 1.775 p

Whitworth Elec. 1,775p
WYDNESDAY FERNUARY 38
COMPANY MESTINGS—
Acatos and Hutcheson, Tailow Chandlers Hall, 4, Downste Hill, E.C., 12.00
Baskers Inv. 185. Mermald Hea., 2 Puddle Dock. E. P. Sanders Hall, 4, 2 Puddle Hea., 2 Puddle

BOARD MEETINGS-Finale; Cowie (T.) First Scottish American Trust Miss World Pittard Group Lindows

rivale Moore
Dividence & Interest Payments—
Aluminism Co. of America Jots
Beccak 1.75p
Extender 12-lpc 1992 State
LPA Insta. 1.45
Rectil Lynch Jots
Rants Hovis Michougail State.
1984 State.
1984 State. 3-pc.Ln. 1991-88 State
Radtern National Glass 4.5p
Sommertille (Was 1 p

Korea Exchange Bir. Fitg. Rate Nts. 1994
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Leipzi Intl. Invs. NV Gtd. Fitg. Rate Nts.
A 1985.51.65
A 1986.551.65
A 1986.55

THURSDAY PLRIDARY 20

COMPANY METINGS...

Brassrock, Hyde year hous, 55, Knightsbridge, S.W., 12.00

Burndene, 22, Hanover St., Edinburgh,
10.30

Macarthy's, Apothecaries' Hail, Stack
Frier's Lane, E.C., 12.30

Wasson and Philip, Angus Thistie Hotel,
101, Marketgalt, Dundee, 3.30 56.93 Bk. Irop and Export Fin. Gtd. Fitg. e Nrs. 1992 E165/69 Securities 3.1p sustraliz Inv. Tst. 7pcDb. 1997-2002 Japet TR City of London Tst. Pfd. 7p. Do. Dfd. 0.55p. 8pc2ndPf. 2.1p. 6pc.stpf. 2.1p Treasury 9lapt 2002 4 apt Walson and Philip 4.5p Wells Fargo Fits. Rate Sub. Nts. 1892 549.39

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Winselfmat Mines

Winselfmat Mines

Dividered & Interest Payments—
Barry 18t. 1.06p

Barry 18t. 1.06p

Berry 18t. 4.1pc Cav. Ln. 1883 21pc

Clarke Hoper 19

First Nat. Fin. Can. 4.14p

First Nat. Fin. Can. 4.14p

First Sec. Gry Sc.

1986 CSP. A.1 CA8.11

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7-lapcistOb. 1987-92 Jupe.
Parkland Textile 4.2scPf. 2.1p
Parkland Jupe. 4.1pcLn. 2004-09 Zlept.
7-lapcLn. 1987-92 Jupe.
7-lapcLn. 1987-92 Jupe.
Textile Computers 6ecDb. 1981-88 Jupe.
Security Services 4-lapch. 1.572p
Symonds Eqs. 0.3p
Trans-Natel Coal Cps. Seb. Comp. Dis.
(Irrd.) 17.0885p
Travis and Arnold SpcLm. 1887-83 4pc
Trition 0.7p

SUNDAY MARCH 1 BUNDAY MARCH 1

DIVIDEND AND INTEREST PAYMENTS—
Aberdeen (City of) 10.5cc 2011 8.4cc
American Gen. Con. 31.25cb
Britalo and Lake Huron Railway Siperist
BdS. 21uc. Do. 5i-sc2nd8ds. 24cc
Corpn. of London 3i-pcDb. 1983-93 14pc
Daniell and Sons Brews. 4ccDb C 20s
Best Surey Sons Brews. 4ccDb C 20s
Best Surey 20s. 7-pcBb. 1990-93 81-77-lpcDb. 1991-93 35es. 10ccDb. 19971999 50s. Nt. 1997 5161-15 Nt. 1997 5161-15 Chemical New York Cpe, Fits, Rate Sub. Nts. 1999 546.7 Pircaprint 1.278p (regitantstate Research) Spc ic and General Inv. SpcDb. 1986 | Algor | Algor (Albert) 7pcPf, 3.5p init. 15cbs

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Parliament

TODAY ms: Debate on

Kebort of the Sizewell R inquiry.
Lords: Advocates Widows and Orphans Fund Order Confirms tion Bill (Third Reading). Chevening Estates Bill (Third Reading). Local Government (Finance) Bill, Committee. Debtors (Scotland) Bill (Third Reading). Select Committee: Public

Accounts. Subject: Adult Training strategy. Witness: B. H. Nicholson, Manpower Services Commission (Room 16, 4.45 pm).

TOMORROW

Commons: Ministry of Norfolk and Suffolk Broads Bill Defence Police Bill (remaining (Room 5, 11 am). Transport. stages). Motion on EC docu- Subject: decline of the UK

italy (Rep. of) Fits. Rate Ms. 2005 \$49.1

(Finance) Bill, Committee. Coal Industry Bill, Committee. Unstarred question on polarisation in the Securities and Invest-

ments Board. Select Committees: Agriculture. Subject: The December Agreement. Witness: John Gummer MP, Minister of State for Agriculture (Room 16, 11 am). Education, Science and the Arts. Subject: Special educational needs. Witnesses: Professor K. Wedell; Mr J. Wetton; Mrs J. Evans (Room 15, 11 am). Norfolk and Suffolk Broads Bill

ments relating to free food for registered merchant fleet.

the needy.

Lords: Local Government Polytechnic; British Shippers Council (Room 17, 4.15 pm).

WEDNESDAY

Commons: Opposition debates on priorities for the elderly and health care and services for the elderly. Motion on the annual report from the European Court of Auditors for 1985.

Lords: Debete on the dangers of unilateral disarmament and the escalation of thermo-nuclear weaponry. Debate on deteriora-tion in prison conditions. Employment Guarantee Bill (second reading). Unstarred question on the take-up of

Select Committees: Norfolk and Suffolk Broads Bill (Room 5, 10.30 am). Welsh Affairs. Subject: Condition and repair of privately owned housing. Witness: Welsh Office (Room 18, 10.30 am). Trade and Industry. Subject: Motor components industry. Witness: A. B. Electrophics Lucas (Room 18, 10.45) tronics; Lucas (Room 15, 10.45 am). Defence. Subject: Implica-tions for the UK of strategic defence. Witnesses: MoD officials (Room 16, 10.50 am). officials (Room 16, 10.50 am).
Employment. Subject: Skills
shortages. Witness: CBI (Room
8, 4.15 pm). Public Accounts.
Subject: Disposal of new town
asset. Witnesses: Mr T. M.
Helser, Environment Department; Mr D. M. Woodall, Commisson for the New Towns of
England (Room 16, 4.15 pm).
Social Services. Subject: Problems associated with AIDS. Witlems associated with AIDS. Witnesses: Terrence Higgins Trust/ nesses: Terrence Higgins Trust/
Body Positive. London Lighthouse; Mr Anthony Grey.
Albany Society (Room 21, 4.15
pm). Transport. Subject:
Decline of the UK registered
merchant fieet. Witnesses:
Nantical Institute; Institute of
Freight Forwarders; Marine
Society (Room 17, 4.15 pm).
Environment. Subject: Pollution
of rivers and estuaries. Witness: of rivers and estuaries. Witness: Natural Research Environment Council (Room 20, 4.15 pm). Sound Broadcasting. Subject: Radio broadcasting of the proceedings of the House. Witness: Christopher Capron, BBC (Room 15, 5.30 pm). Joint Committee. Private Bill procedure: Witness: Society of Parliamentary Agents (Room 4, 4.30

TRURSDAY Commons: Lords amendments to the Teachers' Pay and Con-

ditions BILL Lords: Hampshire (Lyndhurst Bypass) Bill (Second Reading). Criminal Justice (Scotland) Bill (Third Reading), Pilotage Report. Social Fund mity and Funeral ses) Bill (Second (Maternity Expenses) Rending).

Select Committee: Norfolk and Suffolk Broads Bill (Room 5. 10.30 am).

PRODAY

Trade fairs and exhibitions: UK SKI-EX (0922 24661) Harrogate March 11-13

9090)

March 14-15

March 15-17

London Pret Exhibition (01-385 1200); International Men's and Boys' Wear Exhibition (021-705 6707); Junior Fashion Fair International (01-636 1833) (until February 24) All at Olympia February 25-26 Measurement and Test Exhibition — INSTRUMENTATION Harrogate (0822 4671)

February 27-28 Cash and Carry Fashion Fair (01-727 1929) Kensington Town Hall March 3-4 USM Exhibition (01-493 0000)

The Brewery, EC1 Business Telecom Exhibition (01-868 4466) Barbican Centre March 4-6
Computers in Clothing Exhibition (01-467 7728) Harregate
March 24-26
International Food and Drink
Exhibition (031 225-5496)
King's Hall, Belfast

March 3-11
British Ski Trade Exhibition—
British Ski Trade Exhibition—
British Ski Trade Exhibition—

March 24-27
Information Technology and Conference—INFO (01-647 1901)

Diymyta

Current
International Fair for Shopfitting. Advertising and Selling
—ENUROSHOP (until February
25) (01493 3893)

Dusseldorf

Current

Housing; Packaging and Printing
(021-455 9600)

Branch
March 8-11

Winter Sports Equipment Exhibition (01-439 3964)

Grenoble

Current March 15-21
Spring Fair (01-784 0548) (until International Spring Fair (01-February 25) Frankfurt 248 7013) Leipzig February 25-March 3 March 25-29 International Fairs: Food; International Spring Trade Fair Materials Handling and Ware (01-977 4551) Vienna

FT Conferences: Pensions—The

time for action (01-621 1355) Hotel Inter-Continental, W1

Longman Seminars: EEC De-regulation in the airline industry

(01-242 4111) Hotel Inter-Centinental, W1

April 24 The Rural Life Conference— action with communities (01-686

4066) Eoyal Agricultural College, Circucester

April 1
Longman Seminars: Merger accounting—financial reporting issues (01-242 4111)
Caveadish Conference Centre, W1

April 5 International Business Communi-cations: 6th annual television planning and buying seminar (01-236 4080) Marriott Hotel, WS

April 9-10
Institute for International Research: Selling personal financial services within the new

regulatory framework (01-434 0301) Park Lane Hotel, W1

Frost and Sullivan: Project

management for data processing

Computers in Retail and Retail Technology Exhibition (01-222

Wedding Exhibition (041 332

6776) G-Mex Centre, Manchester

British Footwear Fair (01-739

2071) NEC, Birmingham Warch 17-19

International Powder and Bulk Solids Technology Exhibition— POWTECH (01-686 5741)

G-mex Centre, Manchester
March 22-24
International Cycle and Leisure
Fair—CYCLEX (01-390 2211)
Olympia

NEC, Birmingham

Business and Management Conferences

March 26

February 23 Monitoring advertising perform-Longman Seminars: Process inance—the annual review of the best practice (01-379 6576) dustries and the environment: risk and regulations (01-242 4111). Glaziers' Hell, SE1 Cavendish Conference Centre february MM Giaziers' Hall, Ski February MM Management Training Consul-tants: Successful managers in action (Leicester 27062) March 17-18 Research Group: Airline insurance Airline insurance—where next? (01-236 2175)
The White House, NW1

Leicester Frost and Sullivan: Computer performance measurement applied to complex and shared disk environments (01-780 3438)

Cariton Tower, W1 February 25-26 McAvoy Wreford Bayley: Eighth Annual Corporate Communications and Advertising Conference (01-780 4500)

Park Lane Hotel, W1 Pebruary 26 Tolley Publishing Company: Acquiring a private Company (01-686 9141)

Marriott Hotel, W1 March 4 The Royal Institute of Inter-national Affairs: Korea and the UK: a broadening relationship (01-980 2233)

Chatham House, SW1 Harch 4 CBI: Don't forget Aunt Agatha—keep your small shareholders informed (01-379 7409)

Centre Point, WC1 Longman Seminars: Pension Fund Surpluses (01-242 4111). Lendon Press Centre

March 11
City Dialogue: Financial engineering in property (01-937
April 9
1548) Savoy Hotel, WC2
CBI: EFTPOS—the payment card revolution (01-379 7400)
Centre Peint, WC1

April 9-10

Anyone wishing to attend any of the above events is advised to telephone the organizers to ensure that there has been no change in the details published.

Financial Times Conferences

Technology in the Securities Markets -the next five years

London - April 8 and 9, 1987

The Big Bang in the London Stock Exchange last year focused attention on the extent to which the securities markets depend on technology. The systems now in place are only a first step towards automation in stock dealing. In the next five years profound changes are expected and it is to review the next phase that the Financial Times is arranging a second conference on Technology in the Securities Markets. conference on Technology in the Securities Markets.

The meeting will be chaired by Mr Patrick Mitford-Slade, chairman of the Stock Exchange Information Services Board, and Mr Ian Steers, vice-chairman of Wood Gundy Inc. The speakers include Mr Richard Lawson, deputy chairman The speakers include Mr Richard Lawson, deputy chairman of The Securities Association; Mr Gordon Pepper, director and senior adviser of Midland Montagu; Mr George Hayter, divisional director of Information Auritees, The Stock Exchange; Mr Mick Newmarch, chief executive, Prudential Portfolio Managers Limited, and Mr Michael Baker, divisional director, Settlement Services Division of The Stock Exchange.

World Textiles into the 1990s

London --- May 11 and 12, 1987

The textile and clothing industries of the world, having The textile and coloring industries of the world, having emerged from the worst recession in living memory, are poised for great advances as they approach the last decade of the century. The Financial Times World Textiles into the 1930s Conference will look at the issues facing the industry and the changes ahead.

It will take as its starting point the question of protectionism. It will take as its starting point the question of protectionism, since the shape of the industry will be determined by it. The conference will then go on to analyse the issues and topics from the standpoint of the producer in the low-cost country as well as in the West. It will take the debate through to the retailer, the point where the consumer meets the decisions reached through the whole chain of production.

The international panel of industry leaders will include: Jerome Link, Jean Pierre Leng, Kayser Sung, Karl Engels, Peter Pereira, Josef Hutter and Bob Franck. The meeting will be chaired by Norman Sussman and Harry Leach.

All inquiries should be addressed to:

1,

The Financial Times Conference Organisation Minster House, Arthur Street London EC4R 9AX

Tel: 01-621 1355 (24-hour answering service) Telex: 27347 FTCONF G Cables: FINCONF LONDON Fax: 01-623 8814

Commons: Private Members'

Equivalent in United Kingdom currency of dividend declared Less: South African Non-Resident Scareholders' Tax of 12.92% AMOUNT PAYABLE WHEN A U.K. INCARD REVENUE DECLARATION IS LODGED WITH COUPONS Less: United Kingdom Income Tax at 16.08% on the gross givicand (see motes 1 & 2 below)

is per share. of share warrants to bearer are informed that payment of Dividend will be made on or after 9th March 1987 upon surrander of Coupon the London Bearer Office of Hill Samuel & Co. Ltd., 45, Seech Street.

Company Notices

IONANNESBURG CONSOLIDATED INVESTMENT COMPANY,

LIMITED

(Incorporated in the Resublic of South Africa)

Registration No. 01/00429/08

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEAREN
DIVIDEND No. 122

Pursuant to the notice published on 22nd January, 1987 members are informed that the rate of exchange at which payments of the above sivilated are to be despatched by the United Kingdom Paying Agents on 6th March, 1987 is 1 (and of 100 cruis ceusis 31.443235) United Kingdom turrency. The Gross dividend payable by the United Kingdom Paying Agents is therefore, equivalent to 187.21779 per share.

AMOUNT PAYABLE WHERE COUPONS ARE LODGED WITHOUT UNITED KINGDON INLAND REVENUE DECLARATIONS ... COUPONS must be listed on forms obtainable from the London Bearer Office and descented for examination on any week-day Gaturday excepted at least seven clear days before the payment is required. BARNATO BROTHERS LIMITED

99, Bishommetr. LONDON ECIM 3XE. MCTES

(1) The gross amount of the dividend for use for United Kingdom Income and Surrex purposes is 157.2177p per share. (3) Under the Double Taxation Agreement between the United Kingdom and the Republic of South Africa, South African Non-Resident Shareholders Taxasilization to the dividend is allowable as a credit against the United Kingdom rate of 15.03% instead of at the education of tax at the reduced rate of 15.03% instead of at the standard rate of 29% from the American Non-Resident Shareholders' Tax.

Public Notices CITY OF BIRMINGHAM

Clubs

NOTICE IS HEREBY GIVEN that the BOND REGISTER will be CLOSED from 15 March 109 To 15 March 109 Treasurer's Department of Thomas 100 March 109 Treasurer's Department EVE has outlived the others because of a policy of fair play and value for money. Suppor from 19-3.30 am. Disco and top musicians, glamorous bostesses, exciting Boorshows, 189. Regent \$L, W1. 81-734 0357. City Treesurer's Depar Council House Birmingham 83 3AB

Contracts & Tenders



Resource Recovery

from Household Waste The County Council has embarked upon the preparation of a Waste Management Plan for Hampshire. It is proposed, as part of the plan formulation process, to give consideration to the scope for the recovery of resources (eg materials, fuel, energy) from

Preliminary proposals are therefore invited from companies who have expertise in this area and who are interested in offering suitable systems either on a package deal basis or in partnership

For further information on the basis for submissions, which are to be returned by 30th April 1987 please write to:

The County Surveyor
The Castle, Winchester, Hants SO23 8UD
or telephone (0962) 54411 extn 699

NOTICE TO THE HOLDERS OF TOKYO SANYO ELECTRIC CO., LTD. 31% US\$ Convertible Bonds

111% Guaranteed Bonds due 1997 with Warrants NOTICE IS HEREBY GIVEN that Tokyo Sanyo Electric Co. Ltd ("Tokyo Sanyo") and Sanyo Electric Co. Ltd ("Tokyo Sanyo") have entered into an agreement for merger whereunder Tokyo Sanyo will merge into Sanyo and be dissolved and Sanyo will assume all of the business, assets and liabilities of Tokyo Sanyo as the continuing corporation.
The new corporate name will not be atamped on the Bonds or the Warrants, nor will the Bonds or the Warrants be exchanged against new ones. The Bonds, the Warrants and the Bonds with Warrants and former name of Tokyo Sanyo followed by the new name of Sanyo on and after the effective date of merger (presently expected to be 28th February, 1587). On and after the effective date of merger, all the obligations of Tokyo Sanyo under the above issues will be fully assumed by Sanyo.

International Depository Receipt International Depository Receipt Issued by Morgan Guaranty Trust Company of New York in connection with clause 18(a) of Korea International Trust Deed, any unclaimed distribution held by the Manager shall at the expiration of 5 years from the accounting period in respect of which the relevant distribution falls to be paid by the Manager, be paid by the Manager to the Trustee and the same shall thereupon become part of the Trust Fund. frund.

In accordance to the above, as far as Coupon No. I of the International Depositary Receipt is concerned, notice is hereby given to the Holders that, should there be no request far payment of such coupon before the 28th of March 1987, uncleimed distribution will definitely be included into the Fund's property and the Holders will not be entitled anymore to receive payment of the relevant coupon.

Morgan Guaranty Trust Company
of New York
Brussels Office acting as Depositary

NOTICE IS HEREBY GIVEN that the NOTICE IS HEREBY GIVEN that the Annual General Meeting of the Society will be held in the Society's Head Office No. 28 St. Andrew Square, Edinburgh on Thursday, 18th March 1987 at 12.30 p.m. to consider the Accounts and Balance Sheet and Reports of the Directors and the Auditor, to elect Directors, to determine the renumeration to be gald to the Directors and the Auditor.

the Directors are to be represented to Aurition.

A Member of the Society entitled to attend and vote at any Annuel General Meeting is entitled to appoint another person to attend and vote instead of him. Proxies must be lodged at the Society's flead Office not less than forty-eight hours before the time for holding the Meeting.

By Order of the Board

By Order of the Board

General Managa;

General Manager 28 St. Andrew Square,

CAISSE NATIONALE DES

TELECOMMUNICATIONS

Floating Race Notes Issue of U\$\$300,000,000 1905-2060 For the period of one month, from March 20 to February 20 (28 days), the notes will bear interest rate of 6f per cent per annum. The payable interest due March 20 for each nominal Note of US\$10,000 will be 11555 53

TAKING CARE INANEW DIRECTION Nowlagreat

MHA is planning to build its first Nursing Home to meet the urgent needs of the More Physically Dependent a completely new and

challenging extension of MHA's care for the elderly.

The estimated cost of this major development, providing nursing care for 32 old people, is over £1½ million. A charitable trust has generously bought the site for MHA at Letchworth, Herts, and now issues a thrilling challenge to us to raise £100,000 — which they will match £ for £. We plan to complete in two years. So there is a long way to go and

Please give now and so give double.

Epworth House, 25 City Road, Landon ECTY 10R. Reg. Charity No. 218504.

EVERY £1 YOU GIVE IS WORTH £2 time is short. We need your help to take MHA care in this new direction.

To: MHA, Dept FT, FREEPOST, London EC18 1NE enclose my donation of £ Letchworth Nursing Home Double Challenge Please send me more information about MHA Name Address

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SWEDEN

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OVER-THE-COUNTER Nasdaq national market, Closing prices February 20

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W. German banks call off talks with insurer

WEST GERMAN savings banks have abandoned negotiations aimed at taking a stake in Volksfürsorge. eports Reuter in Bonn. This confirmed newspaper re

ports that Mr Helmut Geiger, the association president, had written to members advising them that af-ter three months of discussion and public debate a decision could be put off no longer.
As a result, a meeting with

Volksfürsorge majority owner set for March 2 has been called off. The association said the main reason for the abandonment of the talks, which had been under way since December, was that a savings banks association in the state of North Rhine-Westphalia had voted

against the move.
This had made it impossible to chieve the requisite three-quarter: majority of the 560 voting member The main arm of the Volksfürson ge group is the Hamburg-based life insurer Volksfürsorge Lebensver-sicherung, which is an unlisted company. Industry sources said the mions are still thought to be inter ested in finding a buyer as part of their general pullout from co-operatively-owned companies.



The Financial Times is now being printed in the U.S. via a direct satellite link-up with London. This means it's available coast-to-coast in major business centres at the start of each day. The world of international finance is more closely knit than ever before.

When executives on different continents operate from a shared body of knowledge, the kind found in the FT, there can be only one result. Greater opportunities to profit from that knowledge.

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Because we live in financial times.

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Financial Times Monday February 23 1987 NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES Amserbit 1 32 19 749 3214
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NYSE COMPOSITE CLOSING PRICES

NYSE COMPOSITE CLOSING PRICES	AMEX COMPOSITE CLOSING PRICES Closing prices, February 20
12 Manus. 12 Manus. 13 Manus. 14 Mar. 15 May Lue Sanct Dir, M. F. 10th High Lue Donn Dam. 15 May Lue Sanct Dir, M. F. 10th High Lue Donn Dam. 15 May Lue Sanct Dir, M. F. 10th High Lue Donn Dam. 16 Lue Sanct Dir, M. F. 10th High Lue Donn Dam. 16 Lue Sanct Dir, M. F. 10th High Lue Donn Dam. 17 May 15 M	Such St.
AMSTERDAM/DELFT/EINDHOVEN	FRIC 9 4941 807 808 808 809 809 809 809 809 809 809 809

Dale Group IO

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

G-7 accord must be credible to prevent dollar fall

FINANCE MINISTERS from the leading industrial nations met in Paris at the weekend. As far as Japan was concerned the Group of Five and Group of Seven meetings were aimed at stabilising the dollar on the foreign exchanges. To this end the Bank of Japan announced a cut of ½ per cent to 2½ per cent in its discount rate on Friday.

On the other hand the US was believed to be looking for commitments from Japan and West Germany was also known as part of any agreement. The the West German attitude to any US proposals, and to the ultimate success of any claimed accord. German economic policy has generally been regarded as conservative, although the Bundesbank would probably claim it was sensible and prudent. It was therefore regarded as unlikely that the Federal Republic would agree to relax its monetary policy and cut interest monetary policy and cut in

as part of any agreement. The currency target zones, and the Japanese action was therefore market tended to agree that regarded as positive, but the finantial markets were sceptical about meet without increased interparts meetings.

Feb 20	Close	Previous Close
£ Spot	1.5350-1.5360	1.5280-1.5290
1 months	0.55-0.53 pm	0.53-0.52 pm
3 months	1.54-1.51 pm	1.47-1.45 pm
12 months	5.25-5.18 pm	5.20-5.09 pm

STERLING INDEX

		Feb. 20	Previous
8.30	2m	69.1	69.5
9.00	am	69.1	69.5
10.00	am	69.2	69.4
11.00	301	69.2	69.3
Noon		69.2	69.3
1.60	PM	69.2	69.3
2.00	(m)	69.1	69.3
3.00	pm	69.1	69.3
4.00	Pm	69.1	69.2

CURRENCY MOVEMENTS

February 20	Bank of England index	Morgan Guaranty Changes %
Sterling	69.1	NA
U.S. Dollar	104.0	WA
Canadian Dollar	78.6	N/A
Austrian Schulling	139.2	N/A
Belgian Franc	100.6	N⊬A
Danish Krone	93.9	N/A
Deutsche Mark	146.1	N/A
Swiss Franc	170 9	WA
Entider	135.3	Niá
French Franc	72.2	NA
Lira	48.6	N/A
	209.1	N/A
Yep	207-4	IVA
-		

CURRENCY RATES

Feb. 20		Special Drawing Rights	European Carrency Line
Sterling	_	0.82466	0.738495
U.S. Dollar	5.5	1.2609	1.12916
	8.20	•	1.50201
Austrian Scil	4	N/A	14.5320
Belgian Franc 📖	B-2	NA	42.7528
Danish Krone	7	N/A	7.78499
Doutsche Mark	3.0	2.3091	2.06410
Neth. Guilder	412	N/A	2.33183
Franch Franc	91,	7.6940	6.87263
Italian Lira	12	N/A	1467.63
Japanese Yeri	212	193.93	173.495
Norway Krane	8 -	₩Ā	7.89965
Spanish Peseta	_	₩À	145.325
Swedish Krona	712	N/A	7.32373
Swiss Franc	3.5	N/A	1.74512
Greek Drack	20 ¹ 2	NA	151.616
irish Punt		N/A	0.775788

*CS/SDR rate for Feb. 19; 1.67227

OTHER CURRENCIES

Feb. 20	2	5
Argentina	21310-21405	1.3930-1.3980
Aestralia	2-2990-2-3020	1.5035-1.5050
Grezii	27.1070-27.2610 6.9225-6.9425	17.7170-17.7260 4.5420-4.5440
Greece	203.30-206.85	133.25-135.50
Hone Kone	11,9265-11,9370	7.7950-7.7970
Irin	110.80°	72.60°
Korea (Sth) .	1303.25-1315.05	853.00-860.00
Cowait	0.42390-0.42460	0.27720-0.27740
Luxembourg Malaysia	57.75-57.85 3.8925-3.8995	2.5440-2.5470
N. Zealand	2,7800-2,7875	1.8170-1.8205
Stedi Ar	5,7355-5,7410	3,7500-3,7510
Singapore	3.2635-3.2705	2.1330-2.1360
S. Af. (Gen)	3.1965-3.2190	2.0790-2.0835
S. AL (Fit)	6.3040-6.5755 53.30-53.60	4.1235-4.3010 34.95-35.05
UAE	5.6170-5.6225	3.6725-3.6735
		34.034133
* Selling rate	•	

FORWARD RATES AGAINST STERUNG

remiter eratante							
	Spot		3 mths		12 mths		
US Dollar D-mark French Fr. Swiss Fr. Yen	2.7950 9.3050 2.3600	2.7803 9.2886 2.3469	2.7516 2.9645 2.3217	1.5005 2.7148 9.2424 2.2987 227.85	2.642 9.293 2.223		

MONEY MARKETS

PRESSURE FOR a cut in UK clear

ing bank base rates eased on Friday, after the Bank of England released the safety value by lending money to

the discount houses at an unattractive rate. By the end of the week the

London money market had run out of steam, but there was every sign there was no shortage of fuel for the

boiler.
The authorities sent a stop signa

to the market on Thursday, and

FT LONDON INTERBANK FIXING

(11.00 a.m. Feb. 20) 3 months U.S. dollars

BANK OF ENGLAND TREASURY BILL TENDER

4.28125

No shortage of fuel

relieve

UK clearing bank base lending rate 11 per cent since October 15

Pressure for a cut of 1/2 point to

S EUROPEAN CURRENCY UNIT RATES							
	Ecu central rates	Currency amounts against Ecu February 20	% change from central rate	% change adjusted for divergence	Divergence limit %		
an Franc	42.4582	42,7528	+0.69	+0.69	± 1.5344		
h Krone	7.85212	7.78499	-0.85	-0.85	± 1.6404		
an D-Mark	2.05853	2.06410	+0.27	+0.27	± 1.0981		
h Franc	6.90403	6.87263	-0.45	-0.45	± 1.3674		
Guilder	2.31943	2.33183	+0.53	+0.53	± 1.5012		
Pust	0.768411	0.775788	+0.96	+0.96	± 1.6684		
aliza	1483.58	1467.63	-1.08	-1.08	± 4.0752		

Adjustraen	Adjustment carchargo by Financial Himm.									
EXCHA	INGE	CROS	S RA	TES						
Feb. 20	2	\$	DM	YEN	F Fr.	S Fr.	HFI.	Line	C S	B Fr.
<u>£</u>	1.	1.529	2.795	234.8	9.305	2.360	3.153	1985.	2.034	57.80
	0.654	2.	1.828	153.6	6.088	1.545	2.063	1299.	1.330	37.80
DM	0.358	0.547	11.91	83.99	3.329	0.844	1.128	710.2	0.728	20.68
YEN	4.260	6.511		1000.	39.64	10.05	13.43	8456.	8.662	246.2
F Fr.	1.075	1.643	3.004	252.3	10.	2.5%	3.388	2133.	2_185	6212
S Fr.	0.424	0.648	1.184	99.47	3.943	1	1.336	841.1	0.862	24.49
H FL	0.317	0.485	0.887	74.46	2.952	0.749	1.586	629.7	0.645	18.33
Lire	0.504	0.770	1.408	118.3	4.688	1.189		1000.	1.024	29.12
C S	0.492	0.752	1.374	115.4	4.576	1.161	1.550	976.1	1.	28.42
B Fr.	1.730	2.644	4.836	406.1	16.10	4.083	5.454	3434.	3.518	100.
Ves per 1	000 F	and fo	our 10:	Lies per	1.000-	Relates	Er car 1	00		

Feb. 20	Short	7 Days'	One	Three	Skz	One
	term	notice	Monto	Months	Months	Year
Sering S. Oaller S. Oaller An Doller G. Gulfer Gerschwark Franc Franc Franc Fr. (Fan.) Fr. (Gan.) En San 5 (Sing.)	114-114 512-64 64-642 54-54 7-14 311-312 82-84 9-12 71-74 71-8 44-44 104-114 31-34	114-115 64-65 68-7 54-54 84-84 57-84 94-105 74-75 74-84 44-45 84	11.114 6.4-6.6 7-74 53-53-5 312-44.6 82-84 104-105 74-74 43-44. 11-114 34-34.	10°2-10°3 6.1-6.6 7.1-7.4 9.1-3.12 4-41 8.1-81 10°2-10°3 71:-718 71:-81 4.3-41 10°2-11'4 34-33	10%-10% 6.3-6% 7.3-7.35 34-34 4-44 6%-8% 10%-10% 7%-8% 6.3-44 10%-11% 33-332	20%-10% 6%-6% 7%-7% 5%-5% 3%-4 6%-6% 6%-10% 7%-7% 7%-8% 4%-4% 10%-11% 3%-3%

Feb. 20	Day's spread	Close	Ope month	ir d	Three months	* 1
US	1.5250-1.5305	1,5280-1,5290	Q.56-Q.53c pm	4.28	1.55-1.50 pm	3.99
Carracia	2.0281-2.0381	2.0330-2.0340	0.61-0.55 c pm	3.36	1.57-1.45 am	2.97
Heshi lands	3.144-3.164	3.144-3.154	13-14 c pm	5.00	4-3½ pm	4,92
Setelum	57.75-58.01	57,75-57,85	16-10 c pm	2.70	39-31 om	2.42
Denmark	10.524-10.574	10.531-10.541-	4 ₀ prp.5 ₀ ere dis	-0.28	11-13 dh	-0.57
irgiand	1.0470-L0550	1.0510-1.0520	0.30-0.50 p dis	-4.56	0.60-1.10 dis	-3.61
N. Gerraamy .	2.782-2.804	2.79-2.80	lis-lis of per	6.17	4% pm	6.17
Portugal	215.45-217.04	215.60-216.50	80-160 c dis	-6.67	282-395 ds	-6.27
iozio	196,34-197,15	196.35-196.60	20-38 c dis	-1.77	77-117 dis	-1.97
tair	19814-1993	19841-19851	2-per live om	0.91	Zom-1 dis	0.10
larway	10.654-10.704	10.67-10.68	27-34 are dis	-3.65	11小12、由	-4.45
rance	9.2914-9.3212	9.30-9.31	14-11 ₂ c pm		44-37s pre	1.75
heeden	9.914-9.944	9.92-9.93	par-1 ₂ ore die		l-lib on	-0.51
1000	2344-2354	2344-2354	14-14 y pm		31 ₂ -31 ₂ per	6.07
المسادة فأعلونا	19.57-19.71	19.57-19.60	Photo propri		27-24 k am	5.25
witzerland _	2.354-2.364	2.3512-2.3612	11-14 cmm	6.67	34-34 pm	6.46

12-month 5.25-5.15 c pm.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Feb. 20	spread	Close	One moath	p.a.	mentira	p.a.		
UKt	1.5250-1.5305	1.5290-1.5290	0.56-0.53c om	4.28	1.55-1.50 pm	3.99		
ireland)	1.4515-1.4585	1.4545-1.4555	0.89-0.81c pm	7.02	2.65-2.50 pm	7.09		
Canada	1.3270-1.3325		0.09-0.11c dis	-0.90	0.33-0.36 dis	-1.04		
Netherlands .	2.0570-2.0699	2.0620-2.0630	0.16-0.13c pm	0.84	0.57-0.52 pm	1.05		
Selgium	37.75-37.93	37.75-37.93	4-6c dis		13-15 dk	-1.53		
Denmark			2.10-3.00ere dis		6.80-7.70 pm	-4.19		
W. Germany .			0.33-0.30pt pm			2.24		
Portugal			110-160c dis			-10.85		
Span ,	128.35-129.03	128.60-128.70	60-70c dis	-6.03	195-205 dk	-6.21		
ltaly	129412-1303		31 ₂ -41 ₂ tire di	-3.69	111 ₂ -13 dis	-3.76		
Norway			4.20-4.90are dis		14.30-15.00dis	8.38		
France	6.06%-6.1012	6.0812-6.09	1.00-1.20c dis	-2.17	3.25-3.65 db	-2.25		
Sweden			2.20-2.70 ore dis		6.95-7.55 dis	-4,46		
Japan	153.35-153.90		0.27-0.24y pm	1.99	0.89-0.84 psq	2.25		
Austria	12.844-12.884		1.70-1.30gro pm		5.00-4.00 pm	1.40		
Switzerland	1.5400-1.5490	1.5440-1.5450	0.33-0.29c pm	2.40	1.00-0.95 pm	2.52		
† UK and Irela to the individu	† UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial franc 38.15-38.25.							

Borrowing Requirement. This was towards the top of market expecta-tions, although seasonally high tax revenues had led to forecasts of an and bank lending. A rise of 1-1%

forced by the latest public opinion polls, indicating a probable return of a Conservative Governthe day-to-day credit ment, in the event of an early general election. to the market on Thursday, and 10½ per cent in base rates built up repeated it on Friday, after there after a large repayment of £3.7bn in was a marked reluctance to sell bills the January UK Public Sector The PSBR outturn encouraged a

downward revision in forecasts for January money supply growth MONEY DATES

MUNET RAIES	•					
NEW YORK (4 pm) Privae rate Broker loan rate Fed. funds Fed. funds at intervention	71 ₂ 13 71 ₂ 55 512 On	re recriti		3.20 Three 3.37 Four y 3.58 Fire y 3.69 Seven 3.88 10 year	Bonda year	6.5 6.7 7.0
Feb. 20	Overnight	One Month	Two Mentilis	Three Months	Six Months	Lombard Intervention
Franktiort Paris Zurich Amsterdaen Tokyo Mitan Dublis Dublis	3.80-3.90 92.93 7-13 54-55 4.03125 115-12 5.40 14-144	3.65-3.80 81-81-2 37-32-51-51-2 4.405-25 111-111-111-111-111-111-111-111-111-11	3.80-3.95 8½-872 — — — ——————————————————————————————	3.90.4.05 83-83- 34-35- 53-55- 111-115- 71-75- 135-144-	3.90-4.10 80 ₂ -83 ₈	5.0 8

nun accepted bid ment at individuo level		£97.39 89%	Amount on offer at sext tende	5 . £100m	£300m	To Mi Br
EKLY CHAN	GE IN V	VORLD	INTEREST RATE	S		Dı.
DON	Feb. 20	change	NEW YORK	Feb. 20	change	. L
se rates	11 11.7 10.2 10.1601 107 1011	Unctrd + /4 - 3g - 0.2791 Unctrd Unctrd	Prime rates Federal Funds	71 ₂ 5]2 5.57 5.67 6.14	Unct d -0.20 -0.19 -0.06	- lat \$t Lo
Att. Treasury Bill	10 H 10 H 10 H 10 H	Unch'd Unch'd + 12 Unch'd + 13 +0.0625	Lombard	5.0 3.725 3.975 8.00 8.4	Unch'd Unch'd +0.10 Unch'd +3	Dis Cor Fir Tra Ba Fix

per cent in sterling M3, a fall of ½ per cent in MO, and an increase of £1.8bn in bank lending was still good enough to add to the down-ward pressure on rates, until the encouraging PSBR figure.
The market's tone was rein-

Bank of England stepped in.
The authorities have resisted an mmediate cut in bank base rates but the market remains convinced the climate is right for a reduc-tion, and this was reinforced by the cut in Japan's discount rate.

Prime rate Broker loan rate Fed. funds Fed. funds at intervention	71 ₂ To 71 ₂ Six 512 On	e month o month ree month e year o ytar		.37 Foury i.58 Five y i.69 Seven i.88 10 year		6.66 6.76 7.04 7.25
Feb. 20	Overnight	One Month	Two Mentiles	Three Months	Six Months	Lombard Intervention
Frankfort Paris Zurich Amsterdam Tokyo Milian Brussels Dubita LONDON MONE	3.80-3.90 92.914 3-114 54-512 4.03125 1113-12 5.40 14-1414 Y RATE	3.65-3.80 81-81-2 316-31-2 51-51-2 4.40625 111-111-7 71-71-7 141-141-2	3.80-3.95 8½-872 — — — — — ——————————————————————————	3.90-4.05 8½-8½ 3½-3½ 5½-5½ 11½-11½ 7½-7% 13½-14½	3.90-4.10 80 ₂ -83 ₈ — — — — — — — — ————————————————————	5.0 8
Feb. 20	Over- night	7 days notice	Month	Three Months	Six Months	One Year
Interbank Sterling CDs. Local Authority Decosits Local Authority Boorls Discount Market Deposits Company Deposits Finance House Deposits Treasury Bills (Bary) Bank Bells (Bary) Bank Bells (Bary) Eliza Texas Balls (Bary)	11-10	11/2-11/4 11/2-11/4 11/2-11/4	11 %-11 11 %-11 11 %-11 11 %-11 10 % 10 %-11 %-11 %-10 %-10 %-10 %-10 %-10 %-	10%-10%-1012 10%-1012 10%-10%- 10%- 10%- 10%- 10%-	10½-10½ 10½-10½ 10½ 10½ 10½ 10½	10½-10½ 10½-10 10½-10¼ 10⅓-10¾ 10⅓ 10⅓

10% 10% 9% 10% 30-6.25 6%-6% 7%-7%

Once again the impact was muted, because the market was trying to digest the implications of the G-7 meeting, while in the circumstances dealers were also able to any durable goods orders will be applied to the circumstances dealers were also able to any durable goods orders will be applied to the circumstances dealers were also able to applied to the circumstances. rationalise that fourth quarter figures were historical and of only limited value in deciding the future direction of the dollar.

On Thursday it was also announced fourth quarter US ignore an announcement that Brackers National Product growth ail claimed to be unable to meet had been revised down to 13 per cent from the previous estimate of 1.7 per cent, compared with market expectations of an upward for the US banking system, but only produced any strong reaction revision to 2 per cent. in the bullion market, where gold

published tomorrow and according to a survey conducted by Money Market Services, these will

figures are forecast by MMS to show a deficit of \$13.5bn, com-pared with \$10.7bn in December.

there will be co-operation on economic policies by the main industrial nations, or that the US will agree to prevent a further weakening of its currency, this week's news could send the dollar

LIFFE &S OPTIONS £25,000 (cents per £1) LONDON SE E/J DYTIONS £12,500 (costs per £1)

LONDON Estimated volume 18,325 (32,446) Previous day's open int. 20,962 (18,758) Close H 100-10 -Volume () (0)

Previous day's open Int. 66 (66)

POUND-S (FOREIGN EXCHANGE) IMM-STERLING Ss per E

CURRENCY FUTURES Spot 1-onth. 3-mits. 6-mits, 12-mits. 1.5285 1.5231 1.5133 1.5005 1.4765 1.5101 1.5101

Prev. 100-06 99-09 96-11 97-13 95-22 94-26 94-03 93-12

Unless the market is convinced

large deficit and any other disap-pointing US economic figures, is likely to depend on the result of the weekend G-7 meeting.

EQUITIES

Aranust Latest Paid Resunc up Date

High

FIXED INTEREST STOCKS									
issue Amount Price Paid	Latest Remanc	1966/87		Stack	Closing Price	+ 07			
£	esp	Date	High	Low		£			
101.61	£10	19/3	124	111/2	Mid-Kept Water 81,% Red Prf. 1997	12			
§100	£50	15/5	52 \	4112	Mid-Sussex Water 11% Red Deb 2012-16	524, 102			
999.237	F.P.	5/3	102%	2004	Marks Inv. Tst. 11% Deb. 2012	100%	+4		
_	F.P.	-	100%		Nationarde 1012% Bds. 15/2/88	1210	-5		
11	F.P.	_	121120	110129	P. & O. 64-5 CMV. RPG. Pril.	ښدد			

Issue Amount Price Paid	Amount. Paid	Latest . Resume	19847		Stock	Clasing Price	+a
FILE	up Date	Date	Kigh	Low		P	L
310	Nili	16/3	78 pm	65 pm	Anglia TV	76 pm	-2
170	NIH		43mm	40om	Bergess Products	41pm	-2
175	Nil	18/3	25 pm		PCaceon St. Invs. 20p	23pm	-1
480	NIP	27/3	93 pm	48 pm	Cookson 50p	76pm	
137	NH	27/3	39 pm		Wiggins Green	38 pm	+2

FINANCIAL TIMES

INSURANCE BROKING The Financial Times proposes to publish a Survey on Insurance and Insurance Broking on April 4, 1987.

Among the subjects reviewed will be: 1. The major world Insurance Markets

Profiles on major International Direct Insurance and Insurance Brokers

Information Technology 4. Leading Analyst's views on trends within the Industry

5. Life Assurance and Pensions For information about advertising in this survey and a copy of the synopsis, contact Brian Kelaart, David Reed or Michael Bamfylde on 01-248 8000, extensions 3266, 3461 and 4008.

5.5

FINANCIAL EUROPE'S BUSINESS NEWSPAPER

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

NEW ISSUE

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These Notes having been sold, this announcement appears as a matter of record only.



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HALIFAX **BUILDING SOCIETY**

U.S.\$150,000,000 7½ per cent. Notes 1992

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Banque Paribas Capital Markets Limited

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Citicorp Investment Bank Limited

Baring Brothers & Co., Limited

Deutsche Bank Capital Markets Limited

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The Nikko Securities Co., (Europe) Ltd.

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Nomura International Limited

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Union Bank of Switzerland (Securities) Limited

S.G. Warburg Securities

Westdeutsche Landesbank Girozentrale

FINANCIAL TIMES SURVEY

Telford

Set up originally to provide breathing space for the people and industries of the West Midlands conurbations, the new town has switched instead to winning overseas and, in particular, Japanese investment

Aid comes from overseas

TWO WEEKS AGO a large sign went up in a field opposite one of the many roundabouts in Telof the many roundabouts in rei-ford proclaiming Epson; We're on our way. Another Japanese company had decided to set up a manufacturing operation in the manufacturing operation in the When Telford came into exist-

Sept - Constitution of the sept of the sep

IES

Surrey o

Appli

711120

<u>Limitet</u>

96

A mile up the road buildozers ence in 1968 it was part of the were, at the same time, already putting in foundations for an expansion to Ricoh's recently towards a part of industry that

the two high-technolry companies—Epson is to make printers and possibly portable was about to go into serious decline. In the intervening companies—Epson is to make printers and possibly portable switched to light industry, much

By Anthony Moreton

cern turning out garden furni-ture and Unimation, from the US, in robotics.

Alongside the town centre the buildozers are busy on a new large store for Marks and Spencer. The Marks' store will be just around the corner from Employment changes the modern, all-glass headquar-ters for the UK side of the Swiss engineering concern Brown

angineering concern Brown
Boverei.

Another building reaching
the final stages of construction
work is the Trustee Savings
Bank's national training centre.
Windsor Life Assurance is
relocating from Windsor. The
District Land Registry is to
come, complementing the
Inland Revenue's PAYE data
processing centre, which has
already arrived. already arrived.

of it white-collar industry with a leavening of service jobs and a big infusion of overseas capital.

The newcomers, on which the economy is now heavily depen-

Germany, a machine-tool manufacturer, Benecot, a Dutch con-

These white-collar employers bring good jobs: the PAYE centre has 1,000 and may go to 1,500; Windsor Life starts at 200, Marks and Spencer at 150 and the District Land Registry will bring up to 600 jobs.

dent, are represented by com-panies such as Tatung, from Taiwan, with personal compu-ters as its main product, Peaudouce, from France, which has just spent £10m on a plant to again as the national average, all these arrivals are good news. Without them and the diversification they bring, the jobless total by now would have been higher. But even with them. Telford is hardly creating sufficient work to absorb the numbers going onto the unemployment register.

The town has a young population with a large number coming produce nappies for the UK market, Lindemann, from West

tion with a large number coming out of the schools each August. It also has a high degree of longterm unemployment among the

In round figures, some 2,000 school-leavers come onto the register each year and 1,000 men reach the age of 65. According to Mr Chris Mack-

According to Mr Chris Mack-rell, commercial director, the town is having to run faster each year just to stand still.

"Despite thia," he says, "the position is much more encouraging now and certainly much more encouraging than in the rest of the West Midlands.

The days when we almost has also provided modern shop-despaired of getting on top of the situation have gone."

"Telford, thanks to the arrival of so many new companies, is the only place in the region where there is real growth. This Mike Morgan, general manager

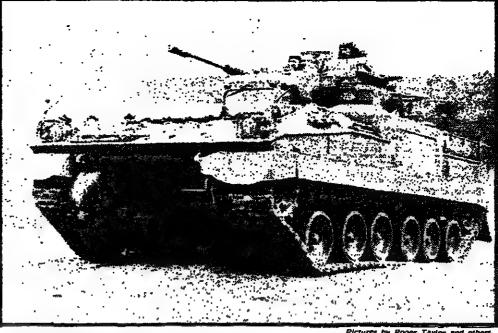
For a town that has a persistent 19.2 per cent unemployment rate, almost half as much again as the national average, with the shops surrounded more relaxed view of affairs."

The centre itself is sparkling new, with the shops surrounded by a sports centre, lee-rink and hotel, all having the gloss of buildings just opened. Further away, in the suburbs, if they can be described as such in a place only created 19 years ago, are the older villages, like Oakengates, Wellington and Ironbridge, where the industrial revolution might be said to have started.

This blend of ultra-new and

Victorian old is linked by a road system designed for the cars of the 21st century. Complementing its industrial initiatives, the town has also set out to capitalise on the growth of the short stay holiday market in the UK. It contains within its borders one of the international

heritage sites designated by the United Nations Educational Scientific and Cultural Oranisas Scientific and Cultural Oranisa-tion (Unesco)—the Ironbridge Gorge, the cradle of the Indust-rial Revolution. The town's largely covered shopping area has also provided modern shop-ping facilities which again are helping to make Telford a mag-net for shoppers over a wide area.



Left: Robots, made from UK-sourced parts, are produced at Unimation, part of the US company, Westinghouse Electric Corporation. Above: This Warrior 26-ton mechanised cambut vehicle carrying 10 men into battle is made by GKN Defence. The Ministry of Defence has recently ordered 1,048 vehicles.

of the new town, came when older-established companies such as GKN Sankey were shedding labour almost by the week.
As the recession bit into the
West Midlands GKN Sankey's

West Midlands GKN Sankey's workforce in Telford tumbled from around 7,000 to some 1,800.

"To have to contend with something like that is traumatic," Mr Morgan states.

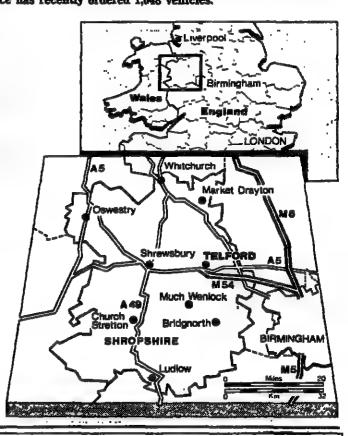
Mr Morgan believes that part of the success of Telford lies in the fact that it is no longer bighly dependent on a single customer industry—motors.

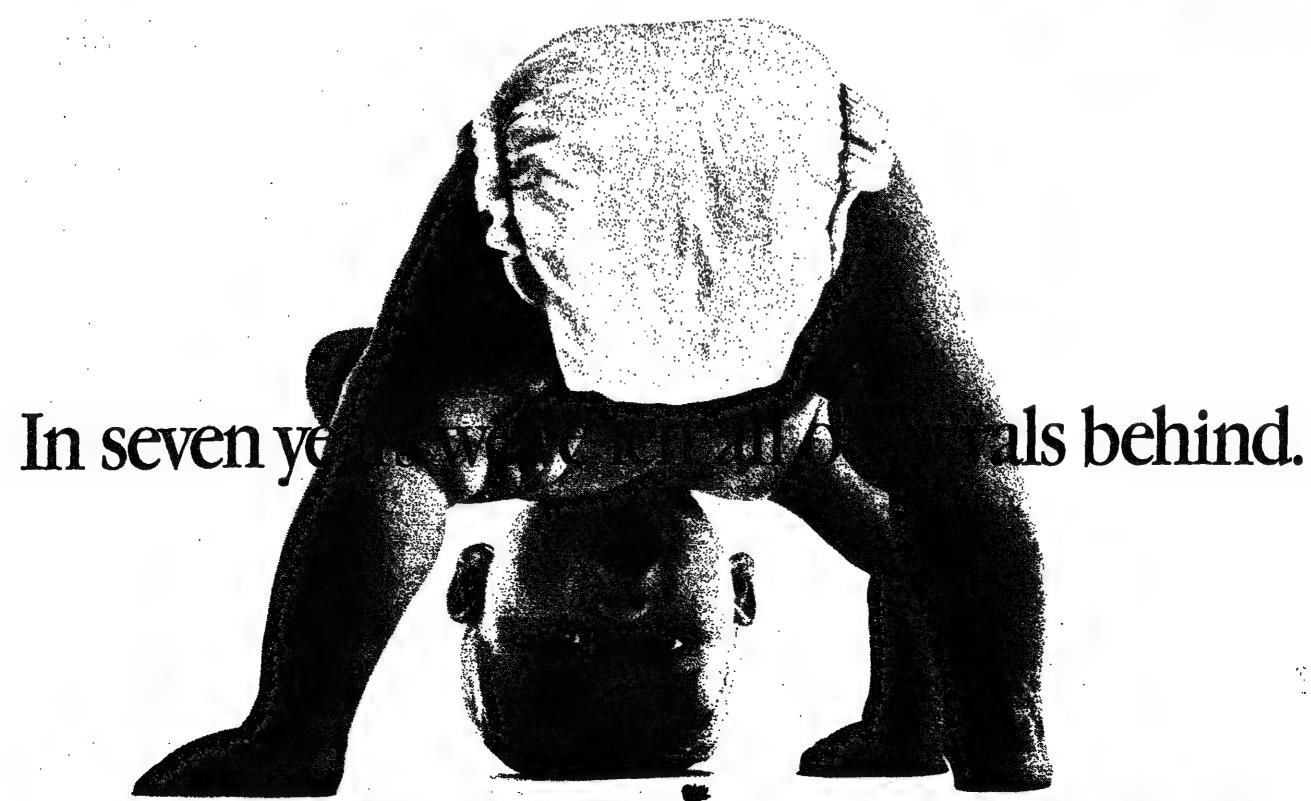
"We have attracted both the products and the services for the Britain of the 1980s and the Britain of the 1980s and 1990s. This has become our

strength."
The change in current economic conditions can be traced, according to Mr Mackrell, over the past three years but Mr Morgan pinpoints the underlying switch in the fortunes of the town further back, to the point in the mid-to-late-1970s when the town was allowed to go out and attract inward investment from a wider market. Telford was set up to encour-

age the movement of industry within the West Midlands, largely out of Birmingham but also some of the other older

Continued on Page 2





Seven years ago, Peaudouce came into the U.K. market right at the bottom. Now we're right at the top. Obviously this is where we intend to stay. So we've invested £10 million in a new

factory in Telford which will provide new jobs and produce more nappies than any other factory in the U.K. It should help us to keep our rivals where we feel they belong. Behind!

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GKN SANKEY DIVISION

In the mid 1920's GKN first recognised the investment potential in Shropshire and acquired an existing engineering concern, Joseph Sankey & Sons Limited.

Now in 1987 GKN Sankey occupies a 144 acre site and employs one of the largest engineering workforces in Shropshire.

GKN Sankey Division has its Headquarters in Telford and its prime manufacturing resources are shared by three major operating units:

GKN SANKEY AUTOMOTIVE OPERATIONS

GKN DEFENCE

GKN COMPOSITES

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Each Unit is a leader in its own field using some of the most modem manufacturing technology available in the world. These three separate operational units are responsible for a unique range of products in the world of Defence, Transportation and Communications.

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GKN was one of the first to invest heavily in Shropshire and is working in Telford for a future even better than its past.







SANKEY AUTOMOTIVE OPERATIONS

GKN Composites

International connection

Why Japanese plants are moving in

Japan, stands in a campus site obtained in the West Midlands. on its own; but Tatung, from Taiwan, is surrounded by other overseas concerns such as Kuhn was very difficult to get pre-

GKN

trate the international dimension to industry in the town. Telford has the largest single reford has the largest single concentration of Japanese plants in any one urban centre in Britain. Wales may have more in total, but Telford has the

Ricoh makes photocopiers, and Maxell casettes and floppy discs. The bulldozers on the Ricoh site point to the expansion that has only recently been confirmed in Tokyo.

In addition, Toshiba and Nik-Japanese producers in Japan do not allow in medically find the right components.

These four are about to be cifications. joined by Seiko Epson, producing printers and an NEC plant for the production of video where two y able compositions. recorders and colour television

Nor is this the end: according to Mr Chris Mackrell, commercial director, at least two other concerns are talking about the lems with components they

possibility of moving in.

Japanese, interest was summed up by Mr Ichiro Hattori, president of Seiko Epson, when he said that Britain was the most developed of all the European markets.

"You also have the most

"You also have the most experience. And we like dealing with the British. You have a

with the British. You have a tradition for engineering and quality that no company in the world can match."

Mr Hattori's enthusiasm for the unmatchable British engineering, an area in which many observers would have thought the Japanese themselves have a strong if not preminent position must perhaps eminent, position, may perhaps be explained by the fact that he was speaking at the unveiling of his company's plans to set up a factory in the UK. A little poetic

licence on such occasions is, perhaps, understandable.

But he was clearly speaking without hyperbole when he said that "the majority of Japanese industry like doing business here." Because it is a theme repeated by others.
Mr Ken Kakurai, managing

director of Maxell, commented that the company had arrived in

AT ONE point, as the M54 Telford confident about the motorway bisects Telford, it ability of the workforce to prorus past the Ricoh plant on one duce to its highest standards. It side of the road and the Tatung also believed high-quality materactory on the other. Ricoh, from rials and components could be

overseas concerns such as Kuhn
Farm Machinery, from France,
and Bemico, from Holland.
Nothing could better illustrate the international dimen-

happy."
Not everything is bought locally, even now. Maxell finds just over half its components in the UK, a figure that is rising; that means it still brings in considerable amounts from Jacque siderable amounts from Japan and could be seriously hit by the

kon have sales and service not always immediately find centres. suppliers able to meet their spe-

"Sometimes it takes a year, even two years, to get acceptable components in Japan so that if it takes some time in Britain to get just what we want

Mr Ichire Hattori, president of Seiko Epson; Britain the most developed of all the Enropean markets

Were on our way.

appear to have few problems about Telford itself. A survey on Wales had the edge. Japanese direct investment in the UK, undertaken by Economic Development Briefing, of London, showed that more Japanese companies named Telford than any other area when asked if they could recall any British economic develop-ment organisation that had impressed them.

Such a favourable response for Telford was all the more surprising because the West Midlands as an area did not rate

From Europe there has been a steady stream of incomers. Last November Pasudouce, the French manufacturer of uappies, which claims already to have a quarter of the £250m a particularly highly. Scotland, London and the South East and year disposable nappy market in Britain, unveiled plans to spend £10m on a factory, its first outside France. The plant will create at least 235 jobs and is expected to be in production by

land for possible future expantions are staffed by nationals sion. Even within the new built and managed by nationals. You ding it will be able to produce will find very few Japanese over 500m nappies a year. Epson's international

over 500m nappies a year. in Epson
Until now Peaudouce has supplied the British market from its

At Mayall nome base and Mr Mike Chambers, the UK general manager, said it had chosen Telford partly because of its position on the motorway map and partly because of the ready availability of skilled workers.

A month before Peaudouce

announced its move another French company decided to take a 91,000 sq ft plant to pro-

Wales had the edge.

Japanese investment is, of course, by no means the only source of companies arriving from overseas. Tatung, from Taiwan, is a good example. It employs just on 1,000 workers, producing television sets and personal computers, more than all the Japanese companies in the town combined.

From Europe there has been a residue stream of incompanies of course, are two from Denmark, Merlin Gerin, from France. Bischofaud Gerin, from France, Bischofaud Klein from West Germany, Tri-gon packaging, from New Zea-land, and the British headquarters of the Swiss concern Brown

What the overseas companies bring to Telford, and therefore to the British economy as a whole, according to Mr. Hattori, of Seiko Epson, is the willingness "to use the strength The factory is a giant 180,000 of the skills resident in the local

sq ft and Peaudouce has markets to promote our pro-acquired another six acres of ducts All of our overseas opera-

At Maxell Mr. Kakurai admitted to having just five, including himself, apart from a few on short-term largely training, assignments. This clearly holds great potential for job creation," according to Mr. Hattori "Long-term, it is the only way to

Anthony Moreton



A step back in time takes place when the Prince of Wales inaugurates the wrought ironworks, Blists Hill, on March 6. Above Is a view of the High Street, Blists Hill, which will have its own Treasury-approved token currency. The Prince of Wales will be presented with a mint set of coins. He will also set in

tion. The equipment came from the Atlas Ironworks of Thomas & Son, Bolton, the last wrought at son, solion, the last wrought ironworks in the world. The objective at Blists Bill is not simply to preserve plant typical of the trade in its heyday but to run the works on a regular basis and to produce and sell wrought iron.

Aid from overseas

Continued from Page 1

centres such as West Bromwich and Wolverhampton. Ten years and Wolverhampton. Ten years ago the planners called a halt to this policy, believing it was economically harmful to inner cities and Telford was allowed to look further outwards, not only to the rest of the UK but also abroad.

areas as its primary target—the South East of England, Japan and the US.
The marketing effort in Japan

has been successful. Telford has the largest concentration of Japanese manufacturing and service companies of any single town in Britain and the signs are that more could be on the

way.
"We appointed a brilliant agent, Miss Mia Teno who has been the lyncapin. And we dis-covered that Japanese com-panies want to control the panies want to control the whole environment, not just inside the plant but outside, in the grounds, too. We could offer them this facility because we have a large number of campus sites that they could develop to their own satisfaction.
Two of these Japanese

incomers have taken sites of over 50 acres each and we still have a big site of 90 acres available. Where else could you get

ment agencies and inadequate depth of penetration.

motorway, designation of the enterprise zone and the confer-ring of intermediate-area status in 1984 under the government's

regional aid programme.
The motorway has provided us with a fast and efficient link this policy, believing it was economically harmful to inner cities and Telford was allowed to look further outwards, not only to the rest of the UK but also abroad.

It immediately chose three offshoot of a US concern.

The enterprise zone took root immediately. It is 80 per cent full and is expected to be full by the end of the year. Some 1.5m sq ft of space has been occupied and another 275,000 sq ft is under construction, with 3,700 jobs having been created by it. The development corporation has to wind up its affairs by 1991 under plans announced last year by the government so that Telford will have to live, after

that, on self-generated expan-sion. Already, there has been a change of emphasis pointing the way the town will have to go. The private investor will have a much bigger role to play since the development corporation will no longer be there to act as catalyst. Signs that the instituin Telford are emerging with some speculative office developments taking place out-

side the enterprise zone In the recession, Telford, according to Mr Morgan, refused to chase the market such a facility."

Success in Japan has not been refused to chase the market emulated in the US, though, down by making its land which Mr Mackrell attributes to the fact of "sheer size" competition from other British develop-capitalise on that sensibly in the last for your the last the next few years, he says, the depth of penetration.

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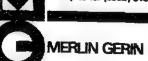
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A Westinghouse Company (W)

Private sector market expands

THE RANGE of housing offered throughout Shropshire, from the quaint country cottage to the expensive executive home, is now being mirrored in Telford. But that was far from being the case in the new town's early days, when the initial brief was to provide overspill for Birmingham and the West Midlands as a whole. Only recently lands as a whole. Only recently have developers felt sufficiently confident to come in and build homes, up to and including the most exclusive.

most exclusive.

The first contract, let in 1967 primarily for public housing was intended to get the ball rolling. Homes were built on what had been the Shropshire coal fields, land which required extensive reclamation. Land that was able to be serviced was limited, while the market for private housing was weak with

limited, while the market for private housing was weak, with no significant levels of local employment or wealth.

The corporation, which set an initial target of 48 per cent public to 52 per cent private housing, believed that a build up of the rented sector would encourage the development of other age the development of other services such as schools and retailing, in turn persuading the private sector that Telford was

an attractive proposition.
"It was a battle to get the private sector interested," reflects Mr Tony Drake, Telford Development Corporation's chief private housing officer. "We had to try to stimulate an element of buoyancy in an otherwise depressed area."

Land prices, even more depressed than those around wolverhampton, reflected the limited demand. The corporation tried to build confidence by improving the environment and community facilities. Even with confidence instilled and the environment improved, land prices lagged behind. Only a limited number of private developers were prepared to take the initial gamble, and only on a certain number of homes.

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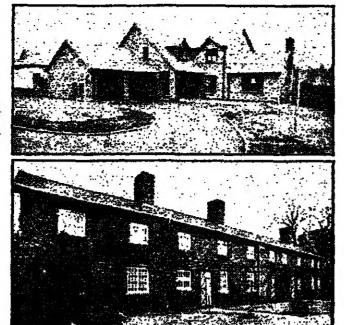
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AIDLANDS EARS.

IS NOW ACTURE E WORLD: CTRONIC SUPPLIES

The first significant breach in this credibility barrier came with the opening of the first phase of the town centre. It was further dismantled with the announcement of the M54, and further still with the road's completion in 1984. But only in the past two or three years have salary and employment levels been created to support the executive housing market, with the decision by the Inland Revenue to set up its regional headquarters in the town, and the attraction of investment by



New and old homes: housing at Priorslee village

says Mr Drake.

The number of people now

wanting to buy their homes is indicative of the basic sound-

full tenant's discount, house:

are going for as little as £5,000.

The corporation, which has built, in the main, for families, has also included flats and

However, there is still land

With greater confidence have improved standards of housing come improvements to overall levels of design and layout Builders are now prepared to invest more money, whereas in a less buoyant market there is less money available for frills and niceties," says Mr Drake. The corporation, as both land-owner and planning authority

has been in a position to per-suade private developers to create interest and variety. Some 4,500 private homes have already been built on 120 sites sold by the TDC, but it has refused to sell land where builders were not prepared to experiment with design and layout. Developers, though they have sometimes agreed reluctantly, have usually accepted that the experiment has worked,

some incorporating the new designs into their range. The TDC has also sought to escape from housing vogues, such as Tudorisation, and achieve variety by selling areas in traces pather than in their in stages, rather than in their entirety. The housing market has at the

same time broadened, espe-cially so at the professional end, while house buyers now see Tel-ford less as a risky proposition, more as a town where their asset is likely to appreciate. But the corporation does not necessarily see the much

for further private develop-ments. A further 1,210 acres is zoned for housing, 861 acres of it aiready serviced with the remainder due to be serviced before the demise of the corporation in 1991. By 1991, the private housing stock is expected to increase by at least 3,000, while there is likely to be continued growth well into the next decade if present market

conditions are sustained.

The greatest demand, at present, is for three and four bedroomed houses, costing between \$30,000 and £50,000, while you could expect to pay at least £18,500 for a starter home, and

anything up to £140,000 for four/ five bedrooms, executive style. Increasingly popular are the older refurbished and mod-ernised homes, particularly in the Ironbridge neighbourhood, though because so much of the area was derelict, large country. houses are few and far between. One example is a building that originally housed a spa, and, when taken over by the corporation, a doss house which has been converted jointly by the TDC and Tarmac into three Georgian homes, each worth over \$70.000. over £70,000.

The eventual balance is likely to tip heavily towards the pri-vate sector, with possibly as little as 25 per cent of housing in Telford remaining public. The as an implied criticism of its earlier efforts. "It is always easy to say, with hindsight, that what is now being built is better than is now being built is better than was put up in the 1960s. We were under financial constraints, while policy and designs have changed. The early housing has generally stood the test of time," burning question is: what hap-pens to the housing that does remain in the TDC's ownership

There seem to be three main options. The most unlikely is that it will pass into the Com-mission for New Towns' port-folio. Sale to housing associa-tions is another possibility. But the most likely is that it will be

indicative of the basic sound-ness of the initial stock, he says. Of the 12,000 homes built for rent in Telford, 3,000 are now sold, 2,300 occupiers have put in offers, while a further 2,000 have made inquiries about buying. The price of rented housing varies with location, size and the amount of discount allowed, but for someone with a full tenant's discount, boyses vested in the local authority. The Governments view is that these houses would be an appreciating asset, and that the local authority would also derive income from rents, as well as rates. The local authority in the local authority would also derive income from rents, as well as rates. well as rates. The local authority, which is still in negotiation with the TDC over the terms of the housing transfer, seems likely to push for some form of compensation for the addition Jones, the Welsh-born deputy commercial director of Telford to the stock in its custodianship.

single person housing in its programme. It has, in addition, programme. It has, in addition, catered for the elderly, people who had come to the town in the 1960s or those moving into Telford to be near their families.

"We, as a responsible body, have to look at the alternatives," says Mr Drake. "As part of our 1960s or those moving into Telford to be near their families, ensure that the town can grow There is little public sector on its own, carry on under its housing building now, with own steam, and that the work we some 20 specialist homes a year have done is cared for."



The plastic processing industry training centre on the Halesfield estate

Enterprise zones

Hedge-hoppers discouraged

LIKE MOST of the 17 enterprise zones designated in the second wave in 1984, Telford's comprises a patchwork quilt. It covers five separate patches of land, none interlinked.

This was contrary to the 1981 first wave, introduced on the crest of the Conservative success at the general election of 1979 and intended to show that business, once stripped of bureaucratic constraints, would

The first wave, places like Swansea, Corby, the Isle of Dogs in London's East End, and Clydebank, were large, around 600-700 acres each - and almost

universally one area. Telford, like so much of the second wave, is much smaller at 275 acres and disparate. It is,

Development Corporation, confidently predicts it will be full

by the end of the year. Such success has eluded a number of the older zones even though identical inducements a 10-year rates holiday, 100 per cent capital allowences on new Alastair Guild plant, fewer planning controls are available everywhere.

determined to maximise the benefits for the town as a whole," he says, conscious of the fact that although the development corporation acts as mana-ger the zone is actually the baby of the local authority.

The local authority, Wrekin Council, was at first sceptical of the concept. A visit to even more socialist Corby, whose zone has been outstandingly successful, proved the clinching factor.

In its three-year life Telford's sed with a number of important entrants. The most important, in jobs terms, is Tatung, the Taiwanese electronics concern which employs just over 1,000. Across the way, Ricoh, Japanese

high-technology company, has taken the whole of area three. restriction on retailing within the zone.

markets, hypermarkets and a range of DIY outlets. Such a policy, he believes, only shifts activity from the city centre, to the detriment of the latter. Telford's zone is clearly a place of industry, most of it manufacturing facturing.

Secondly, it has cracked down on hedge-hoppers, those con-cerns which have moved a mile or two just to take advantage of the financial incentives. "It has been no part of our policy to denude other parts of Telford or surrounding Shropshire to

surrounding Shropshire to prove the zone can work," he "If an existing local company wanted to come in it had to prove it needed a bigger factory and that it would employ more people. Some Telford Businesses have met this crite-

Mr. Jones attributes Telford's rion but most companies have success to a number of factors come from outside. Some, like First, though not necessarily the most important, has been the very long way indeed." very long way indeed."

The result is that overseas

names represent a high propor-Telford took a hard line on tion of the 50 or so concerns that retrord took a hard line on retailing from the start, prohibiting stores from occupying flags that fly outside factory prebuildings of more than 4,000 sq.
ft. Mr. Jones is seornful of the approach of places like Swansea, which have opened their doors to retailers and is now to the sone has helped to

From the outset we have been heavily dominated by super- bolster the general strategy the development corporation has followed assiduously since it was allowed to look abroad for inward investment eight years

> ago: Having five separate plots of land designated as one zone has produced one important economic benefit in allowing spe-cialisation to take place. Area one within the zone, that nearest to the town's shopping centre, and the only area that is not largely in the corporation's ownership, is a service centre. It now contains a hotel, owned by the Queen's Most group, a national training centre for the Trustee Savings Bank is being built and Windsor Life, an insurance company, is to move

Area two has been given over to high-tech units while area three has Ricoh. Area four has some big newcomers, such as Unimation, Lucas and Clifford Williams and only area five has older works on it.

The point about the zone, according to Mr Jones, is not just that it has filled so quickly, but also that it has helped focus attention on Telford as a whole.
"This is the really gratifying thing about it."

Anthony Moreton

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as marketing offices in London and throughout the U.K. We're looking forward to many more years of successful partnership, beginning this summer in Telford Newtown.

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Shopping hierarchy avoids out-of-town expansion

A FORTNIGHTLY shopping trip to Telford, laid on by the Aberystwyth bus operator, is just one indication of the growing importance of retailing in the new town. The Welsh coast is over two hours away, but within a 30 minute drive there is a population of over one mil-lion, giving the Telford Centre a significance far beyond its immediate catchment area of

The development of the largely covered centre, like the rest of the town, has been incremental. The first phase, opened in 1973, included a Carrefour hypermarket with 55,000 sq ft of retail floor space, one of

sq ft of retail floor space, one of Sainsbury's largest UK foodstores at 25,000 sq ft, together with 22 unit shops including Boots and W H Smith.

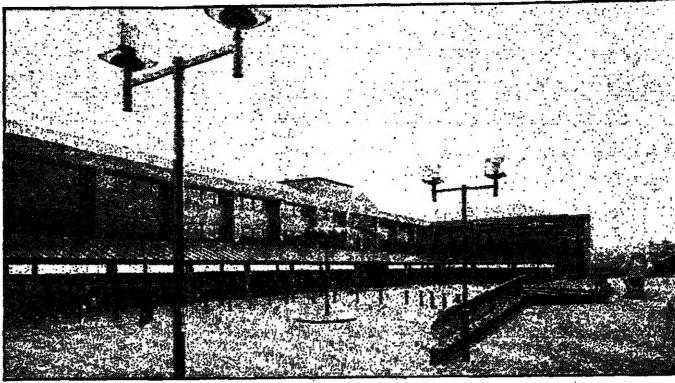
Phase II opened in 1982, with a 50,000 sq ft Debenhams department store, National chains like C&A and Mothercare were also drawn in, while the fashion trading element was care were also drawn in, while the fashion trading element was considerably strengthened with the addition of such outlets as Chelsea Girl, Dorothy Perkins

Chelsea Girl, Dorothy Perkins and Pages.

The final stage, programmed to open this October, includes a 90,000 sq ft Marks & Spencer store and eight unit shops, marketing of which will start soon. The M&S unit, which is being heralded as "the state of the art" in retailing, will include a strong element of food sales, consolidating the facilities provided by Carrefour and Sainsburys and the range of specialist shopping. These units, not undercover, are now being let.

The phased development of

The phased development of the Telford Centre has enabled district and local shopping in



Hazeldine House, part of Telford's covered shopping centre

the town to adjust, with five years separating the completion of each stage. When Phase I was completed, Telford's population stood at 70,000. It has since grown by over 50 per cent. "We don't see M&S and the other retailers likely to be attracted to Phase III as being in competition with other shopping in Telford, but as strengthening the town's sub-regional role," says

Mr Christopher Mackrell, TDC's commercial director.

The shopping hierarchy in the shopping centres, mainly for worked closely with the many of them improved and to Phase III as being in competition with other shopping in Telford's provided. At the base of the pyramid are local shopping centres, small neighbourhood developments with newsagents, food stores and a few specialist shops.

"A balance has been sought throughout the town, and we worked closely with the many of them improved and agreeing strategies and development control policies provided. At the base of the pyramid are local shopping centres, mainly for the many of them improved and agreeing strategies and development control policies provided. At the base of the supporting and strengthening this hierarchy,"

developments with newsagents, food stores and a few specialist objections from neighbouring authorities to indicate that Telford might be detracting from other retail centres in the

region, such as Wolverhampton and Shrewsbury.

However, the TDC has set itself against any large scale retail development outside designated areas such as the designated areas such as the town centre, both on planning grounds and because they would run counter to the established shopping hierarchy. But the question of out-of-town shopping has not yet arisen, says Mr Mackreil. To the east, Telfond in surrounded by street Telford is surrounded by green belt, while to the west, commercial pressures are not generally

"Neither has the TDC allowed any retail development in its part of the enterprise zone, in contrast to EZs in other parts of the country. They don't provide the scale of jobs pro-vided by office or manufactur-

ing employment," says Mr Mack-rell.

There is still room for further retail expansion, both within the Telford Centre and in areas immediately adjoining. The corporation is awaiting outline planning approval from the Secretary of State for the Environment for a retail ware-house development of 140,000 sq. house development of 140,000 sq ft on a site immediately to the west of the town centre. Though there are as yet no detailed plans for the site, the corporation says there has already been considerable interest from retailers wanting to take space in any development or acquire sites.

Further expansion of the existing town centre could be accommodated by the conver-sion of surface area into multi-storey car parking for instance. There is also scope for retailers to provide additional floor space within their units.

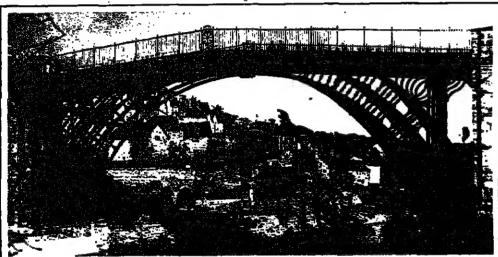
The development corpora-tion, which has let and managed the centre so far, also sees room for cosmetic improvements to Phase I, while major improve-ments could follow the completion of Phase III. The final phase is being developed in partnership with M&S.

Shops in district and local centres are being sold to tenants, though local centres, built by the corporation as part of substantial housing sche will remain in its ownership until the future of the estates themselves has been resolved.

The Telford Centre will itself be sold "as an investment" towards the end of the corpora-tion's life, in 1991, as part of its asset disposal programme but not until after Phase III is com-plete and is seen to be trading successfully.

Mr Mackrell believes that the attraction of shopping in Tel-ford will endure beyond the corporation's life. "Because it has been developed in a green field context, we have been able to cater for the requirements of modern retail outlets. The range of shopping now being provided indicates that we have been able to comply that been able to supply that flexibility."

Alastair Guild



The castings which formed the world's first iron bridge were produced in a foundry which is now part of Glynwed. Every year, tens of thousands of visitors pause to admire the craftmanship and unyielding strength of this 210-year-old tribute to man's

resourcefulness. It highlights the qualities of Permanence. Versatility.

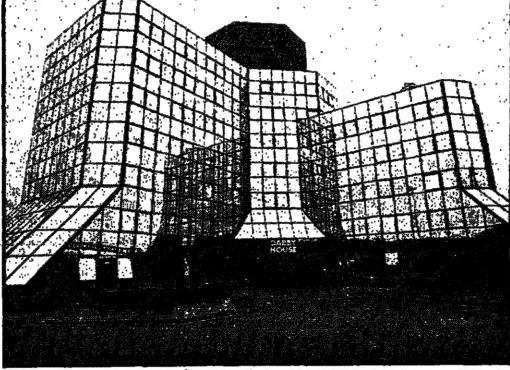
Now another great name joins the Glynwed family - Brickhouse Dudley. Together we have nine foundries carrying on where our Victorian forbears started proving there will always be a

market for quality Cast iron from Glynwed - it's



Ketley, Telford, Sh TFI 4AD.

Tel: (0952) 641414. Telex: 35166.



The offices above house the UK headquarters of the Swiss engineering group Brown

Offices

A flourishing sector

EMERGING FROM Telford sta-tion, you cannot miss the bright letters BBC staring down from the top of a seven storey office block. This, the UK headquarters of the international Swiss engineering group with a staff of more than 200 is a foretaste of a changing Telford skyline and a

flourishing office sector. The Inland Revenue was the first major office employer to move to the new town. Already employing over 1,000 in various locations within and around the town centre, it is expected to take on a further 200 staff within the next four years. The IR's National Development Centre for data processing and the services of the services and the services and the services are the services are the services and the services are the services a for data processing and the computerisation of the tax system is pased in the town, across a few sites, but work starts in May on the construction of its main new development centre of 130,000

The development corporation is having discussions, mean-time, with the Property Services Agency, acting for the Land Registry which already employs some 100 people in temporary accommodation and hopes to start construction of a new dis-trict land registry in about three years time. Staffing is scheduled to build up to 400 by the early 1990s, and ultimately to 600.

Both the Inland Revenue and the Land Registry offer training programmes for staff they may need to recruit, while Telford College of Arts and Technology also provides training for cleri cal and secretarial staff.

But Windsor Insurance, which announced within the last few weeks the relocation of its headquarters from Windsor is bringing with it a high proportion of its staff. It is the first financial services company to decide to move its entire operations here. Construction will start towards the end of this year on a 50,000 so ft building, within the Telford Enterprise Zone, with room on the site for

In addition to buildings for identified occupiers, there is a growth in speculative office development. A 13,000 sq ft scheme last year by Wilson (UK) of Birmingham of self-contained

office units is one example. centre, so allowing for substan-These were let quickly to tial growth in office employ-organisations such as Barclays ment in coming years. "We have Bank and Toshiba. Next month, 80 acres in reserve, though some Wilson will start construction of of this will be developed for another speculative block of high-tech office/industrial 35,000 sq ft in the enterprise units, rather than traditional

"There considerable interest from speculative developers in the remaining areas scheduled for offices in he business tone." says Mr
Mackrell, Telford Development
Corporation's commercial director. The financial inducements available in the zone have encouraged a steady, if for small suites and £5-£5.50%, for small suites and the business park sector of the zone." says Mr Christopher Mackrell, Telford Development Corporation's commercial dir-

taking schemes within the town centre, but outside the enterprise zone," says Mr Mackrell. Many of the most central sites are fast disappearing, but a number of areas have been identified adjacent to the town

office developments."
With queues already forming for the 6,000 sq ft of vacant office space in the town, it is expected that Telford will continue to be an attractive proposition for

tors, accountants and insurance brokers, it is hoped to make Telford self-sufficient, and eventually a net exporter of such services beyond its immediate boundary.

Alastair Guild

Accountants in Telford?

As Telford's first national accountancy firm (and auditors to Telford Development Corporation) we know Telford - and have

the expertise you need. Speak to Alan Goodall: you'll find he is

committed to Telford - and your needs. BinderHamlyn

1 Upper Chambers, Mall 5, Telford Town Centre, Telford, Shropshire, TF3 4DZ. Tel: 0952-502218



THE PLASTICS **PROCESSING** INDUSTRY TRAINING CENTRE

A wide range of short courses are run by the Plastics Processing Industry Training Board at its comprehensive Training Centre in Telford. The Centre, which has already established an international reputation for excellence since it was opened in 1985, offers courses covering most of the major plastics processes including injection moulding, profile extrusion, blow moulding, hydraulics, electronics, pneumatics, quality, safety, vacuum forming, HF Welding and many more.

> Details from Course Administration, PPITC, Halesfield 7, Telford, Shropshire TF7.4QL Telephone: 0952 584466.

Why we're proud to be moving Telford to

One of the oldest established companies in Telford, Blockleys has been making bricks at Hadley since 1894. The excellent local raw materials, particularly Erruria marl, have always produced high quality bricks, and continue to do so today

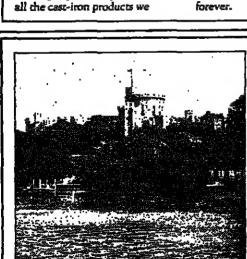
So much so, that we've just been awarded a I million plus contract to provide the materials for the prestigious Brighton Marina Village project.

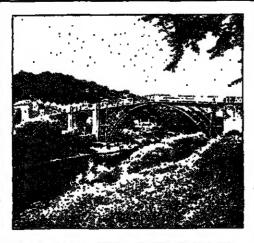
It's a tribute to both the right business environment and Blockleys' policies of innovation and dynamic management

So to see what can be achieved in Telford, just take a look at that little bit of it that's by the seaside.



Blockleys Public Limited Company, Sommerfeld Road, Trench Lock, Telford, Shropshire TF1 4RY. Tel: (0952) 51933. Telex: 35285. Fax: 0952-641900





WINDSOR MOVES TO TELFORD.

The Windsor in question is the insurance company Windsor Life. They're moving their Head Office from Windsor to the Telford Enterprise Zone alongside such famous names as Ricoh, Tatung and T.S.B. In the Telford Enterprise Zone they'll pay no rates until 1994. But if you think that's all the Telford Enterprise Zone has got going for

it, just cast your eyes over the following list. • It offers 100% allowance against tax for owner occupiers or investors.

It's next to junction 5 of the M54.

• It's set in Telford's prestigious attractively landscaped Business Park.

• It's only 2 minutes from Telford Central Station.

• Birmingham is only 30 minutes by car, London 21/2 hours by train.

• It's next to the 100 bedroom Telford Moat House Hotel with full conference facilities.

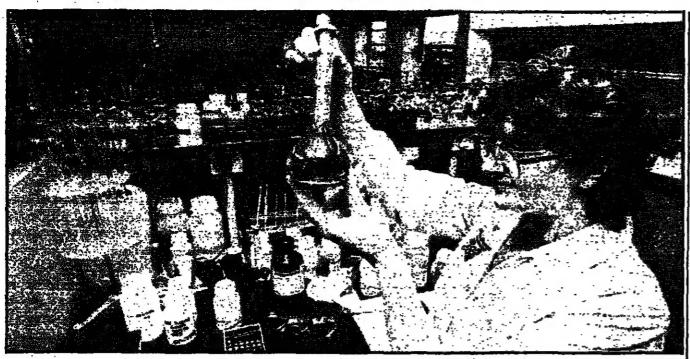
Telford Shopping Centre is only 200 yards away.

• It lies in beautiful countryside close to the historic area of Ironbridge. Impressive, isn't it. Then again it would have to be to

tempt an insurance company from Windsor away from the attractions of the South East.

To find out mire about Telford's Enterprise Zone and Busine . Park ring Elwyn Jones. Enterprise Zor . Manager on 0952613131.





A technician working in the laboratory at MacDermid Chemicals, Stafford Park

PROFILE/MacDERMID

In the right sort of niche

THE RECEPTION hall at Mac-Dermid's Telford plant is dominated by a bright red tartan. The uninitiated might, to their cost, jump to the conclusion that this was the MacDermid tartan.

Archibald MacDermid, born in West Kilbride in the early years of the century before emigrating to America as a young man, in fact first chose the tartan of his bride, a Mac-Gregor, to fly as the company's emblem but when he found even that colour scheme less than what he wanted he "adopted " a nearby pattern as his tartan.

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Such practicality and attention to detail has turned the company he started into a leading concern within the speciality-chemicals world, a company that now has a turnover of \$86m a year (approximately £57m), and production centres in the UK and Spain, as well as in the

The links with Scotland remain and are close, but they now exist through customers rather than family relations.

MacDermid began life in
Waterbury, Connecticut, supplying chemicals for cleaning
metals. Westbury was, as it still
is, the centre of the brass indus-

industry.
Metal cleaning technologies

remain important, but today MacDermid has moved into higher-technology applications. One of its main customers is the printed-circuit-board industry, strongly entrenched Scotland's Silicon glen.

The need to supply Scotland was very much in the mind of the company when it was looking for a UK site in the early 1970s. Its philosophy then was to service its customers from nearby sources of supply, and, almost simultaneously with the search for a site in the UK, it was looking for another in Spain.

Mr Neil Jordan, a director of the UK company, says that the company drew circles of about 50-miles radius around Manchester, Birmingham and London, then looked within them for potential bases.

The Birmingham and Manthe billingham and Manchester circles overlapped, and where, according to Mr. Jordan, full of min
Telford emerged within the "it is a market leader for the occasional
overlap. "Telford had two supply of chemicals and imagadvantages going for it," says Mr ing-processes to the printed-cirprodum. "At that time there was cuit-board industry.

be first rate.
"Secondly, our main customers were either up in Scotland, or down in the south of England. Telford was more or less equidistant between them."

even shorter.

After 15 years, expansion is now in the air and the company and Japan, for instance) in has just negotiated a two-acre site. Mr Jordon will not say what this will do for turnover, "since it will give our competitors a pretty good idea of what we are doing", but he does admit that the European operation as a whole is just under a quarter of the parent's total sales, which puts it at around \$20m (£13m).

MacDermid can undertake mid does not attempt to comthis expansion, not just because this expansion, not just because of its financial strength but also on the back of its technical abi-lities. It has developed special-ity chemicals for metal and

try in the US; and the embryonic talk of building the M45 motor. Not all the company's proces-company produced chemical way from the existing M6, and so ses are manufactured at Tel-

processes for cleaning metal we knew communications would ford, though. MacDermid itself plating, such as car bumpers, be first rate.

"Secondly, our main custom—Telford produces about a quarter. It also takes almost all its R & D from Waterbury. There is some R & D input from Telford and from Barcelons.

More recently, many MacDermid customers have emerged in the West Midlands, two of them in Telford itself, so that the supply-chain in places has become even shorter.

In the last few years the company has moved into supplying products for the micro-electronics industry, which essentially means the silicon chip. This business is small in the UK but

mid makes the chemical.

Speciality chemicals are very much a niche business. MacDermid does not attempt to complete with the bulk business of ICI, Hoechst or Bayer. Indeed, it sells its own speciality chemi-cals to ICL By comparison with these giants, it is a minnow in plastic surfaces, to the point turnover terms. But the sea is where, according to Mr. Jordan, full of minnows, as well as the supply of chemicals and images seems to do very nicely from co-

PROFILE/MAGNA

Entrepreneurs with a sweet tooth

we do during the winter?"

SIXTEEN YEARS ago Robert and Beryl Foskett were trundling around the streets and lanes of Shropshire and across the border into North Wales, in a Walls Whippy van selling soff ices. Today, their travelling is limited to driving by car into their factory in Telford where they have become one of the largest speciality confectionery manufacturers in Britain, perhans even in Europe.

the past five or six years.

Until the early 1980s the Fosketts had largely produced eggs made from chocolate committed that realised our potential," says Mrs Foskett, whose talt, slim figure looks as though she never touches the product. "This brought us a lot of trade from the private label customers and now these are a most important part of our perhaps even in Europe.

The Fosketts have built a business that the height of the business that the height of the season employs 450 people and is expected to have a turnover this year of over £7m. "We are entrepreneurs." says Mrs Foskett proudly, "And one of the things we want to continue in the company is our entrepreneurial style." attraction of freeze drinks—the sachets of flavoured liquor which are bought for, and frozen in, home freezers. Mr Foskett takes up the story: "I could see these were eating into our ice-cream business and we decided to start to sell them. It coincided with a feeling that icencean

Speciality confectionery to the Fosketts means Easter eggs and the hollow-moulded Christ-mas chocolate novelties that children of all ages find in their stockings.

The big bousehold names in this business are Tobler, Rowntree, Cadbury and Terry; Magna Specialist Confectionery is not in this name-dropping league because it has concentrated on one main line and has not been seduced into chocolate bars or any of the other items made by the major groups.

"We have found a niche in the market," says Mr Foskett, "that has proved to be highly profitable. We are seasonal manufacturers and have found a part of the market that the big boys simply do not want to cater for."

The chances are that in the The chances are that in the next few weeks a large proportion of the Easter-egg-buying public will actually buy one of the Fosketts' eggs, even if unknowingly. Half Magna's output ends either in the High Street ends either in the High Street multiples or is sold under the label of other manufacturers. This private label business is good trade and has grown with the growth of the supermarkets

and stores.
Mr Foskett, whose rotund form indicates a liking for the product, is careful not to name names. "They wouldn't like it at all." But he tells of one supermarket chain that had 16 outlets when the Fosketts first started supplying them and now has 350. "As their business has grown so has ours."

The business was not always as big and as profitable as now. Although the two gave up the ice-cream business in the early 1970s, by which time they had 16 wans on the road and the Walls Anthony Moreton agency for their native county.

Magna's real growth has come in to Easter and Christmas novel-ties from August to December. Freeze drinks fills the gap be-tween April and August. Magna is not only fortunate in

not having all its eggs in one basket, so to speak, but also in avoiding the bane of other sea-sonal producers—how to fi-nance stocks that only shift once

The eggs leave the new Tel-ford factory weekly to the clients. The company moved into the plant two years ago and it now thinking of doubling in size which would mean another 150 workers. most important part of our The move out of ice-cream was hastened by the growing attraction of freeze drinks—the Even so, there is a tendency for financing to be bunched

heavily during two or three dis-tinct periods of the year and Mr Foskett would dearly love to see another line to even out the sea-sonal fluctuations in financing. with a feeling that ice-cream was far too seasonal. What did So too, no doubt, would their bank manager, whose initial backing of £800 set them on their way 14 years ago when they branched into freeze Although Magna has since noved on to speciality chocolates, freeze drinks still account for a quarter of turnover and the drinks. They still have their

original projections, handwrit-ten on one sheet of paper in bold letters, suitably framed for company claims to have the brand leader in Munch Bunch. The importance of freeze drinks within the company is that it gives Magna another everyone to see.

Both the Fosketts and the eason. company have reached the Easter eggs run from October point where they have grown to

the point of needing more specialist financial and other professional advice. This most clearly surfaces in a so far unresolved debate over whether the company should continue as a private entity or seek a quote on the unlisted securities market.

The planned expansion on the

adjoining site will cost at least £500,000. This could be met partly out of profits, which reached £280,000 in 1985, the last full year for which figures are available. Mrs Foskett hopes Telford able. Mrs Foskett hopes Telford
Development Corporation will
help, "in the same way it has
helped the Japanese and other
overseas concerns." If it does,
the company might not need to,
or simply might not, think about
the .USM. Mr Foskett remains
unconvinced of this argument.
Nevertheless, there is a need
to finance a small—about 8 per
cent of turnover—but growing

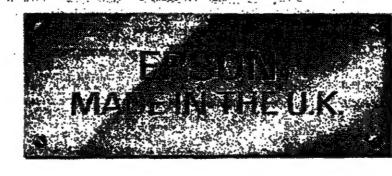
cent of turnover—but growing export business, especially to Italy, West Germany, Spain, Denmark, Holland and Southern Ireland. Hollow Easter eggs are very British, and very much admired.

And the question that almost everyone asks is answered by Mrs Foskett, who says: "Not really I see enough eggs at work to satisfy me without wanting to eat them at any time."

Anthony Moreton



Robert and Beryl Feskett, owners of Magna, the speciality confectionery business



We'll be printing 10,000 of these every month from now on.

From now on the world's number one computer printers will be made in Britain in Telford, to be precise.

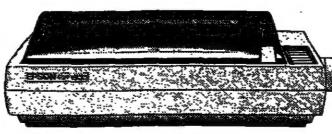
That's where the Seiko Epson Corporation is making a massive £11 million investment over the next three years.

Yet that is only the beginning of Epson's commitment to manufacture in the U.K. from the largest industrial site ever taken up in Telford.

Starting right now from temporary premises and in 1988 from our 55 acre site, Epson will employ initially 100 and later create around 350 new jobs to build Epson printers for sale all over the U.K., Europe, Scandinavia and the Middle East.

Epson's investment at Telford reflects its belief that Britain offers the best potential in Europe to produce and export its products.

Epson is particularly proud therefore that the birthplace of industry is now the home of the world's leading computer printer manufacturer.



EPSON

Tourism

The short-break market is the main target

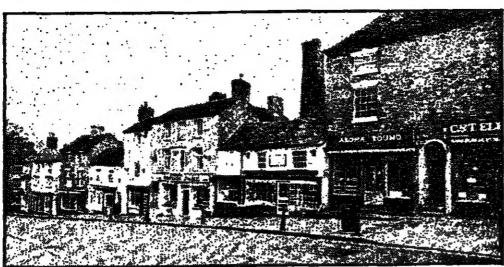
THE PYRAMIDS of Egypt, the Grand Canyon, St Kilda. Fountains Abbey in Yorkshire and Shropshire's Ironbridge Gorge may at first appear to have little in common. Nevertheless, as "international heritage sites" they are unrivalled. The gorge, a cradle of the industrial revolution and the county's premier tion, and the country's premier tourist attraction was judged as such by the UN Educational, Scientific and Cultural Organ.

It is just one of the attractions

drawing in increasing numbers of visitors to Shropshire, over 1m last year spending some £35m directly and employing 235m directly and employing 6,000. The knock on benefits for the county's economy are thought to be considerable, with tourism also playing its part in keeping rural services viable.

The county council and district authorities are intensifying their county to the cou

their co-operative efforts to build on this base. The county, which moved into promotion 18 months ago, now has a budget of \$20,000 for projecting it as a destination. It has produced a colour brochure for large scale distribution through tourist information centres, is attending travel trade shows in the UK and Europe, and recently brought in 30 travel journalists jointly with British Rail, the tourist board and other local authorities to give Shropshire's at ravel fair in Utrecht in attractions a wider airing.



Ironbridge on the river Severn is famous for its bridge across the gorge which has been designated an "international heritage site" by Unesco.

of the Ironbridge Gorge, which last year had one 4m visitors. As well as the iron bridge itself, the world's first, it boasts a number of other attractions. The museum of iron in Coalbrookdale tells the story of Abraham Derby and the uses of iron that followed.

The tiles that surround Victo-

Tast year over 7,000 new jobs were created in Telford.

million square feet of factory floor space was let.

Ricoh, Peaudouce, Marks and Spencer, and the

District Land Registry.

in the West Midlands.

It's the quality, too.

long term viability.

many others.

In that same period over one and a quarter

This year will see the start of multi-million

In short, in Telford things are going well. So

But it's not only the quantity of the development

The companies we've mentioned will be working

alongside the likes of Maxell, Nikon, Lucas Industries,

Companies of this stature don't make the

decision to locate in a town on the basis of short term

profits. They'll only invest if they're convinced of a site's

Westinghouse, British Brown Boveri, Tatung and

pound building programmes from Seiko Epson, NEC,

well, in fact, that it is now the fastest growing town

will be opened later this year by

The second single most important attraction is the Severn Valley Railway, one of the longest private railways in the UK, with 12 miles of track run-UK and Europe, and recently brought in 30 travel journalists jointly with British Rail, the jointly with British Rail, the sting used to woo the overseas authorities to give Shropshire's attractions a wider airing.

The county is less than one hour's drive from the West Midlands conurbation, just over an hour from Merseyside and Mannage and mannage in the paign plays on the importance of the most formulated in the story of Abraham Derby and the uses of iron that followed.

The tiles that surround Victorian fireplaces were first made, and are again being made in the area's tile works, while at Blists Hill, a Victorian village and industrial community has been paign plays on the importance of the most of them now formulated in the valley to Kidderminster. Last year it attracted over it attracted over and 200,000 paying passengers. As well as ordinary trips, it can be himped for private functions and conferences.

Weston Park, the home of the second theme of its course in paign plays on the importance of them now formulated in the valley to Kidderminster. Last year it attracted over and are again being made in the area's tile works, while at Blists Hill, a Victorian village and industrial community has been paign plays on the importance of them now for its current ports for them now for its attracted over and are again being made in the area's tile works, while at Blists Hill, a Victorian village and industrial community has been paign plays on the importance of them now for its attracted over and the uses of iron that followed.

The tiles that surround Victorian trips to Kidderminster. Last year it attracted over and the valley to Kidderminster. Last year it attracted over and the valley to Kidderminster. Last year it attracted over and the valley to Kidderminster. Last year it attracted over and the valley to Kidderminster. Last year it attracted over and the valley to Kidderminster. Last year it attracted over in a travel fair in Utrecht in a travel fair in Utrecht in a travel fair in Utrecht in a travel fair i

TSB

TRIGON PACKAGING

.. EVER READY

GLYNWED.

WINDSOR LIFE

BAIRD GROUP

MERLIN GERIN

PLASTIC OMNIUM.

INLAND REVENUE

TOSHIBA

TISSOT

SEIKO EPSON

·- PEAUDOUCE

Telford, is another popular destination, with over 100,000 visitors. As well as the house itself, built in 1671, there are parklands, designed by Capability Brown, a butterfly farm, childrens playground, and an annual balloon raily.

Shropshire's rural past is recreated at the Acton Scott Working Farming Museum, near Church Stretton in the centre of the county. Owned and run by the county council, it is based on the working life of a Shropshire farm at the turn of the century, before the petrol

The farm's 20 acres are plouged using shire horses, while its cows, sheep, poultry and pigs are of breeds not often seen in today's countryside. Farm produce and rural crafts from the farm are sold to visitors, last year numbering 50,000, including many school narries. including many school parties.

The land where England borders Wales was not always one of rural tranquility, of course. Shropshire, a base for raids against the neighbouring Celts, against the neighbouring Ceits, was itself not immune from return harassment. This past is reflected in the string of border fortifications, some of them now just across the border, including castles at Chirk, Powes and Montgomery and Ludiow, perhaps the most dramatic.

. . NEC

HOOVER UNIVERSAL

LUCAS INDUSTRIES

. NIKON -

WARNER & SWASEY

BATPRODUCTS

GKN SANKEY

BISCHOF& KLEIN

WESTINGHOUSE .

RICOH

MAXELL

EPWIN GROUP

and country." Shrewsbury, for example, chosen by the Nor-mans as a defensive site, with a

and this period is reflected in the range of architecture from that period still preserved. Close to the county town is what was once one of the Romans most important UK settlements. Shropshire also offers a topographical variety, from rolling rural countryside to drama-

castle built on a loop in the River Severn, later grew into a substantial Tudor settlement.

high that country in the south. The bold Wrekin hill is difficult to miss on a visit to Telford, with the Long Mynd uplands lying in the centre of the county. Those with an interest in local Those with an interest in local tourism believe that the potential of this range of attractions has not yet been fully realised. Hotels are also awakening to the possible growth in business. The privately run 60-bed Prince Rupert, which once served as the HQ for his Royalist forces during the English Civil War, has undergone a programme of

has undergone a programme of improvements. The Park House, near Telford, is a conversion of two neo Georgian buildings by a national hotel chain, to create a 30-bedroom hotel, while the 100-bedroom Telford Moat House, in the town's enterprise zone, her town's enterprise zone, has been built largely with motor-way access in mind.

Profile/Maxell



Mr Ken Kakurai: "British companies can reach our desired standards."

A taste for British homeliness

Alastair Guild At nine o'clock in the morning At nine octock in the morning Mr Ken Kakursi looks as though he has been at work for hours. He bounds quickly into the windowless room and thanks one for coming at this hour because he has so many other appointments that day. question that British companies can reach our desired stan-dards. We just show them what

His English is all-but faultless and were it not for one small detail he might even be taken for one of the 200 employees in the Maxell plant at Wellington, an old village that has been absorbed into the modern place that is Telford. Whereas all the that is Telford. Whereas all the workers are wearing the company uniform—a sort of white track-suit trousers with a matching white blouson top, as they would if they were back in the Osaka headquarters—Mr. Kurkurai just has the blouson over the blue-striped trousers of his two-piece suit.

In the five years he has been in this country, Mr Kakurai has, unlike many of his compatriots. unlike many of his compatriots, become very anglicised. For his first eight months in Wellington, he stayed in the two-star Charlton Arms, where the ambiance is British homeliness rather than business chic. There, he joined Rotary, became a supporter of the local soccer team, Telford United, and joined eagerly in other local activities.

Maxell is part of the Hitachi but subsequently from other group and the Telford plant pro-duces video cassette tapes and If it takes time to get the supfloppy discs. It chose the Shrop-ply relationship right in Britain shire town in preference to sites it is not always plain salling in in Scotland, South Wales and Japan, which might surprise the North East, and ahead of some British businessmen who others in West Germany, Bel- have been led to believe in the gium and Holland.

Mr Kakurai has no regrets. We came to Telford because of the suitability of the workforce, the high-quality materials and components that can be had in the region, the good communications available with the rest of the UK as a result of the M54 motorway and because of the good relations we expected to find with the local community." Mr Kakurai's rotarisms might be said to have done a lot to foster those good relations. If he pays tribute to the qual-

ity of the components available he is not blinded to shortcomings. He had been warned by other Japanese executives in the UK that this could be a prob-lem area and he freely admits that British standards are not always as high as those in

Japan.

"Japanese companies work to Japanese industrial standards. These are higher, more exacting than British Industrial Stan-

dards. There is a difference between the two.

"But this is the home of industrialism and there is no

we want and before long we have got it." He gives an example. "We want a very small screw to fix the casette case. Each case has six screws which are fitted, by automated machinery from the inside. We are bringing those screws in at the moment but we screws in at the moment but we have been talking to a large number of suppliers, teiling them exactly what we want. We have been talking to the Department of Trade and Industry, which has put us in touch with others, and we have been talking to trade organisations.

"I know we shall get what we want in time from Britain. It's just a matter of searching for the right supplier."

He offers another example.

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He offers another example.

Maxell wanted a particular
sort of small spring and Mr
Kakurai had been talking to a company in the West Midlands that made pens. The chairman was intrigued by what he had heard, went back and produced some moulds that might pro-duce the desired quality of spring found they did and won

supposed invincibility of Japanese suppliers. It can take a year, sometimes two, to achieve the right balance there.

The result of the encourage ment of British suppliers is that local content in the plant has grown from an initial 10 to 15 per cent to over 50 per cent and Mr Kakurai expects it to go even

He is pleased. He likes things British, is proud that his boss, Mr Atsushi Nagai, president of Hitachi Maxell, has translated a short biography of Thomas Telford, the bridge builder and the man after whom the new town was named, into Japanese.

It is difficult to believe that a busy international husinessman

busy international businessman like Mr Uagai would have the time to undertake such an exacting work. Perhaps one of his minions did it for him. But whoever did it the result is a contribution to Anglo-Japanese

Anthony Moreton



Manufacturing, however, isn't the only type of development that has been attracted.

Barclays and Lloyds have both chosen Telford for Business Banking operations. The Inland Revenue have established their National Computer Development Centre in the town. And the insurance company Windsor Life are moving their headquarters from the south east to Telford's Enterprise Zone. The town has also developed into a thriving community.

Population has grown from 80,000 in 1971, to over 111,000 today. 20,000 new homes have been built and land has been set aside for 12,000 more. Telford's facilities are everything you'd expect and include a racquet and fitness centre that serves six counties, as well as one of the most modern shopping complexes

As the town is set amongst some of Britain's finest countryside, opportunities abound for enjoying the outdoor life. Indeed, nearby Ironbridge has recently been declared a World Heritage Site by UNESCO.

To find out more about Telford's success just ring Chris Mackrell on 0952613131. Or better still, visit the town yourself. You can take the M54 Telford Motorway, or travel by train from London Euston in just over two hours.

As for our signpost, well don't worry. In Telford we've got six sign writing businesses, and like so many other businesses in the town, they're all doing rather well. TELFORD DEVELOPMENT CORPORATION, PRIORSLEE HALL TELFORD, SHROPSHIRE TF2 9NT.



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